

START OF TRANSCRIPT

[00:00:29] ALL RIGHT. THIS IS COMMISSIONER
[00:00:30] PRESIDENT RYAN CALKINS CONVENING THE
[00:00:32] REGULAR MEETING OF MARCH 22, 2022. THE
[00:00:35] TIME IS 10:30 A.M.. WE'RE MEETING
[00:00:37] REMOTELY TODAY VIA TEAMS TO COMPLY WITH
[00:00:39] SENATE CONCURRENT RESOLUTION 8402 AND
[00:00:43] IN ACCORDANCE WITH GOVERNOR INSLEE'S
[00:00:44] PROCLAMATION 20-28. PRESENT WITH ME
[00:00:48] TODAY, OUR COMMISSIONERS CHO FELLEMAN AND
[00:00:49] HASEGAWA AND MOHAMED, WHO ARE CURRENTLY
[00:00:51] GATHERED ON THE EXECUTIVE SESSION LINE
[00:00:53] AWAITING THE OPENING OF THE PUBLIC
[00:00:54] MEETING. WE'LL IMMEDIATELY RECESS INTO
[00:00:57] THE EXECUTIVE SESSION TO DISCUSS TWO
[00:00:59] ITEMS REGARDING LITIGATION FOR POTENTIAL
[00:01:02] AVIATION OR LEGAL RISK FOR RCW 42.30.110 I
[00:01:04] AND ONE ITEM REGARDING THE
[00:01:09] PERFORMANCE OF A PUBLIC EMPLOYEE
[00:01:11] PER RCW 42.30.110 G FOR APPROXIMATELY
[00:01:15] 85 MINUTES, AND THEN WE'LL RECONVENE
[00:01:17] INTO PUBLIC SESSION AT NOON. WE'LL NOW
[00:01:20] GO OVER TO THE EXECUTIVE SESSION. THANK
[00:01:22] YOU VERY MUCH.
[00:01:25] THIS IS COMMISSION PRESIDENT RYAN
[00:01:27] CALKINS RECONVENING THE REGULAR MEETING
[00:01:29] ON MARCH 22, 2022. THE TIME IS 12:02 PM.
[00:01:33] WE'RE MEETING REMOTELY TODAY
[00:01:36] VIA TEAMS TO COMPLY WITH SENATE
[00:01:37] CONCURRENT RESOLUTION 84 TWO AND IN
[00:01:39] ACCORDANCE WITH GOVERNOR INSLEE'S
[00:01:41] PROCLAMATION 20-28. PRESENT WITH ME TODAY
[00:01:43] ARE COMMISSIONERS CHO, FELLEMAN AND
[00:01:47] MOHAMED. COMMISSIONER HASEGAWA WILL BE
[00:01:49] JOINING US LATER TODAY. I'LL ASK THE
[00:01:51] CLERK TO DO A ROLL CALL OF ALL
[00:01:52] COMMISSIONER CHO ENSURE EVERYONE IS ON
[00:01:54] THE LINE. GO AHEAD. CLERK HART, THANK
[00:01:56] YOU. BEGINNING WITH COMMISSIONER TOW
[00:02:01] PRESENT. THANK YOU. COMMISSIONER
[00:02:03] FELLEMAN PRESENT.
[00:02:06] THANK YOU. AND AS NOTED, COMMISSIONER
[00:02:08] HASEGAWA WILL BE JOINING US LATER. AND
[00:02:10] WE'LL NOTE FOR THE RECORD WHEN SHE
[00:02:11] ARRIVES. COMMISSIONER MOHAMED PRESENT.
[00:02:14] THANK YOU. AND COMMISSIONER CALKINS,
[00:02:16] I'M HERE. THANK YOU. TODAY'S MEETING IS
[00:02:20] STRUCTURED FOR A VIRTUAL FORMAT. WE'VE
[00:02:22] MADE SPECIAL ARRANGEMENTS TO PROVIDE FOR
[00:02:24] REMOTE PARTICIPATION FOR ALL OF OUR
[00:02:25] STAFF AND COMMISSIONERS. LATER, WE'LL
[00:02:28] TAKE PUBLIC COMMENT FROM PEOPLE WHO ARE
[00:02:29] PARTICIPATING BY TEAMS AND WHO HAVE
[00:02:31] SIGNED UP TO SPEAK. ALL VOTES TODAY WILL
[00:02:34] BE TAKEN BY THE ROLL CALL METHODS.
[00:02:35] SINCE ALL COMMISSIONERS ARE
[00:02:36] PARTICIPATING REMOTELY, THAT MEANS FOR
[00:02:38] EACH VOTE, THE CLERK WILL CALL EACH
[00:02:40] COMMISSIONER'S NAME COMMISSIONERS ON THE
[00:02:42] TEAM'S CALL, MAKE SURE THEY'RE UNMUTED,
[00:02:43] AND THEN ANSWER I OR NAY TO BE
[00:02:46] EQUITABLE. WE'LL ASK ALL COMMISSIONERS

[00:02:47] TO SPEAK IN TURN AND WAIT TO BE
[00:02:49] RECOGNIZED BEFORE SPEAKING AS MUCH AS
[00:02:50] POSSIBLE. TODAY WE ARE MEETING ON THE
[00:02:53] ANCESTRAL LANDS AND WATERS, THE COAST
[00:02:55] SALISH, PEOPLE WITH WHOM WE SHARE A
[00:02:57] COMMITMENT TO STEWARD THESE NATURAL
[00:02:58] RESOURCES FOR FUTURE GENERATIONS. THIS
[00:03:01] MEETING IS BEING DIGITALLY RECORDED AND
[00:03:03] MAY BE VIEWED OR HEARD AT ANY TIME ON
[00:03:05] THE PORT'S WEBSITE AND MAY BE
[00:03:07] REBROADCAST BY KING COUNTY TELEVISION.
[00:03:10] PLEASE STAND AND JOIN US FOR THE PLEDGE
[00:03:12] OF ALLEGIANCE.
[00:03:14] I PLEDGE ALLEGIANCE TO THE FLAG
[00:03:16] OF THE UNITED STATES OF AMERICA AND TO THE REPUBLIC
[00:03:20] FOR WHICH IT STANDS, ONE NATION UNDER
[00:03:23] GOD, INDIVISIBLE, WITH LIBERTY AND
[00:03:25] JUSTICE FOR ALL.
[00:03:31] RIGHT. THE FIRST ITEM OF BUSINESS TODAY
[00:03:33] IS APPROVAL OF THE AGENDA.
[00:03:34] COMMISSIONER, PLEASE UNMUTE YOURSELF AS
[00:03:36] YOU'RE CALLING TO ASK EACH COMMISSIONER
[00:03:38] IN TURN IF THEY HAVE ANY MOTIONS TO
[00:03:39] REARRANGE THE ORDERS OF THE DAY AND IF
[00:03:41] YOU DO ALL ASK FOR A SECOND. IF IT'S
[00:03:43] NEEDED, PLEASE RESPOND WHEN THE CLERK
[00:03:45] CALLS YOUR NAME. IF YOU HAVE NO CHANGES,
[00:03:46] JUST SAY NONE. GO AHEAD. CLERK HART,
[00:03:49] THANK YOU FOR CHANGES TO THE AGENDA
[00:03:51] BEGINNING WITH COMMISSIONER CHO. THAT'S
[00:03:53] FOR ME. THANK YOU. THANK YOU,
[00:03:55] COMMISSIONER FELLEMAN.
[00:03:58] NO CHANGES. THANK YOU, COMMISSIONER
[00:04:01] MOHAMED. NO CHANGES. THANK YOU.
[00:04:04] AND COMMISSIONER CALKINS. NONE FOR ME
[00:04:07] EITHER. THANK YOU, COMMISSIONER. THE
[00:04:09] QUESTION IS NOW ON APPROVAL OF THE
[00:04:10] AGENDA. PLEASE SAY I OR NAY WHEN YOUR
[00:04:12] NAME IS CALLED. GO AHEAD. CLERK HART FOR
[00:04:14] APPROVAL OF THE AGENDA BEGINNING WITH
[00:04:16] COMMISSIONER CHO. RIGHT. THANK YOU,
[00:04:19] COMMISSIONER FELLEMAN.
[00:04:22] AYE. THANK YOU, COMMISSIONER MOHAMED.
[00:04:28] THANK YOU, COMMISSIONER CALKINS. AYE.
[00:04:31] THANK YOU. YOU DO HAVE FOUR AYES AND ZERO
[00:04:34] NAYS FOR THIS ITEM. OKAY. THE AGENDA IS
[00:04:37] APPROVED. I DID WANT TO MAKE ONE NOTE
[00:04:38] WHEN I EARLIER AT 10:30, CALLED THE
[00:04:40] MEETING TO ORDER AND WE RECESSED INTO
[00:04:44] EXECUTIVE SESSION. I MENTIONED THAT ALL
[00:04:46] FIVE COMMISSIONERS WERE ON THE LINE.
[00:04:48] THERE IS ONE EXCEPTION TO THAT DURING
[00:04:50] THE DISCUSSION. THE FIRST ITEM, NEITHER
[00:04:52] COMMISSIONER HASEGAWA NOR COMMISSIONER
[00:04:54] MOHAMED WERE ON THE MEETING AT THAT
[00:04:56] TIME. OKAY. WE'RE GOING TO START THE
[00:04:59] MEETING TODAY WITH A SPECIAL ORDER OF
[00:05:01] THE DAY. CLERK HART, CAN YOU PLEASE READ
[00:05:04] THE ITEM INTO THE RECORD? AND THEN I
[00:05:06] WILL TURN IT OVER TO COMMISSIONER
[00:05:07] FELLEMAN, WHO WILL BE LEADING THE
[00:05:09] DISCUSSION AS PAST PRESIDENT FOR 2021.
[00:05:12] THANK YOU. THIS IS AGENDA ITEM FOUR A,

[00:05:14] THE ANNUAL EXECUTIVE DIRECTOR
[00:05:16] PERFORMANCE REVIEW.
[00:05:19] THANK YOU, CLERK HART. AND THANK YOU,
[00:05:21] PRESIDENT CALKINS. IT'S REALLY AN HONOR
[00:05:24] TO BE ABLE TO REVIEW WHAT
[00:05:27] I HAD THE PLEASURE OF PARTICIPATING AS
[00:05:30] PRESIDENT OF THE PAST YEAR AND WORKING
[00:05:32] WITH EXECUTIVE METRUCK DURING THIS TIME
[00:05:35] VERY CLOSELY. AND WHILE I'M VERY PROUD
[00:05:37] OF THE ROLE I'VE PLAYED IN ADVANCING
[00:05:40] PORTS ENVIRONMENTAL ACCOMPLISHMENTS AND
[00:05:42] EXPANDING THE ROLE OF THE ELT TO INCLUDE
[00:05:44] EQUITY DIRECTOR, WHEN I LOOK BACK AT THE
[00:05:47] TENURE AT THE PORT, I REALLY BELIEVE MY
[00:05:50] ABILITY TO HAVE PARTICIPATED IN REMOVING
[00:05:54] THE PREVIOUS EXECUTIVE AND CHAMPIONING
[00:05:56] THE ESTABLISHMENT OF STEVE AS OUR LEADER
[00:06:00] WILL HAVE PERHAPS THE MOST LASTING
[00:06:02] IMPACT OF THE PORT'S EFFECTIVENESS AND
[00:06:04] THE PUBLIC APPRECIATION FOR YEARS TO
[00:06:06] COME. AND I JUST WANT TO BRIEFLY SPEAK
[00:06:09] TO A COUPLE OF THINGS THAT REALLY STOOD
[00:06:10] OUT, BOTH IN TERMS OF WHAT THE
[00:06:13] COMMISSIONER HAVE EXPRESSED, BUT REALLY
[00:06:15] VERY INSIGHTFUL TO LOOK AT WHAT THE
[00:06:17] EXECUTIVE LEADERSHIP TEAM HAS SAID ABOUT
[00:06:20] AYE. IN THEIR EVALUATIONS. BUT I THINK
[00:06:22] FUNDAMENTALLY, WHEN EXECUTIVE METRUCK
[00:06:25] REFERS TO THIS AS BEING A VALUE BASED
[00:06:27] ORGANIZATION AND MODELING THOSE VALUES,
[00:06:30] INCLUDING RESPECT, ANTI RACISM, EQUITY,
[00:06:33] INTEGRITY, SUSTAINABILITY, AND
[00:06:35] EXCELLENCE, THIS IS FUNDAMENTAL, AND I
[00:06:38] THINK THIS IS FELT THROUGHOUT THE
[00:06:39] ORGANIZATION AND REALLY HAS MADE IT VERY
[00:06:42] EASY FOR US TO GIVE AYE. THIS REMARKABLE
[00:06:47] RATING.
[00:06:51] HE'S ALSO EMBRACED WORKING WITH THE
[00:06:53] COMMISSION AT A VERY CLOSE LEVEL, WHICH
[00:06:54] I BELIEVE HAS HELPED OUR EFFECTIVENESS.
[00:06:57] AND THIS ALSO ALLOWED US TO HAVE AN
[00:07:01] ENHANCED PUBLIC APPRECIATION FOR THE
[00:07:04] PORT AND THROUGH DEFINITE ENHANCEMENTS
[00:07:06] TO OUR PUBLIC AFFAIRS OPERATIONS.
[00:07:10] BUT JUST REAL QUICKLY, THE IDEA THAT WE
[00:07:12] WERE ABLE TO CONTINUE ON OUR CIP IN A
[00:07:15] SAFE AND HEALTHY FASHION, FOCUSING ON
[00:07:17] CUSTOMER SERVICE WHEN IT WAS SUCH A
[00:07:19] CHALLENGE, BEING PREPARED FOR THE
[00:07:21] RECOVERY OF AIR TRAVEL AND CRUISE WITH A
[00:07:25] FOCUS KEEPING OUR ABILITY TO GO FORWARD,
[00:07:29] FINANCIAL STEWARDSHIP. AT THE SAME TIME,
[00:07:32] WE HAVE TO OBVIOUSLY HOLD THE SALARY
[00:07:36] FREEZE, WHICH WAS IN LIEU OF LAYING
[00:07:39] PEOPLE OFF, STRENGTHENING COMMUNITY
[00:07:42] ENGAGEMENT, THINGS LIKE THE YOUTH
[00:07:44] OPPORTUNITY FUND AND THE SOUTH KING
[00:07:45] COUNTY FUND EXPANSION, CONTINUING
[00:07:48] ENVIRONMENTAL STEWARDSHIP LIKE THE AIR
[00:07:49] STRATEGY AND T 117, THE SOUND INSULATION
[00:07:53] PROGRAM, ADR TENANTS BEING KEPT WHOLE,
[00:07:56] TOURISM RECOVERY EFFORTS.
[00:07:59] WE WORK CLOSER WITH THE ALLIANCE WITH T

[00:08:02] FIVE, T 46, AND THEN EVEN WITH THE ZIM
[00:08:05] CHALLENGES AHEAD OF US IN FRONT OF US.
[00:08:08] AND THEN, OF COURSE, WE HAVE THE EQUITY
[00:08:09] ASSESSMENT AND THE MOTION, INCREASED
[00:08:12] WMBE AND DBE PARTICIPATION,
[00:08:15] POLICE REFORM, INNOVATION, WORKING WITH
[00:08:18] THE MARITIME BLUE AND THE INNOVATION
[00:08:21] CENTER, AND THEN JUST THE ABILITY TO
[00:08:24] HAVE THESE TOWN HALLS WITH THE STAFF.
[00:08:26] SO EVERYBODY AT THE COMMISSION,
[00:08:27] EVERYBODY AT THE PORT FELT AYE.
[00:08:30] ENGAGEMENT. AND LIKE I SAID,
[00:08:34] THE AFFIRMATION OF THE ELT'S EXPERIENCE
[00:08:37] WITH YOU AND THAT ABILITY TO MOVE THE
[00:08:39] SHIP FORWARD TOGETHER REALLY WAS AN
[00:08:42] OUTSTANDING ACCOMPLISHMENT AND TO
[00:08:44] ITSELF. SO WITH THAT, I WILL PASS IT ON
[00:08:47] TO MY COLLEAGUES BEFORE WE ACTUALLY PUT
[00:08:49] FORWARD THE MOTION.
[00:08:54] THANK YOU, COMMISSIONER FELLEMAN. I'LL
[00:08:56] GO AHEAD AND CALL FOR ANY ADDITIONAL
[00:08:57] COMMENTS AT THIS TIME. CLARK, CAN YOU GO
[00:09:00] THROUGH THE ROLE? YES. BEGINNING WITH
[00:09:02] COMMISSIONER CHO. YEAH. I JUST WANTED TO
[00:09:05] TAKE A QUICK SECOND TO REALLY THINK AND
[00:09:07] ACKNOWLEDGE STEVE'S TERRIFIC WORK OVER
[00:09:09] THE LAST TWO OR THREE YEARS. REALLY,
[00:09:11] ALL THE YEARS THAT I'VE BEEN HERE HAVE
[00:09:14] BEEN DURING THE PANDEMIC, OBVIOUSLY.
[00:09:17] AND I CAN'T THINK OF A LEADER WHO
[00:09:20] HAS HANDLED THE PANDEMIC WITH
[00:09:24] MORE POISE AND GOOD JUDGMENT.
[00:09:28] THANKS TO STEVE'S LEADERSHIP, THE PORT
[00:09:30] DID NOT HAVE A SINGLE LAYOFF AS A RESULT
[00:09:32] OF THE PANDEMIC. AND THEN WE TOOK
[00:09:36] VERY SWIFT ACTION ON COVERT PROTOCOLS
[00:09:40] AT THE AIRPORT. AND SO I'M
[00:09:45] JUST REALLY GRATEFUL FOR STEVE
[00:09:46] LEADERSHIP. AND I THINK WE ARE
[00:09:48] FINANCIALLY BETTER OFF AS A RESULT
[00:09:51] OF AYE. TEAM'S WORK. AND I
[00:09:54] KNOW THAT OVER THE LAST TWO OR THREE
[00:09:56] YEARS, STEVE HAS FORGOTTEN ANY PAY
[00:09:58] RAISES BECAUSE OF THE PANDEMIC. AND I
[00:10:01] THINK THAT REALLY SHOWED A LOT TO OUR
[00:10:03] ELT AND OUR POOR EMPLOYEES, THE
[00:10:06] DEDICATION THAT YOU HAVE TO THIS
[00:10:08] ORGANIZATION. AND SO I'M EXTREMELY IN
[00:10:11] SUPPORT OF THIS. WHAT WE WILL BE VOTING
[00:10:13] ON TODAY, I THINK IT'S WELL DESERVED. I
[00:10:15] THINK IT'S OVERDUE. AND I HOPE YOU FEEL
[00:10:19] APPRECIATED FOR ALL THE TERRIFIC WORK
[00:10:20] THAT YOU'VE DONE. AND LET ME JUST SAY
[00:10:22] THAT I'M PERSONALLY VERY THANKFUL FOR
[00:10:23] THE TERRIFIC WORK THAT YOU'VE DONE ON
[00:10:26] BEHALF OF THE PORT OF SEATTLE, SO THANK
[00:10:28] YOU A LOT, STEVE. THANK YOU,
[00:10:31] COMMISSIONER CHO COMMISSIONER MOHAMED.
[00:10:36] THANK YOU, CLERK HART.
[00:10:39] SIMILARLY TO MY COLLEAGUES, I'M SUPER
[00:10:43] IN SUPPORT OF THIS MOTION AND LOOKING
[00:10:45] FORWARD TO MOVE IT FORWARD. AS A NEWLY
[00:10:47] ELECTED COMMISSIONER, IT HAS BEEN GREAT

[00:10:51] GETTING TO KNOW EXECUTIVE METRUCK,
[00:10:55] GETTING TO KNOW YOU AND YOUR STYLE OF
[00:10:57] LEADERSHIP DURING THE PANDEMIC. I'VE
[00:10:58] SEEN YOU MOVE THE ORGANIZATION FORWARD
[00:11:01] AND MAKE TOUGH DECISIONS TO PROTECT THE
[00:11:04] HEALTH AND SAFETY OF OUR PORT EMPLOYEES
[00:11:07] AND CUSTOMERS, THOSE WHO ARE TRAVELING
[00:11:10] THROUGH OUR SEAPORT AND AIRPORT.
[00:11:13] THE FACT THAT YOU ENSURE THAT NO LAYOFFS
[00:11:16] HAPPENED TO ME AS AN EXAMPLE OF THE
[00:11:18] IMPORTANCE, THE BELIEF OF PROTECTING
[00:11:21] WORKERS AND HOW IMPORTANT THAT IS. I'VE
[00:11:24] ALSO WITNESSED YOU LEAD WITH COMPASSION
[00:11:27] IN ALL CIRCUMSTANCES AND WORK TO
[00:11:31] CENTER EQUITY. AND I'VE SEEN YOU IN
[00:11:34] SO MANY SPACES WHERE YOU'RE AN ACTIVE
[00:11:36] LISTENER AND WANT TO COLLABORATE WITH
[00:11:38] BOTH THE COMMISSION, PORT EMPLOYEES.
[00:11:42] AND THAT SPEAKS VOLUMES OF JUST YOUR
[00:11:45] STYLE OF LEADERSHIP. AND I RESPECT IT SO
[00:11:47] MUCH. I AM LOOKING FORWARD TO WORKING
[00:11:51] CLOSELY WITH YOU FOR THE NEXT FOUR YEARS
[00:11:53] TO DELIVER FOR OUR REGION AND TO ENSURE
[00:11:55] THAT WE HAVE ENVIRONMENTAL, RACIAL, AND
[00:11:59] ECONOMIC JUSTICE AT THE PORT OF SEATTLE.
[00:12:01] AND I'M CONFIDENT THAT TOGETHER WE'LL BE
[00:12:03] ABLE TO DO SO MANY AMAZING WORK. AND
[00:12:06] THANK YOU FOR YOUR LEADERSHIP. AND THANK
[00:12:09] YOU FOR ALWAYS LEADING WITH HEART AND
[00:12:10] COMPASSION. THANK YOU,
[00:12:14] COMMISSIONER MOHAMED, COMMISSIONER
[00:12:15] CALKINS. YEAH, THANK YOU.
[00:12:18] SO AS I MENTIONED TO YOU DIRECTLY,
[00:12:21] STEVE, I THINK THE SECRET SAUCE
[00:12:25] IN YOUR LEADERSHIP STYLE IS YOUR ABILITY
[00:12:26] TO CREATE A CULTURE OF TRUST, AND THAT
[00:12:29] HAS BEEN TRULY BENEFICIAL,
[00:12:33] PARTICULARLY IN A MOMENT OF CRISIS THAT
[00:12:35] THE PORT HAS ENDURED THROUGH THE
[00:12:36] PANDEMIC. AS COMMISSIONER FELL
[00:12:40] MENTIONED, WE SAW IT IN THE EVALUATIONS
[00:12:43] BY YOUR DIRECT REPORTS. WE HAVE
[00:12:46] CERTAINLY FELT IT HERE AT THE
[00:12:48] COMMISSION. AND I THINK THE WORK THAT
[00:12:50] YOU'VE DONE TO ENGENDER THAT KIND OF
[00:12:52] TRUST AFTER A TUMULTUOUS PERIOD FOR THE
[00:12:55] PORT HAS SET US UP FOR THE
[00:12:59] SUCCESS THAT WE'RE SEEING AND A REALLY
[00:13:01] STRONG FUTURE. I ALSO JUST WANT TO JUST
[00:13:03] ANECDOTALLY SAY THAT I REALLY ENJOY
[00:13:06] WORKING WITH YOU. YESTERDAY, YOU AND I
[00:13:09] HAD ONE OF OUR MANY MEETINGS THAT WE
[00:13:11] HAVE AS ED AND COMMISSION PRESIDENT,
[00:13:15] AND IT CARRIED OVER 15 MINUTES LONG,
[00:13:19] WHICH MEETINGS TEND TO DO. BUT I THINK
[00:13:22] MORE THAN ANYTHING, IT CARRIED ON FOR
[00:13:24] THE REASON THAT OUR MEETINGS OFTEN DO,
[00:13:25] WHICH IS THAT I JUST APPRECIATE THE
[00:13:29] WISDOM THAT YOU HAVE TO SHARE. AND SO I
[00:13:33] WANT TO ASK YOU MORE AND LEARN MORE FROM
[00:13:35] YOU. AND I THINK THAT KIND OF WISE,
[00:13:41] EARNEST, SERIOUS LEADERSHIP
[00:13:44] IS WHY SO MANY PEOPLE TRUST YOU. SO

[00:13:47] THANK YOU FOR THAT TRUST. AND WITH THAT,
[00:13:52] I THINK WE'RE NOW GOING TO TURN TO THE
[00:13:54] ACTION ITEM. WHICH COMMISSIONER
[00:13:56] FELLEMAN, DO YOU HAVE A MOTION? I DO.
[00:14:00] SO I COULD TO INCREASE THE BASE SALARY
[00:14:03] FOR 2022 FOR
[00:14:06] THE EXECUTIVE DIRECTOR, STEVE METRUCK,
[00:14:08] BY 8.5%, INCREASING THE BASE SALARY
[00:14:12] TO \$394,181, AND TO
[00:14:17] PROVIDE A 2% LUMP SUM FOR THE YEAR IS
[00:14:19] 2020 AND FOR 2021,
[00:14:22] RESPECTIVELY, OF THE BASE SALARY FOR
[00:14:25] THAT PERIOD, FOR A TOTAL LUMP SUM OF
[00:14:28] \$14,532.
[00:14:31] THIS IS A RESULT OF AN EXCEPTIONAL
[00:14:33] PERFORMANCE RATING AND IS CONSISTENT
[00:14:36] WITH THE COMPENSATION SCALE USED FOR
[00:14:38] OTHER EMPLOYEES WITH THE ADDITION OF THE
[00:14:41] RECOGNITION OF AYE. NOT TAKING ANY
[00:14:44] ADDITIONAL COMPENSATION DURING THESE
[00:14:46] HARD YEARS. SO I DO THIS WITH
[00:14:50] GREAT PRIDE AND ENTHUSIASM,
[00:14:54] AND I SO MOVED. IS THERE A SECOND?
[00:14:57] SECOND? ALL RIGHT, IT HAS BEEN MOVED.
[00:15:01] AND SECONDED, IS THERE ANY FURTHER
[00:15:03] DISCUSSION ON THE MOTION TO USE THE HAND
[00:15:06] TOOL TO RAISE YOUR HAND?
[00:15:09] I DO NOT SEE ANY ADDITIONAL HANDS RAISED
[00:15:11] AT THIS TIME. OKAY. CLARKE, PLEASE CALL
[00:15:14] THE ROLL. COMMISSIONER, PLEASE SAY AYE OR
[00:15:16] NAY WHEN YOUR NAME IS CALLED, BEGINNING
[00:15:18] WITH COMMISSIONER CHO. AYE. THANK YOU,
[00:15:22] COMMISSIONER FELLEMAN.
[00:15:26] AYE THANK YOU. COMMISSIONER CALKINS. AYE.
[00:15:30] THANK YOU. YOU HAVE FOUR AYES AND ZERO
[00:15:32] NAYS FOR THIS ITEM. WITH THAT,
[00:15:36] IT PASSES. I DO WANT TO NOTE THAT
[00:15:38] ALTHOUGH COMMISSIONER HASEGAWA COULD NOT
[00:15:40] BE HERE FOR THE ACTUAL VOTE, SHE WAS
[00:15:41] STRONGLY IN SUPPORT OF THIS INITIATIVE
[00:15:43] AS WELL AS THIS MOTION AS WELL. SO I
[00:15:47] WANT TO GIVE EXECUTIVE DIRECTOR A MOMENT
[00:15:49] TO SHARE ANY COMMENTS BEFORE WE MOVE ON.
[00:15:55] THANK YOU, COMMISSIONERS, I'M VERY
[00:15:58] HUMBLD TO HEAR YOUR REMARKS, AND I JUST
[00:16:00] WANT TO THANK YOU FOR YOUR KIND WORDS,
[00:16:02] BUT REALLY, FOR ME, IT'S A REFLECTION
[00:16:06] UPON YOUR CONFIDENCE IN MY ROLE IN THE
[00:16:09] ORGANIZATION. BUT LET ME JUST SAY, FOR
[00:16:12] ALL OF US OVER THE LAST TWO YEARS AND
[00:16:14] ESPECIALLY COMMISSIONER FELLEMAN, UNDER
[00:16:16] YOUR PRESIDENTIAL LEADERSHIP LAST YEAR
[00:16:18] WAS WHAT WE'RE KIND OF TALKING ABOUT IS
[00:16:20] WE'RE AGAIN FACED WITH MANY CHALLENGES
[00:16:23] AND OPPORTUNITIES WITHIN THAT. AND IT
[00:16:25] REALLY IS AN HONOR AND A PRIVILEGE TO BE
[00:16:27] WORKING WITH
[00:16:31] EVERYONE AT THE PORT, BOTH THE
[00:16:33] COMMISSIONER, THE COMMISSION STAFF WITH
[00:16:35] YOUR LEADERSHIP, AND THEN ALL OF THE
[00:16:37] GREAT STAFF WE HAVE, INCLUDING OUR
[00:16:39] EXECUTIVES, ALL THE WAY DOWN TO EVERYONE
[00:16:41] WHO HAS AN IMPORTANT JOB AT THE PORT,

[00:16:43] HOW WE'RE ALL CONTRIBUTING TO SOMETHING
[00:16:46] AS VALUABLE AS THE PORT OF SEATTLE IN
[00:16:48] THE ORGANIZATION, TO THE REGION. SO
[00:16:53] ANYTHING THAT YOU SAID AS YOU GO THROUGH
[00:16:56] THE LIST IS THAT THE WORK WAS DONE BY
[00:16:59] THE ORGANIZATION, AND IT'S JUST A
[00:17:01] PRIVILEGE TO BE LEADING
[00:17:06] THE ORGANIZATION AND THEN MOVING US AS
[00:17:09] WE'RE ALL MOVING TOGETHER IN THE RIGHT
[00:17:11] DIRECTION. AND THAT'S WHAT I'LL TAKE
[00:17:13] AWAY FROM THIS IS THAT THOSE POSITIVE
[00:17:17] THINGS REFLECT UPON THE STAFF AND ALL
[00:17:19] THE WORK THAT'S DOING THERE, INCLUDING
[00:17:20] AS I LOOK AT THE AGENDA ITEM WE HAVE
[00:17:22] BEFORE TODAY, ALL THAT WORK. SO WE JUST
[00:17:25] CONTINUE ON MOVING IN THE RIGHT
[00:17:26] DIRECTION, CENTERING ON THE COMMUNITY
[00:17:29] AND WHAT WE NEED TO DELIVER FOR THE
[00:17:31] COMMUNITY IN REGARDS TO THOSE ECONOMIC
[00:17:34] OPPORTUNITIES AND OPERATING THOSE
[00:17:37] GATEWAYS AND MOVING AHEAD, OUR WORK ON
[00:17:39] SUSTAINABILITY. SO THANK YOU AGAIN, I'M
[00:17:43] A LITTLE EMBARRASSED TO BE TALKED ABOUT
[00:17:45] IN PUBLIC ABOUT THIS, BUT THANK YOU SO
[00:17:48] MUCH. AND I THANK YOU FOR YOUR
[00:17:49] LEADERSHIP AND YOUR PARTNERSHIP, AND
[00:17:51] THEN ESPECIALLY THE FRIENDSHIP, TOO. SO
[00:17:53] THANK YOU. YOU BET. THANK YOU, STEVE.
[00:17:56] AND I'M ACTUALLY GOING TO KICK IT RIGHT
[00:17:57] BACK TO YOU FOR YOUR EXECUTIVE DIRECTORS
[00:17:59] REPORTS AND I GET TO EARN YOUR SALARY.
[00:18:05] THANK YOU, COMMISSIONER AND
[00:18:06] COMMISSIONERS. NOW THIS IS WHAT I LIKE
[00:18:08] TO TALK ABOUT MORE IS WHAT WE HAVE,
[00:18:11] WHAT WE'RE DOING AND WHAT'S GOING ON
[00:18:13] GOING FORWARD. SO COMMISSIONERS, BEFORE
[00:18:14] I BEGIN MY MARKS, I'D LIKE TO WISH
[00:18:16] EVERYONE WHO CELEBRATES A HAPPY NOWRUZ.
[00:18:20] THIS HOLIDAY, ALSO KNOWN AS THE
[00:18:22] PERSIAN NEW YEAR AND CELEBRATED BY OVER
[00:18:24] 300 MILLION PEOPLE AROUND THE WORLD,
[00:18:26] MARKS THE BEGINNING OF SPRING IN THE
[00:18:27] NORTHERN HEMISPHERE, SYMBOLIZES THE TIME
[00:18:30] OF RENEWAL AND COMMUNITY AND HOPE FOR A
[00:18:32] NEW YEAR, WHICH IS GREAT THOUGHTS FOR
[00:18:34] ALL OF US, ESPECIALLY AS THE WEATHER.
[00:18:37] THIS IS THE WARMEST DAY OF THE YEAR. I
[00:18:38] HEARD TODAY IT'S GOING TO BE 62 DEGREES,
[00:18:41] SO A GOOD INDICATOR. NOW,
[00:18:44] AS I'VE DONE FOR NEARLY ALL OF MY
[00:18:47] REPORTS FOR THE LAST TWO YEARS, I'D LIKE
[00:18:49] TO PROVIDE AN UPDATE ON THE PANDEMIC.
[00:18:52] ON THAT FRONT, WE HAVE A LOT TO BE
[00:18:53] HOPEFUL FOR AS WELL. COVID-19 VIRAL
[00:18:57] ACTIVITY WITHIN THE STATE OF WASHINGTON
[00:18:58] AND KING COUNTY CONTINUE TO DECREASE
[00:19:01] WEEK AFTER WEEK. THE STATE IS REPORTING
[00:19:03] POSITIVE CASE NUMBERS OF 70 PER 100,000
[00:19:05] OVER THE LAST SEVEN DAYS, AND KING
[00:19:08] COUNTY IS REPORTING POSITIVE CASE
[00:19:10] NUMBERS OF 53 PER 100,000 OVER THE LAST
[00:19:14] WEEK. HOSPITALIZATIONS AND FATALITIES
[00:19:16] ARE ALSO ON THE RAPID DECLINE. THE

[00:19:20] DEPARTMENT OF HEALTH IS ANTICIPATED TO
[00:19:21] ANNOUNCE PLANS FOR THE STATE'S
[00:19:23] TRANSITION FROM A PANDEMIC RESPONSE TO A
[00:19:25] COVID-19 PANDEMIC RESPONSE. THIS
[00:19:28] PANDEMIC RESPONSE WILL PLACE GREAT
[00:19:30] EMPHASIS ON VACCINATIONS BOOSTERS AND
[00:19:32] TESTING. WE WILL CONTINUE
[00:19:36] TO MONITOR VIRAL ACTIVITY WITHIN OUR
[00:19:38] EMPLOYEES, STAKEHOLDERS AND BUSINESS
[00:19:40] PARTNERS, AS WELL AS STATE, NATIONAL AND
[00:19:42] INTERNATIONAL RESPONSES ARE WARRANTED.
[00:19:46] WE WILL REMAIN FLEXIBLE IN OUR COVID-19
[00:19:48] RESPONSE PLANS BECAUSE IF WE'VE LEARNED
[00:19:50] ANYTHING IN THE LAST TWO YEARS, IT'S
[00:19:52] THAT WE MUST REMAIN ADAPTABLE. THE RAPID
[00:19:55] DECLINE IN CASES IS WELCOME NEWS. AS
[00:19:58] SUCH, I'M PLEASED TO ANNOUNCE THAT OUR
[00:19:59] NEXT COMMISSION MEETING, APRIL 12 WILL
[00:20:01] BE OUR FIRST HYBRID MEETING FORMAT
[00:20:03] TAKING PLACE AT PIER 69, LED BY CLERK
[00:20:07] HART. THERE'S A LOT OF TESTING AND
[00:20:08] DETAILS TO WORK OUT, BUT I'M CONFIDENT
[00:20:10] WE CAN COME UP WITH A SOLUTION TO MEET
[00:20:12] BOTH THE DESIRE FOR IN PERSON
[00:20:13] INTERACTIONS AS WELL AS THE BENEFITS OF
[00:20:16] VIRTUAL MEETINGS. GIVEN THE RAPID
[00:20:19] DECLINE OF POSITIVE CASES AND CANADA
[00:20:21] LOOSENING ITS RESTRICTIONS FOR FOREIGN
[00:20:23] TRAVELERS, I ALSO WANT TO SHARE THE
[00:20:25] CLIPPER VACATIONS, ONE OF OUR TENANTS AT
[00:20:27] PIER 69, WILL RESUME OPERATIONS FOR
[00:20:30] FASTFOOD SERVICE BETWEEN SEATTLE AND
[00:20:33] VICTORIA, BC, WHICH TRIP STARTING APRIL
[00:20:35] 15. CLIPPER VACATION SHUTDOWN SERVICE IN
[00:20:38] THE SUMMER 2020 FOLLOWING CLOSURES OF
[00:20:40] THE US CANADIAN BORDER TO NON ESSENTIAL
[00:20:42] TRAVEL, SO THE RESUMPTION OF SERVICE IS
[00:20:45] WELCOME NEWS FOR US. ALL OTHER
[00:20:47] NEWSWORTHY ITEMS THAT I'D LIKE TO SHARE
[00:20:50] SINCE OUR LAST COMMISSIONER MEETING
[00:20:52] INCLUDES THE SUCCESS OF PORT PRIORITIES
[00:20:55] DURING THE 60 DAY LEGISLATIVE SESSION
[00:20:57] CONCLUDED RECENTLY IN OLYMPIA. I WANT TO
[00:21:00] GIVE CREDIT TO OUR COMMISSIONERS WHO
[00:21:01] TESTIFIED ON BEHALF OF PORT SUPPORTED
[00:21:03] LEGISLATION, AS WELL AS OUR OUTSTANDING
[00:21:05] STATE GOVERNMENT RELATIONS TEAM,
[00:21:07] ESPECIALLY OUR SENIOR GOVERNMENT
[00:21:08] RELATIONS MANAGER, ERIC FITCH.
[00:21:12] KEY HIGHLIGHTS INCLUDE 6.9 BILLION IN
[00:21:15] TRANSPORTATION PACKAGE THAT ADVANCES
[00:21:17] MOBILITY AND FREIGHT MOVEMENT AROUND THE
[00:21:19] STATE, FUNDING FOR PUGET SOUND GATEWAY
[00:21:21] PROJECT THAT EXTENDS AND IMPROVES SR 167
[00:21:24] AND SR 507. ENVIRONMENTAL PRIORITIES
[00:21:27] WERE ADVANCED, INCLUDING ELECTRIFICATION
[00:21:29] FUNDING THAT CAN SUPPORT THE
[00:21:30] DECARBONISATION OF PORT OPERATIONS, AND
[00:21:32] A \$3 BILLION INVESTMENT IN TRANSIT TO
[00:21:35] SUPPORT REGIONAL MOBILITY. ALSO APPROVED
[00:21:38] AS PARTIAL FUNDING FOR THE PIER 66
[00:21:40] CRUISE TERMINAL SHORE POWER PROJECT, AS
[00:21:42] WELL AS A CRITICAL INVESTMENT IN THE

[00:21:45] MARITIME HIGH SCHOOL. THE PORT ALSO
[00:21:48] SUPPORTED ADDITIONAL PROPOSALS THAT WILL
[00:21:49] FURTHER APPRENTICESHIPS AND PRE
[00:21:51] APPRENTICESHIPS IN THE STATE TO TRAIN
[00:21:53] YOUNG PEOPLE FOR JOBS AND INDUSTRIAL
[00:21:55] FIELDS. WE ALSO SUPPORTED SUCCESSFUL
[00:21:58] LEGISLATION TO PROMOTE CONSERVATION AND
[00:22:00] RESTORATION OF KELP FOREST AND EAGLE
[00:22:02] GRASS MEADOW. WE'LL CONTINUE TO ADVOCATE
[00:22:05] FOR SUCH ISSUES, SUCH AS OUR TWO TO ONE
[00:22:06] MATCH BILL DURING THE SESSION NEXT YEAR.
[00:22:09] CONGRATULATIONS AGAIN TO THE WHOLE
[00:22:11] GOVERNMENT RELATIONS TEAM AND EVERYONE
[00:22:13] THAT PLAYED A ROLE IN THIS SUCCESSFUL
[00:22:15] LEGISLATIVE SESSION. SPEAKING OF
[00:22:18] CONGRATULATIONS, CONGRATULATIONS ARE IN
[00:22:21] ORDER FOR THE 2022 RECIPIENTS OF THE
[00:22:24] PORT PORTS WOMEN'S OUTSTANDING
[00:22:25] ACHIEVEMENT AWARDS. THIS AWARD
[00:22:28] RECOGNIZES PORT OF SEATTLE WOMEN EACH
[00:22:30] MARCH FOR SIGNIFICANT ACCOMPLISHMENTS AT
[00:22:32] WORK AND IS THE CULMINATION OF OUR
[00:22:33] CELEBRATIONS DURING WOMEN'S HISTORY
[00:22:36] MONTH. NOMINATIONS ARE SUBMITTED BY
[00:22:38] PEERS, WHICH IS REALLY MEANINGFUL. THIS
[00:22:41] YEAR'S WINNERS WHO WERE ANNOUNCED ON
[00:22:43] COMPASS EARLIER THIS WEEK INCLUDE
[00:22:46] OFFICER MICHELLE BRIGEL LACRETIA
[00:22:50] CLAYDER, TYSE MILLER, AND SARAH
[00:22:53] MITCHELL. I WANT TO THANK ALL OF YOU FOR
[00:22:56] WHAT YOU'VE DONE AND ACCOMPLISHED DURING
[00:22:57] YOUR TIME HERE AT THE PORT. THE 2022
[00:23:00] VIRTUAL CEREMONY WILL BE PRESENTED AND
[00:23:02] RECORDED AT 11:30 A.M. ON WEDNESDAY,
[00:23:04] MARCH 30. CONGRATULATIONS AGAIN
[00:23:07] TO THE AWARD RECIPIENTS.
[00:23:09] LASTLY, OUR NEXT PUBLIC MEETING IS UNTIL
[00:23:12] APRIL 12, SO I'D LIKE TO MENTION THE
[00:23:14] UPCOMING INTERNATIONAL TRANSGENDER DAY
[00:23:17] OF VISIBILITY. THE INTERNATIONAL
[00:23:19] TRANSGENDER DAY OF VISIBILITY IS
[00:23:21] CELEBRATED ON MARCH 31 TO HONOR THE
[00:23:24] ACCOMPLISHMENTS OF TRANSGENDER AND
[00:23:26] GENDER NONCONFORMING PEOPLE WHILE
[00:23:28] RAISING AWARENESS OF THE WORK THAT STILL
[00:23:29] NEEDS TO BE DONE TO ACHIEVE TRANSGENDER
[00:23:33] JUSTICE. WHILE THERE'S STILL MORE TO BE
[00:23:35] DONE, I'M PROUD OF THE WORK THAT OUR
[00:23:37] EMPLOYEE RESOURCE GROUP, THE PORTS
[00:23:38] GENDER AND INCLUSIVITY GROUP, HAS DONE
[00:23:41] IN COLLABORATION WITH OUR HUMAN
[00:23:42] RESOURCES DEPARTMENT TO DEVELOP A POLICY
[00:23:45] AND PROCEDURE ADDRESSING GENDER IDENTITY
[00:23:47] IN THE WORKPLACE AND ESTABLISHING
[00:23:49] PRACTICES TO ENSURE INCLUSION AND
[00:23:51] RESPECT FOR ALL OF OUR EMPLOYEES. WE
[00:23:53] REMAIN COMMITTED TO ENSURING THAT THE
[00:23:54] PORT IS AN INCLUSIVE AND RESPECTFUL
[00:23:56] WORKPLACE. MOVING TO TODAY'S
[00:23:59] COMMISSIONER MEETING, I WOULD LIKE TO
[00:24:00] HIGHLIGHT A FEW ITEMS. ITEM EIGHT, F,
[00:24:02] IS AUTHORIZATION TO SIGN AN INTERLOCAL
[00:24:05] AGREEMENT WITH HIGH LINE PUBLIC SCHOOLS

[00:24:07] IN MARITIME HIGH SCHOOL TO SUPPORT
[00:24:09] INSTRUCTIONAL DESIGN PLANS. WE HOPE TO
[00:24:11] HAVE THEM BACK BEFORE COMMISSION AT A
[00:24:13] LATER DATE WHEN WE CAN REPORT OUT ON THE
[00:24:15] RESULTS OF THOSE EFFORTS. ITEM A, G IS
[00:24:18] CONSTRUCTION AUTHORIZATION FOR ROOF
[00:24:20] REPLACEMENT OF THE WORLD TRADE CENTER
[00:24:22] WEST BUILDING. AFTER TAKING THIS PROJECT
[00:24:24] THROUGH THE SUSTAINABLE EVALUATION
[00:24:28] FRAMEWORK STAFF PRESENTED OPTIONS TO THE
[00:24:30] SUSTAINABILITY, ENVIRONMENT AND CLIMATE
[00:24:32] COMMITTEE AND RECEIVED AN ENDORSEMENT
[00:24:34] FOR THE GREEN ROOF RECOMMENDATION. I'D
[00:24:37] LIKE TO NOTE THAT SOLAR PANELS WERE
[00:24:38] CONSIDERED BUT WERE DEEMED UNVIABLE DUE
[00:24:40] TO SOLAR GLARE AND THE WEIGHT CAPACITY
[00:24:43] OF THE EXISTING STRUCTURE. ITEM TEN C IS
[00:24:46] AN AUTHORIZATION APPROVING A REQUEST FOR
[00:24:48] PROPOSALS FOR OUR UK AND EUROPE CRUISE
[00:24:50] STAY MARKETING PROGRAM, OUR LARGEST
[00:24:53] CRUISE STAY MARKET. I'LL HAVE MORE TO
[00:24:55] SAY ABOUT THIS ITEM DURING THE MEETING.
[00:24:57] FINALLY, WE HAVE TWO ITEMS ON OUR AGENDA
[00:24:59] REGARDING THE 2022 CREW SEASON, WHICH
[00:25:02] WILL BEGIN IN JUST A FEW WEEKS. AS WE
[00:25:04] ANNOUNCED EARLIER, WE ANTICIPATE A
[00:25:06] RECORD 296 VESSEL CALLS THIS YEAR
[00:25:09] WITH 1.3 MILLION REVENUE PASSENGERS.
[00:25:13] THE BOOKINGS THIS SEASON REFLECT THE
[00:25:15] CONTINUED POPULARITY OF ALASKA CRUISES
[00:25:17] AND THE REMARKABLE RESILIENCE OF THE
[00:25:19] INDUSTRY, AS WELL AS THE REBOUND AND
[00:25:21] TRAVEL WE'RE SEEING AT SEATTLE TACOMA
[00:25:24] INTERNATIONAL AIRPORT. I BELIEVE THE
[00:25:26] STRONG NUMBERS THIS YEAR ALSO REFLECTS
[00:25:28] OUR SUCCESS LAST SEASON IN PROTECTING
[00:25:30] THE HEALTH AND SURETY OF THE PASSENGERS,
[00:25:32] CREW AND THE COMMUNITY EVEN AS THE
[00:25:34] PANDEMIC CONTINUED. THAT SUCCESS
[00:25:37] DIRECTLY RELATES TO THE STRONG
[00:25:38] PARTNERSHIP WITH THE PORT, STATE AND
[00:25:41] LOCAL HEALTH DEPARTMENTS AND THE CRUISE
[00:25:42] LINES TO ESTABLISH PROCEDURES AND
[00:25:44] PROTOCOLS TO SPREAD TO CONTROL THE
[00:25:47] SPREAD OF THE VIRUS. WE LOOK FORWARD TO
[00:25:49] CONTINUING THAT PARTNERSHIP THIS SEASON.
[00:25:51] ON TODAY'S CONSENT AGENDA IS A REQUEST
[00:25:53] TO GIVE ME THE AUTHORITY TO SIGN AN
[00:25:55] AGREEMENT WITH CRUISE LINES GOVERNING
[00:25:57] OPERATIONAL HEALTH AND SAFETY PROTOCOLS.
[00:26:00] AS YOU WILL HEAR, THE REBOUND OF CRUISE
[00:26:02] WILL BE AN ECONOMIC BOOST FOR THE
[00:26:04] REGION, ESPECIALLY FOR DOWNTOWN RETAIL,
[00:26:06] DINING, HOTELS AND THEIR WORKERS. THE
[00:26:09] RIPPLE EFFECTS OF PROVISIONING, FUELING
[00:26:11] AND VESSEL SERVICING EXTEND THROUGHOUT
[00:26:13] THE STATE TO THE NORTH. CRUISE VISITS
[00:26:16] ARE VITAL TO THE ECONOMIES OF SMALL
[00:26:18] ALASKAN COMMUNITIES, WHICH WERE AYE. VERY
[00:26:20] HARD BY THE DROP IN CRUISE BUSINESS OVER
[00:26:22] THE LAST TWO YEARS. BUT AS YOU KNOW,
[00:26:25] OUR VALUES OF ENVIRONMENTAL STEWARDSHIP
[00:26:29] AND SUSTAINABILITY ARE INTEGRAL TO OUR

[00:26:31] PART OF THE CRUISE BUSINESS. WITH THE
[00:26:33] LEADERSHIP OF THE COMMISSION,
[00:26:34] ENVIRONMENTAL CONSIDERATIONS HAVE BEEN
[00:26:36] FRONT AND CENTER SINCE THE EARLY DAYS OF
[00:26:38] OUR CRUISE BUSINESS. COMMISSIONER
[00:26:39] FELLEMAN CERTAINLY HELPED US ALONG IN
[00:26:41] THAT JOURNEY. TODAY, WE'RE NATIONAL
[00:26:43] LEADERS IN THE PROTECTION OF AIR AND
[00:26:45] WATER QUALITY AND REDUCING GREENHOUSE
[00:26:47] GASSES, BUT WE'RE NOT STANDING STILL.
[00:26:49] WE ARE ON A PATH TO EVENTUALLY REACH
[00:26:51] ZERO EMISSIONS. I WANT TO GO BACK TO THE
[00:26:55] TOPIC OF ECONOMIC IMPACT IN CRUISE.
[00:26:57] BASED ON OUR FORECAST THIS SEASON'S,
[00:26:59] CRUISE OPERATIONS WILL GENERATE
[00:27:02] SIGNIFICANT UNANTICIPATED REVENUE FOR
[00:27:04] THE PORT IN 2022. I'VE HAD DISCUSSIONS
[00:27:08] WITH OUR LEADERSHIP TEAM AND THE
[00:27:10] COMMISSION ABOUT HOW WE CAN PUT SOME OF
[00:27:11] THAT MONEY TO GOOD USE WITHIN THE
[00:27:13] COMMUNITY IN 2022 AND BEYOND. WE KNOW
[00:27:16] ONE OF THE KEY MESSAGES FROM THE
[00:27:18] COMMUNITY LISTENING SESSIONS LAST YEAR
[00:27:20] WAS A CALL TO INCREASE OUR WORKFORCE
[00:27:22] DEVELOPMENT EFFORTS. IN RESPONSE, WE'D
[00:27:24] LIKE TO PROPOSE DEDICATING ADDITIONAL
[00:27:26] FUNDING FROM CRUISE INCOME FOR OUR
[00:27:28] MARITIME YOUTH CAREER DEVELOPMENT
[00:27:30] PROGRAMS OVER THE NEXT THREE YEARS.
[00:27:32] THIS COVID BE A REAL WIN WIN. STEPHANIE
[00:27:34] JONES STEVAN, MANAGING DIRECTOR OF THE
[00:27:36] MARITIME DIVISION, WILL HAVE MORE TO SAY
[00:27:38] LATER IN HER PRESENTATION ABOUT THIS
[00:27:40] COMMISSIONER. THIS CONCLUDES MY REMARKS.
[00:27:43] THANK YOU. THANK YOU, STEVE,
[00:27:46] FOR THAT REPORT. NOW WE'RE GOING TO TURN
[00:27:49] TO COMMITTEE REPORTS. ERICA, ARE YOU
[00:27:52] READY? YES. ALL RIGHT. GOOD AFTERNOON.
[00:27:55] SORRY. GO AHEAD. GREAT AFTERNOON.
[00:27:59] PRESIDENT CALKINS AND COMMISSIONERS
[00:28:01] THERE ARE FIVE COMMITTEE REPORTS TODAY
[00:28:03] SUSTAINABILITY, ENVIRONMENT AND CLIMATE
[00:28:05] COMMITTEE CONVENED BY COMMISSIONERS
[00:28:06] CALKINS AND HASEGAWA MET. ON MARCH 16,
[00:28:09] COMMISSIONERS RECEIVED A BRIEFING ON THE
[00:28:12] FISHERMAN TERMINAL C ONE DOWNY BUILDING
[00:28:14] UPDATE UNDER THE SUSTAINABLE EVALUATION
[00:28:17] FRAMEWORK POLICY DIRECTIVE TO UPGRADE
[00:28:19] THE BUILDING'S ELECTRICAL, STRUCTURAL
[00:28:21] HVAC AND CONTROL SYSTEM. AS PART OF THE
[00:28:24] SUSTAINABLE DESIGN STRATEGY, WHICH WILL
[00:28:27] COME BEFORE THE COMMISSIONER FOR
[00:28:29] CONSTRUCTION AUTHORIZATION IN JUNE,
[00:28:31] COMMISSIONERS RECOMMENDED PROCEEDING
[00:28:33] WITH STAFF PREFERRED OPTION THAT
[00:28:35] SIGNIFICANTLY REDUCES GREENHOUSE GAS,
[00:28:37] ELIMINATES NATURAL GAS AS A HEATING
[00:28:39] SOURCE, USES BETTER HVAC TECHNOLOGIES,
[00:28:42] AND PROVIDES ONLY MODERATE DISRUPTION
[00:28:44] DURING CONSTRUCTION AND TENANT COMFORT
[00:28:46] IMPROVEMENTS AT A LOWER COST THAN
[00:28:48] BASELINE. STAFF INDICATED. THEY DID
[00:28:50] CONSIDER THE SOLAR PANELS BUT EXCLUDED

[00:28:52] FROM CONSIDERATION BECAUSE THE ROOF
[00:28:54] WOULDN'T BE ABLE TO HANDLE THE WAY.
[00:28:56] COMMISSIONERS ALSO RECEIVED A BRIEFING
[00:28:58] ON GREEN HYDROGEN, WHICH IS PART OF THE
[00:29:00] PORT CLIMATE STRATEGIES ON THE POTENTIAL
[00:29:03] MARITIME APPLICATIONS, BOTH STATE AND
[00:29:05] LEGISLATIVE ACTIVITIES, AND PORTS
[00:29:07] COOPERATIVE RESEARCH AND DEVELOPMENT
[00:29:09] STUDIES WITH PACIFIC NORTHWEST NATIONAL
[00:29:12] LAB, SANDIA NATIONAL LAB, SEATTLE CITY
[00:29:15] LIGHT INTERAGENCY AGREEMENT
[00:29:17] AUTHORIZATION FOR THE COOPERATIVE
[00:29:19] RESEARCH AND DEVELOPMENT STUDIES WILL
[00:29:20] COME BEFORE THE COMMISSION IN APRIL.
[00:29:22] STAFF WERE ADVISED TO EXPLORE
[00:29:24] NOMENCLATURE TO DIFFERENTIATE NATURAL
[00:29:26] GAS, WHICH IS FOSSIL BASED, FROM OTHER,
[00:29:29] MORE ENVIRONMENTALLY FRIENDLY FUELS. AT
[00:29:32] THE MARCH 16 WATERFRONT INDUSTRIAL LANDS
[00:29:34] COMMITTEE MEETING, PORT STAFF PROVIDED
[00:29:36] BRIEFINGS TO THE COMMITTEE ON
[00:29:37] ENVIRONMENTAL TOPICS REGARDING THE
[00:29:39] CRUISE INDUSTRY, SOUND TRANSIT, WEST
[00:29:41] SEATTLE BALLARD LINK EXTENSION, AND THE
[00:29:44] SCHEDULE FOR A FORTHCOMING PORT OF
[00:29:46] SEATTLE OR NORTHWEST SEAPORT ALLIANCE
[00:29:48] REAL ESTATE STUDY. COMMISSIONER FELLEMAN
[00:29:50] AND HASEGAWA PROVIDED POLICY GUIDELINES ON
[00:29:53] EACH PRESENTATION. NO RECOMMENDATIONS
[00:29:55] WERE MADE TO THE COMMISSION.
[00:29:57] COMMISSIONERS MOHAMED AND CHO MET AS
[00:29:59] PART OF THE AVIATION COMMITTEE ON MARCH
[00:30:01] 17 AND DISCUSSED THREE ITEMS. JULIE
[00:30:04] COLLINS PROVIDED AN UPDATE ON THE
[00:30:06] AIRPORT STAR RANKING SYSTEM, SKY TRACKS
[00:30:09] AND OTHER WAYS WE MEASURE SUCCESS AT
[00:30:12] SEATTLE INTERNATIONAL AIRPORT. STAFF HAS
[00:30:14] MADE A SERIES OF SIGNIFICANT
[00:30:16] IMPROVEMENTS SINCE OUR LAST RATING
[00:30:18] EVALUATION AND RAISED OUR STAR TRACKS
[00:30:20] RATING FROM THREE TO FOUR STARS.
[00:30:23] COMMISSIONERS CONGRATULATED LANCE AND
[00:30:25] THE SEATTLE AIRPORT TEAM ON THE GREAT
[00:30:28] WORK AND ADD STAFF WHAT IT WOULD TAKE TO
[00:30:30] RECEIVE THE LUCA FIVE STAR RATING.
[00:30:33] WENDY WRITER LED A DISCUSSION ON THE
[00:30:35] SEATTLE CARES INITIATIVE AND HOW WE ARE
[00:30:38] BALANCING BOTH THE NEEDS OF THE
[00:30:40] UNSHELTERED AT THE SEATTLE AIRPORT AND
[00:30:43] THE SAFETY AND SECURITY OF OUR
[00:30:45] PASSENGERS, TENANTS AND EMPLOYEES.
[00:30:47] FINALLY, JEFFREY BROWN PRESENTED THE
[00:30:49] COMMITTEE AN OVERVIEW OF ADVANCED AIR
[00:30:51] MOBILITY AND THE EMERGING TECHNOLOGY
[00:30:53] RELATED TO CITY TO CITY AUTONOMOUS AND
[00:30:56] ELECTRIC FLIGHT. THE PRESENTATION
[00:30:58] FORETOLD OF EXISTING OR DEVELOPING
[00:31:01] TECHNOLOGY THAT WOULD ALLOW TRAVEL TO
[00:31:03] AND FROM CITIES LIKE VICTORIA AND
[00:31:05] VANCOUVER IN A FRACTION OF THE CURRENT
[00:31:07] TRAVEL TIME AND HOW THE PORT COULD BE
[00:31:09] INVOLVED IN FACILITATING THESE EFFORTS.
[00:31:11] THE EQUITY AND WORKFORCE DEVELOPMENT

[00:31:13] COMMITTEE CONVENED BY COMMISSIONER CHO
[00:31:15] AND MOHAMED ALSO MET ON MARCH 17.
[00:31:18] COMMISSIONERS DISCUSSED THE DRAFT EQUITY
[00:31:20] POLICY DIRECTIVE. THE COMMITTEE
[00:31:22] RECOMMENDED EXTENDING THE POLICIES
[00:31:24] DEVELOPMENT TIMELINE TO GATHER
[00:31:26] ADDITIONAL STAKEHOLDER INPUT AND MORE
[00:31:28] CLEARLY DEFINE THE POLICY. A DRAFT OF
[00:31:31] THE EQUITY POLICY DIRECTIVES WILL BE
[00:31:33] AVAILABLE TO CHAIR WITH THE FULL
[00:31:34] COMMISSION IN APRIL. COMMISSIONERS ALSO
[00:31:36] DISCUSS POTENTIAL ACCESSIBILITY POLICY.
[00:31:39] STAFF WILL BRING A RECOMMENDED PATH
[00:31:41] FORWARD FOR THIS ACCESSIBILITY POLICY TO
[00:31:44] THE NEXT EQUITY AND WORKFORCE
[00:31:47] DEVELOPMENT COMMITTEE. STAFF NOTIFY
[00:31:49] COMMISSIONERS ABOUT A PROPOSAL TO
[00:31:52] ALLOCATE 2 MILLION OF THE UNBUDGETED
[00:31:54] CRUISE REVENUE SURPLUS FOR MARITIME
[00:31:57] WORKFORCE DEVELOPMENT EFFORTS. BOTH
[00:31:59] COMMISSIONERS AGREED IN CONCEPT WITH
[00:32:01] THIS APPROACH BUT WOULD LIKE TO SEE A
[00:32:02] MORE DETAILED PROPOSAL STAFF WILL BRING
[00:32:05] FORWARD IN ORDER TO ALLOCATE THIS
[00:32:07] FUNDING TO THE APRIL 12 COMMISSION
[00:32:09] MEETING. THE PORT WIDE ART BOARD
[00:32:12] CONVENED BY COMMISSIONER FELLEMAN AND
[00:32:14] HASEGAWA HELD THIS FIRST MEETING ON MARCH
[00:32:16] 21. THE COMMITTEE WELCOMED NEW MEMBERS,
[00:32:18] INCLUDING A PUBLIC MEMBER WHO IS ALSO AN
[00:32:20] ARTIST AND FIRST NATION MEMBER ASIA
[00:32:23] TALE, PORT STAFF AND ACTING AVIATION
[00:32:26] CHIEF OPERATING OFFICER DON HUNTER AND
[00:32:28] PORT COLLEGE INTERN DAPHNE MAIDEN, WHO
[00:32:31] IS ASSISTING WITH THE ART BOARD. THE
[00:32:33] COMMITTEE RECEIVED AN UPDATE ON THE ARTS
[00:32:35] FUNDING, WHICH IS THE LARGEST
[00:32:36] CONTRIBUTION TO DATE WITH AN INCREASE IN
[00:32:38] CAPITAL IMPROVEMENT PROJECTS AND RETURN
[00:32:41] TO THE 1% CONTRIBUTION TOWARDS OUR. THE
[00:32:44] COMMITTEE ALSO RECEIVED AN UPDATE ON THE
[00:32:45] VARIOUS PROJECTS IT IS CURRENTLY
[00:32:47] OVERSEEING AT THE AIRPORT MARITIME
[00:32:49] INNOVATION CENTER AND A TEMPORARY ART
[00:32:51] PROJECT AT PIER 69. OPPORTUNITY FOR
[00:32:54] COLLABORATION WAS RAISED REGARDING A
[00:32:56] SIGNAGE PROJECT ON THE WATERFRONT WITH
[00:32:58] AQUARIUM PROJECT. STAFF INDICATED THEY
[00:33:00] WILL REMAIN AVAILABLE FOR FUTURE
[00:33:01] CONSULTATIONS. STAFF INDICATED THEY WILL
[00:33:04] PROMOTE THE PUBLIC ARTS SPECIFIC
[00:33:06] CONFERENCE TITLE ARTS IN THE AIRPORT,
[00:33:09] SCHEDULED FOR AUGUST 22 THROUGH 24TH AT
[00:33:11] THE LARGER ASSOCIATION OF AVIATION
[00:33:14] EXECUTIVE CONFERENCE SCHEDULED FOR JUNE.
[00:33:17] STAFF ALSO INDICATED THE TEMPORARY VIDEO
[00:33:19] EXHIBIT AT PIER 69 LOBBY HAS BEEN
[00:33:21] EXTENDED TO MARCH 15, WHICH FEATURES
[00:33:24] BOWMAN IS AWARD BY EMILY TANNER MCLEAN
[00:33:27] AND RECOMMENDS ALL TO VISIT THE ART
[00:33:28] INSTALLATION NOW THAT THE PORT IS
[00:33:31] RESUMING NORMAL OPERATIONS. THERE IS NO
[00:33:33] COMMITTEE RECOMMENDATIONS TO THE

[00:33:34] COMMISSION. THIS CONCLUDES THE COMMITTEE
[00:33:36] REPORTS. THANK YOU.
[00:33:44] SORRY, GUYS. SORRY ABOUT THE MUTE.
[00:33:46] THANK YOU, MS. JOHN, FOR THE REPORT.
[00:33:48] ARE THERE ANY QUESTIONS FROM
[00:33:50] COMMISSIONERS? GO AHEAD, COMMISSIONER
[00:33:52] FELLEMAN, THANK YOU.
[00:33:56] I JUST WANT TO SAY HOW MUCH I
[00:33:57] APPRECIATED THAT THOROUGH REVIEW,
[00:33:59] ERICA, AND HOW VALUABLE IT IS FOR ALL OF
[00:34:01] US TO HAVE THAT VISIBILITY OF EACH
[00:34:04] OTHER'S WORK. AND BOY, WERE WE BUSY THIS
[00:34:06] LAST TIME. THAT WAS A LOT TO COVER, AND
[00:34:09] YOU DID A REALLY THOROUGH AND VALUABLE
[00:34:11] JOB IN DOING THAT. I JUST WANTED TO
[00:34:14] NOTE, BEING IN THE OFFICE TODAY,
[00:34:18] I TOOK AN OPPORTUNITY TO LOOK AT THE
[00:34:20] VIDEO ART AT THE FRONT OF PIER 69,
[00:34:23] AND THERE IS A LITTLE BIT OF A CHALLENGE
[00:34:26] IN LOOKING AT IT BECAUSE OF THE FILM
[00:34:28] THAT WE HAVE ON THE WINDOW, WHICH I
[00:34:31] GUESS IS AN ANTI GRAFFITI FILM. AND I
[00:34:33] UNDERSTAND THAT IT'S GOING TO BE
[00:34:34] REPLACED BECAUSE IT'S BEEN SCRATCHED UP
[00:34:36] QUITE A BIT. AND I THINK WE HAVE ASKED
[00:34:39] THAT THE ARTIST EXTENDED SOME DISPLAY
[00:34:42] THERE. SO I THINK IT WILL BE EVEN MORE
[00:34:45] WONDERFUL. LOOK AT IT. I ENCOURAGE
[00:34:47] EVERYBODY TO TAKE A PEEK AT FACES
[00:34:49] OUTWARD ON THE STREET, WHICH IS REALLY
[00:34:50] NICE, AND IT'S A WOMAN ARTIST, WHICH IS
[00:34:52] ONLY APPROPRIATE FOR THIS MONTH'S
[00:34:55] ACTIVITIES. SO THAT WAS THE PRIMARY
[00:34:58] THING I WOULD JUST WANT TO NOTE. THANK
[00:34:59] YOU. THANK YOU. COMMISSIONER FELLEMAN.
[00:35:01] ANY FURTHER QUESTIONS OR COMMENTS
[00:35:03] REGARDING COMMITTEE REPORTS?
[00:35:08] OKAY. AT THIS TIME, THE COMMISSION WILL
[00:35:10] NOW ACCEPT GENERAL PUBLIC COMMENT FROM
[00:35:13] THOSE WHO SIGNED UP TO SPEAK ON ITEMS
[00:35:14] RELATED TO THE PORT. WRITTEN MATERIALS
[00:35:16] PROVIDED TO THE CLERK WILL BE INCLUDED
[00:35:18] IN TODAY'S MEETING RECORD. THE CLERK HAS
[00:35:20] A LIST OF THOSE PREPARED TO SPEAK AS THE
[00:35:22] CLERK CALL ROLL NAME WILL OPEN THE LINE
[00:35:24] AND COMMENTERS WILL HAVE TO UNMUTE
[00:35:26] THEMSELVES. PLEASE REPEAT YOUR NAME FOR
[00:35:28] THE RECORD. IF YOU'RE ON THE TEAM'S
[00:35:30] MEETING AND ARE ALSO STREAMING THE
[00:35:31] MEETING, PLEASE MUTED THE VIDEO STREAM
[00:35:33] TO AVOID FEEDBACK. THERE MAY BE A SHORT
[00:35:35] TIME LEG ON THE VIDEO STREAM. COMMENT
[00:35:39] TIME WILL BE LIMITED TO TWO MINUTES PER
[00:35:41] PERSON AND WE KINDLY ASK PEOPLE RESPECT
[00:35:43] THAT AS WE HAVE A LOT OF SPEAKERS TODAY.
[00:35:45] CLARK, PLEASE CALL THE FIRST SPEAKER.
[00:35:48] YES, THANK YOU. OUR FIRST SPEAKER IS
[00:35:50] ANDREA RIE.
[00:35:55] HELLO AND THANK YOU. COMMISSIONERS. MY
[00:35:57] NAME IS ANDREA RAY AND I'M THE PRESIDENT
[00:35:59] AND CEO OF THE SEATTLE SOUTH SIDE
[00:36:01] CHAMBER OF COMMERCE. I ALSO SERVE ON THE
[00:36:03] BOARD AT THE SEATTLE SOUTHSIDE RTA. OUR

[00:36:06] CHAMBER IS A NONPROFIT SERVICE
[00:36:08] ORGANIZATION FOCUSED ON EQUITABLE,
[00:36:10] ECONOMIC DEVELOPMENT AND COMMUNITY
[00:36:12] ENGAGEMENT IN SOUTH KING COUNTY. WE
[00:36:14] SERVE OVER 500 MEMBERS THAT EMPLOY TENS
[00:36:17] OF THOUSANDS OF WORKERS ACROSS A VARIETY
[00:36:19] OF KEY INDUSTRY SECTORS, INCLUDING
[00:36:21] HOSPITALITY AND TOURISM. THE MAJORITY OF
[00:36:24] OUR MEMBERSHIP ARE SMALL BUSINESSES,
[00:36:26] INCLUDING BIPOC AND WOMEN OWNED
[00:36:27] BUSINESSES. THE CHAMBER IS A LONGTIME
[00:36:30] ADVOCATE FOR BOTH BUSINESS AND WORKERS.
[00:36:32] AS THE MOST IMPORTANT ECONOMIC RESOURCE
[00:36:34] WE HAVE IN OUR COMMUNITY ARE THE PEOPLE
[00:36:36] THAT LIVE AND WORK HERE. I'M HERE TODAY
[00:36:39] TO EXPRESS MY ENTHUSIASTIC SUPPORT FOR
[00:36:41] THE RETURN OF THE CRUISE INDUSTRY TO THE
[00:36:43] PUGET SOUND. IN OUR COMMUNITY, TOURISM
[00:36:46] IS BIG BUSINESS. WE SURROUND THE 9TH
[00:36:49] BUSIEST AIRPORT IN THE COUNTRY AND OUR
[00:36:51] LOCAL ECONOMY IS HEAVILY DEPENDENT ON
[00:36:53] HOW WE ARE ABLE TO ATTRACT AND ENCOURAGE
[00:36:56] TRAVELERS TO SPEND MONEY AT OUR LOCAL
[00:36:57] BUSINESSES. COVID HAS HAD A TREMENDOUS
[00:37:00] IMPACT ON THE HOSPITALITY AND TOURISM
[00:37:02] INDUSTRY AND WE ARE CAUTIOUSLY
[00:37:04] OPTIMISTIC THAT WITH THE RETURN OF THE
[00:37:06] CRUISE INDUSTRY, WE CAN BEGIN TO BUILD
[00:37:08] BACK OUR LOCAL ECONOMY EVEN STRONGER
[00:37:10] THAN WE WERE BEFORE BECAUSE WE ARE
[00:37:12] BETTER CONNECTED AND MORE UNITED AS A
[00:37:15] COMMUNITY. COVID 19 UNFORTUNATELY DID
[00:37:17] NOT IMPACT ALL BUSINESSES THE SAME WAY
[00:37:20] OUR BIPOC AND WOMEN OWNED SMALL
[00:37:22] ENTERPRISES WERE DISPROPORTIONATELY
[00:37:24] NEGATIVELY IMPACTED BY THE PANDEMIC AND
[00:37:27] ITS SOCIAL, ECONOMIC AND HEALTH
[00:37:28] IMPLICATIONS. NOW MORE THAN EVER, WE
[00:37:31] NEED TO PUT OUR WORDS INTO SUSTAINABLE
[00:37:32] ACTION TO HELP SUPPORT OUR BIPOC AND
[00:37:34] WOMEN OWNED BUSINESSES WITH REAL LONG
[00:37:37] TERM SUSTAINABLE SUPPORT. THE CRUISE
[00:37:39] INDUSTRY IS A CRUCIAL COMPONENT OF THAT
[00:37:41] STRATEGY. WITH SO MANY JOBS DEPENDENT ON
[00:37:44] THE RETURN OF THE LEISURE TRAVEL
[00:37:46] INDUSTRY IN OUR COMMUNITY, EVEN THE
[00:37:48] BUSINESSES THAT ARE NOT CONSIDERED TO BE
[00:37:50] IN THE TOURISM INDUSTRY ARE POSITIVELY
[00:37:52] IMPACTED BY THESE VISITORS AND THE
[00:37:53] ECONOMIC BOOST THE CRUISE INDUSTRY
[00:37:55] PROVIDES. THANK YOU. PERFECTLY TIMED,
[00:37:59] MS. RAY. GREAT JOB. ALL RIGHT, NEXT
[00:38:02] SPEAKER. YES. OUR NEXT SPEAKER IS JOHN
[00:38:05] MCFARLAND. HELLO, I'M JOHN MCFARLAND,
[00:38:09] GENERAL MANAGER AT THE HILTON AND
[00:38:10] DOUBLETREE HOTELS AT THE AIRPORT.
[00:38:11] REPRESENTING 250 ROOMS AND 80,000 SQFT
[00:38:14] OF MEETING SPACE IN THE AIRPORT QUARTER,
[00:38:16] I JUST WANTED A MOMENT TO REAFFIRM THE
[00:38:18] IMPORTANCE OF THE CRUISE INDUSTRY TO THE
[00:38:19] HOTEL BUSINESS JUST FOR THE TWO HOTELS I
[00:38:22] OVERSEE. IT'S \$1.6 MILLION IN DIRECT
[00:38:24] SPEND ON HOTEL ROOMS AND INCREMENTAL

[00:38:26] SPEND AROUND THAT CREATES COMPRESSION IN
[00:38:29] THE MARKET IN SEATTLE. AND THE HIGH
[00:38:30] ACTIVITY SEASON IS CALLED THE CRUISE
[00:38:32] SEASON FOR A REASON. SOME FUN FACTS.
[00:38:35] WE HAVE 9000 ROOMS, 18,000 TRAVELERS,
[00:38:39] 18,000 BREAKFASTS AND 4000 LUNCHEAS AND
[00:38:41] DINNERS. AS A PART OF THIS. NOT ONLY
[00:38:43] DOES THIS DRIVE INCREMENTAL SALES AND
[00:38:45] HOTEL TAX DOLLARS, IT ALSO CREATES
[00:38:47] INCREMENTAL WORK OVER 800 SHIFTS FOR
[00:38:49] HOUSEKEEPERS AND LAUNDRY WORKERS, ROOM
[00:38:51] ATTENDANTS, DRIVERS AND RESTAURANT
[00:38:53] ASSOCIATES. WIN. BUT THE MOST IMPACTFUL
[00:38:55] IS WHAT I WANT TO SHARE NEXT. DURING THE
[00:38:57] HEIGHT OF PANDEMIC, WE CLOSED THE 850
[00:39:01] ROOM DOUBLE TREE FOR A YEAR. I LAID OFF
[00:39:03] OVER 8400 TEAM MEMBERS. THIS CRUISE
[00:39:06] SEASON WAS THE TIPPING POINT IN THE BASE
[00:39:09] FOR OUR SEASON THAT GAVE US CONFIDENCE
[00:39:11] TO REOPEN BACK UP TODAY. A YEAR LATER,
[00:39:14] AFTER REOPENING, WE BROUGHT BACK NEARLY
[00:39:16] EVERY PERSON THAT'S WILLING TO WORK AND
[00:39:18] I HAVE 60 OPEN POSITIONS TODAY TO GET US
[00:39:20] READY FOR THE SEASON. I ALSO QUICKLY
[00:39:23] WANT TO CELEBRATE SUCCESS WE RECENTLY
[00:39:25] HAD DUE TO MANY OF THE INTERESTED
[00:39:26] PARTIES WATCHING AND LISTENING. TODAY A
[00:39:28] JOINT EFFORT WITH THE PORT OF SEATTLE,
[00:39:30] SEATTLE SOUTHSIDE CHAMBER, SEATTLE
[00:39:32] SOUTHSIDE REGIONAL TOURISM AUTHORITY,
[00:39:34] WASHINGTON STATE DEPARTMENT OF SOCIAL
[00:39:35] SERVICES, AFGHAN AMERICAN CULTURAL
[00:39:38] SOCIETY AND HILTON HOTELS. WE RESETTLED
[00:39:41] OVER 70 AFGHAN REFUGEE FAMILIES AND
[00:39:44] HELPED JUMPSTART THEIR LIVES IN OUR
[00:39:46] AREA. THIS PROVES WORKING TOGETHER WILL
[00:39:48] HAVE GREAT SUCCESS. SO THANK YOU ALL FOR
[00:39:51] WHAT YOU HAVE DONE AND WHAT WE WILL DO
[00:39:52] TOGETHER MOVING FORWARD SERVING OUR
[00:39:54] COMMUNITY. I'M DONE A LITTLE EARLY.
[00:39:58] THANK YOU MR. MCFARLAND AND THANK YOU
[00:39:59] FOR SHARING THAT ANECDOTE TOO. THE
[00:40:01] WONDERFUL NEWS. NEXT SPEAKER, CLARK.
[00:40:05] YES. OUR NEXT SPEAKER IS MARK EVERTON.
[00:40:08] GOOD AFTERNOON, CHAIRMAN CALKINS AND
[00:40:11] FELLOW PORT COMMISSIONER. MY NAME IS
[00:40:12] MARK BREMERTON. I'M THE CEO OF THE
[00:40:14] SEATTLE SOUTHSIDE REGIONAL TOURISM
[00:40:16] AUTHORITY. I WISH TO THANK YOU FOR
[00:40:18] ALLOWING ME TO SPEAK WITH YOU TODAY
[00:40:19] ABOUT THE IMPORTANCE OF THE CRUISE
[00:40:21] INDUSTRY TO OUR HOSPITALITY INDUSTRY.
[00:40:23] THE PUGET SOUND REGION, LIKE OTHER
[00:40:25] DESTINATIONS, DIFFERENTIATES BETWEEN
[00:40:28] DEMAND DRIVERS AND ATTRACTIONS. THE
[00:40:31] GRAND CANYON, NIAGARA FALLS, DISNEYLAND
[00:40:33] ARE EXAMPLES OF DEMAND DRIVERS. DEMAND
[00:40:36] DRIVERS MOTIVATE PEOPLE TO TRAVEL SO
[00:40:38] THAT THEY CAN EXPERIENCE DESTINATIONS.
[00:40:40] ATTRACTIONS ARE ADDITIONAL OPPORTUNITIES
[00:40:43] FOR VISITORS TO EXPERIENCE ONCE THEY'RE
[00:40:45] IN THE DESTINATION. THE CRUISE INDUSTRY
[00:40:48] IS A DEMAND DRIVER FOR OUR PUGET SOUND

[00:40:51] REGION. IN 2019, THE PORT CRUISE
[00:40:54] PASSENGER SURVEY IDENTIFIED OVER 600,000
[00:40:57] PEOPLE EMBARKED ON A CRUISE OUT OF
[00:40:58] SEATTLE. THOSE 600,000 PEOPLE STAYED AN
[00:41:01] EQUIVALENT OF 312,000 HOTEL ROOM NIGHTS.
[00:41:04] ABOUT 720 OF THOSE ROOM NIGHTS WERE IN
[00:41:06] THE SEATTLE SOUTHSIDE REGION. AS JOHN
[00:41:09] AND OTHERS HAD MENTIONED, THOSE ROOM
[00:41:11] NIGHTS GENERATED SEVEN AND A HALF
[00:41:12] MILLION IN HOTEL REVENUE, OVER \$1
[00:41:14] MILLION IN TAXES AND SUPPORTED OVER 6000
[00:41:17] EMPLOYEE SHIFTS TO SERVICE JUST THE
[00:41:20] CRUISE INDUSTRY. IN OUR HOTELS. IN
[00:41:22] DOWNTOWN SEATTLE, THE REVENUE WAS OVER
[00:41:24] 25,000,003 AND A HALF MILLION IN TAXES
[00:41:27] AND OVER 17,000 EMPLOYEE SHIPS. IN THE
[00:41:30] SEATTLE SOUTHSIDE REGION, THE CRUISE
[00:41:31] PASSENGERS ALONE SUPPORT ALMOST 100 FULL
[00:41:34] TIME HOTEL WORKERS. THIS DOESN'T INCLUDE
[00:41:37] THE TENS OF THOUSANDS OF CRUISE LINE
[00:41:39] EMPLOYEES AND SUPPLIERS THAT ALSO STAY
[00:41:41] IN OUR HOTELS. THE SURVEY ALSO FOUND THE
[00:41:44] CRUISE PASSENGERS SPENT \$89 PER PERSON
[00:41:46] OR 53 MILLION ON FOOD AND BEVERAGE,
[00:41:49] SIGHTSEEING AND RETAIL WHILE THEY'RE IN
[00:41:51] OUR REGION. OUR GOAL FOR 22 IN THE
[00:41:54] FUTURE IS TO ENCOURAGE PASSENGERS TO
[00:41:56] SPEND MORE TIME PRE AND POST IN OUR
[00:41:57] REGION AND TO EXPERIENCE TACOMA, MOUNT
[00:41:59] RAINIER, THE OLYMPIC PENINSULA, THE SAN
[00:42:01] JUANS AND OTHER ATTRACTIONS WHILE
[00:42:04] STAYING IN OUR REGION. SO THANK YOU
[00:42:06] AGAIN FOR THE TIME TO SPEAK WITH YOU
[00:42:08] ABOUT WHAT LOOKS TO BE A VERY SUCCESSFUL
[00:42:10] 22 CRUISE SEASON. SO THANK YOU ALL.
[00:42:14] THANK YOU, MR. EVERTON. NEXT SPEAKER?
[00:42:17] YES. OUR NEXT SPEAKER IS CHRIS DUNHAM.
[00:42:25] THANK YOU, COMMISSIONERS. I'M CHRIS
[00:42:28] DUNHAM WITH VISIT BELLEVUE,
[00:42:29] WASHINGTON. THANK YOU FOR GIVING US TIME
[00:42:31] TO TALK TODAY. WE'RE REALLY EXCITED TO
[00:42:34] HAVE THE FULL LENGTH CRUISE SEASON BACK
[00:42:36] IN 2022. WE KNOW HOW IMPORTANT IT IS TO
[00:42:39] OUR AREA WITH OVER A MILLION VISITORS
[00:42:41] COMING TO VISIT US AND BRINGING MILLIONS
[00:42:44] OF ECONOMIC IMPACT TO OUR CITIES, WHICH
[00:42:46] WE REALLY NEED. SO WE'D LIKE TO
[00:42:48] ENCOURAGE THESE VISITORS TO COME AND
[00:42:52] PLAN SOME PRE AND POST EVENTS IN OUR
[00:42:55] CITIES AND SEE ALL THAT WE HAVE TO OFFER
[00:42:57] AND EXPLORE OUR REGIONS. WE KNOW THAT
[00:43:00] THEM GETTING OUT AND SEEING THIS WILL
[00:43:02] ENCOURAGE THEM TO COME BACK AGAIN AND
[00:43:03] AGAIN AND VISIT US IN THE FUTURE. SO
[00:43:06] VISIT BELLEVUE WAS VERY PROUD TO PARTNER
[00:43:08] WITH PORT OF SEATTLE ON OUR TOURISM
[00:43:11] INITIATIVES AND AS A PART OF THAT
[00:43:14] PARTNERSHIP WILL BE ATTENDING THE CRUISE
[00:43:16] 360 EVENT IN FORT LAUDERDALE PROMOTING
[00:43:19] CRUISING FROM OUR REGION. SO WE KNOW HOW
[00:43:21] IMPORTANT CRUISING IS TO OUR REGION AND
[00:43:25] WE'RE REALLY EXCITED TO WELCOME THEM
[00:43:26] BACK IN.

[00:43:33] THANK YOU.
[00:43:36] CLERK, CAN YOU CALL THE NEXT SPEAKER?
[00:43:38] YES. OUR NEXT SPEAKER IS TOM NORWALK.
[00:43:46] GOOD AFTERNOON, COMMISSIONER. THANK YOU
[00:43:48] SO MUCH FOR THIS OPPORTUNITY. I'M TOM
[00:43:50] NORWALK, THE PRESIDENT OF VISITS
[00:43:52] SEATTLE. AND FOR OVER 30 YEARS WE HAVE
[00:43:55] BEEN A GLOBAL TOURISM PARTNER WITH THE
[00:43:57] PORT IN THE STATE OF WASHINGTON OF
[00:44:00] PROMOTING THIS GREAT REGION AROUND THE
[00:44:01] WORLD. I'M HERE TO TESTIFY ON BEHALF AND
[00:44:04] SUPPORT, I BELIEVE, ITEM TEN C, WHICH IS
[00:44:07] THE CONTRACTS TO EXTEND INTERNATIONAL
[00:44:10] TOURISM PROMOTION AROUND THE GLOBE.
[00:44:13] AND FIRST, I'D REALLY LIKE TO
[00:44:14] CONGRATULATE THE PORT LEADERSHIP AND
[00:44:17] COMMISSIONER ON A SPECTACULAR
[00:44:19] CELEBRATION AT THE INTERNATIONAL
[00:44:20] ARRIVALS FACILITY, WHICH IS CERTAINLY
[00:44:23] IMPORTANT TO THIS TOPIC. WE ARE SO PROUD
[00:44:26] TO PROMOTE THAT FACILITY AROUND THE
[00:44:28] WORLD. AND AS WE HAVE SAID MANY TIMES
[00:44:30] INTERNATIONALLY AND OVERSEAS VISITORS,
[00:44:32] THIS WILL BE A GAME CHANGER FOR OUR
[00:44:34] MARKET AND FOR THOSE LEISURE
[00:44:36] INTERNATIONAL TRAVELERS THAT HAVE
[00:44:38] DISCRETION ON WHERE THEY ARRIVE ON THE
[00:44:40] WEST COAST, WE THINK THIS WILL BE A GAME
[00:44:43] CHANGER. SO VISIT SEATTLE STANDS FOR THE
[00:44:45] PORT. WE SUPPORT THE CONTRACT EXTENSION
[00:44:48] FOR INTERNATIONAL TOURISM. AND WE'RE
[00:44:50] VERY EXCITED TO BE DOING SOME PLANNING,
[00:44:52] LONG RANGE PLANNING TO WORK WITH ALL OF
[00:44:55] THE PORT AND THE STATE IN HOW WE PROMOTE
[00:44:58] THIS REGION AROUND THE WORLD. SO THANK
[00:44:59] YOU VERY MUCH. AND A QUICK ASIDE,
[00:45:01] CONGRATULATIONS AND MUCH APPRECIATION TO
[00:45:04] STEVE METRUCK. STEVE, IT'S BEEN AN HONOR
[00:45:06] TO WORK WITH YOU FOR THESE YEARS AND
[00:45:09] THANK YOU FOR YOUR LEADERSHIP AND YOUR
[00:45:11] VISION AND CONGRATULATIONS. THANK YOU.
[00:45:16] THANK YOU. MR. NORWALK. NEXT SPEAKER.
[00:45:20] YES, OUR NEXT SPEAKER, SUSAN ENFIELD,
[00:45:22] WAS NOT ABLE TO MAKE IT TODAY, SO WE'LL
[00:45:24] MOVE TO TREMAINE HALLWAY.
[00:45:30] PRESIDENT RYAN CAUGHT IN PLEASURE TO SEE
[00:45:32] YOU. PLEASURE TO SEE YOU DISTINGUISHING
[00:45:34] THE BOARD. THANK YOU SO MUCH FOR YOUR
[00:45:36] TIME TODAY. ON BEHALF OF DR. SUSAN PHIL
[00:45:39] IN THE HIGHLAND PUBLIC SCHOOLS DISTRICT,
[00:45:41] I WANT TO JUST CONTINUE TO SAY MY
[00:45:43] ETERNAL GRATITUDE AND GRATITUDE TO
[00:45:45] EACH AND EVERY ONE OF YOU FOR YOUR
[00:45:47] SUPPORT OF MARITIME HIGH SCHOOL AND ALL
[00:45:49] THE THINGS THAT YOU ALL ARE DOING AS A
[00:45:51] PORT TO ENSURE THAT MHS IS A SUCCESS.
[00:45:54] SO I HAVE TWO OF OUR PHENOMENAL STUDENTS
[00:45:56] HERE JUST TO SHARE WITH YOU SOME OF
[00:45:58] THEIR EXPERIENCES FOR TODAY. MARA AND
[00:46:01] ALEX,
[00:46:06] WE DID A LOT UP TO THIS POINT.
[00:46:09] FIRST OFF, AT SCHOOL, WE AYE ALL FIRST
[00:46:14] THE COMMUNITY BUILDING. AND ONCE WE'RE

[00:46:17] ALL COMFORTABLE, WE ALL START WORKING ON
[00:46:20] A FIRST PROJECT CALLED DUWAMISH.
[00:46:27] OKAY. TAKE YOUR TIME.
[00:46:32] WE LEARNED ABOUT THE DUWAMISH RIVER
[00:46:34] BECAUSE WE LIVE IN AN AREA WHERE
[00:46:37] INDIGENOUS PEOPLE, ALL INDIGENOUS
[00:46:40] PEOPLE THAT LIVE IN VILLAGES, THEY ALL
[00:46:43] ARE CONNECTED BECAUSE THEY ALL LIVE NEAR
[00:46:45] DEMOLISH. WE ALSO
[00:46:48] HAD A MICROPLASTICS UNIT WHERE WE HAMD
[00:46:50] TO ACTUALLY GO OUT AND GET SOME WATER
[00:46:52] SAMPLING TESTS AND KIND OF SEE SOME OF
[00:46:55] THE WHAT THE WATER IS LIKE. WE'VE ALSO
[00:46:59] MORE RECENTLY BEEN BUILDING A CANOE WITH
[00:47:02] EVERYONE IN OUR COMMUNITY SO WE CAN
[00:47:04] ACTUALLY HOPEFULLY, I BELIEVE IT'S THE
[00:47:05] START OF NEXT MONTH, ACTUALLY GO OUT AND
[00:47:07] USE OUR CANOES.
[00:47:13] ALL RIGHT. YOU GOT IT. AWESOME. WELL,
[00:47:16] AGAIN, THANK YOU ALL. THANK YOU. SO
[00:47:18] AGAIN, JUST THESE EXPERIENCES. WE'RE SO
[00:47:20] GRATEFUL TO HAVE THESE EXPERIENCES.
[00:47:22] IT'S ALL BECAUSE OF PORT OF SEATTLE AND
[00:47:23] ALL THE WORK THAT YOU'RE DOING. SO THANK
[00:47:25] YOU AGAIN FOR THE CONTINUED PARTNERSHIP.
[00:47:28] AND ONE OF THE THINGS I WOULD JUST SAY,
[00:47:29] I'M GOING TO ALWAYS PUT THIS PLUG OUT
[00:47:31] HERE. WE'RE ALWAYS RECRUITING. WE'RE
[00:47:32] ALWAYS LOOKING TO GROW AND EXPAND.
[00:47:34] APPLICATION IS OPEN NOW. SO IF YOU KNOW
[00:47:36] OF ANY 8TH GRADERS OR CURRENT 9TH
[00:47:38] GRADERS THAT MIGHT BE INTERESTED AT
[00:47:40] MARITIME HIGH SCHOOL, A SCHOOL THAT'S
[00:47:42] DEDICATED TO BEING AN EQUITY DRIVEN
[00:47:44] STUDENT CENTER AND MARITIME FOCUS, LET
[00:47:46] THEM KNOW THAT MARITIME HIGH SCHOOL
[00:47:48] EXISTS. THANK YOU SO MUCH. ONCE AGAIN,
[00:47:50] THANK YOU, PRINCIPAL HOLLOWAY AND ALEX
[00:47:52] AND MARA, I WANT TO SAY A SPECIAL THANKS
[00:47:54] TO THE TWO OF YOU FOR JOINING US AND
[00:47:58] YOUR BRAVERY VOTES COMING BEFORE THE
[00:48:01] COMMISSION TODAY. BUT MORE IMPORTANTLY,
[00:48:03] THE COURAGE TO START A NEW SCHOOL IS
[00:48:07] TRULY NOTEWORTHY. THANK YOU FOR JOINING
[00:48:08] US TODAY. CLERK HART, NEXT SPEAKER.
[00:48:11] YES. FOR MR. HOLLOWAY BEFORE HE LEAVES
[00:48:14] THE LINE. WAS THAT ALEX BEST,
[00:48:17] CORRECT? YES. THANK YOU. AND THEN WE
[00:48:19] HAVE A DANICA BROWN. DANICA WAS A
[00:48:22] PRESENT TODAY. WE HAVE MARA MASAI.
[00:48:24] THANK YOU. I APPRECIATE THAT. SO OUR
[00:48:26] NEXT SPEAKER IS IRIS ANTMAN.
[00:48:37] IRIS, IF YOU'RE ON THE TELEPHONE, YES,
[00:48:39] WE CAN HEAR YOU. GOOD AFTERNOON. MY NAME
[00:48:42] IS IRIS ANTMAN. I'M HERE AS A MEMBER OF
[00:48:45] SEATTLE CRUISE CONTROLS. I'M HAPPY TO
[00:48:48] SEE THE PROCEDURES PROPOSED FOR SAFE
[00:48:50] CRUISING. IN LIGHT OF COVID REFERENCED
[00:48:53] IN AGENDA ITEM 8TH, I HOPE THAT THE
[00:48:56] CRUISE COMPANIES HAVE SIGNED ON TO THESE
[00:48:57] PROCEDURES. MAYBE MORE IMPORTANTLY THAN
[00:49:01] COVET IS THE FACT, UNDISPUTED BY 100% OF
[00:49:04] CLIMATE SCIENTISTS, THAT UNPRECEDENTED

[00:49:07] GLOBAL WARMING IS PRIMARILY DUE TO
[00:49:09] FOSSIL FUEL BURNING, RESULTING IN
[00:49:11] CLIMATE EFFECTS, SOME OF WHICH HAVE GONE
[00:49:13] OVER THE TIPPING POINTS, SUCH AS THE
[00:49:15] MELTING OF ARCTIC ICE AND REACHED OTHER
[00:49:17] TIPPING POINTS THAT HAVE THE PROBABILITY
[00:49:19] OF MAKING THE EARTH UNINHABITABLE FOR
[00:49:22] LIFE AS WE KNOW IT BEFORE THE END OF
[00:49:24] THIS CENTURY. JUST YESTERDAY, THE
[00:49:26] SECURITIES AND EXCHANGE COMMISSION
[00:49:29] PROPOSED THAT US COMPANIES SHOULD BE
[00:49:31] REQUIRED TO DISCLOSE A RANGE OF CLIMATE
[00:49:34] RELATED RISKS AND GREENHOUSE GAS
[00:49:35] EMISSIONS. THE COMPANIES WOULD BE
[00:49:37] REQUIRED TO DISCLOSE SCOPE ONE TWO AND
[00:49:40] SCOPE THREE EMISSIONS. THIS IS MAJOR A
[00:49:43] GOVERNMENT OVERSIGHT AGENCY TRYING TO
[00:49:46] WAKE US UP TO WHAT WE AS A SOCIETY HAVE
[00:49:48] BEEN. LARGELY IGNORING THE PANDEMIC
[00:49:51] PAUSE GAVE US A CHANCE TO RETHINK HOW WE
[00:49:54] DO BUSINESS, BUT WE HAVE WASTED THAT
[00:49:56] OPPORTUNITY, AS EVIDENCED BY OUR
[00:49:58] CELEBRATING EVEN MORE CRUISING THIS YEAR
[00:50:01] OVER THE 2019 LEVELS. I FIND IT SO
[00:50:04] DISHEARTENING THAT THE PORT CONTINUES TO
[00:50:06] TURN AWAY FROM THE REALITY THAT FOSSIL
[00:50:08] FUEL BURNING AND THE CRUISE SHIPS USE
[00:50:10] THE DIRTIEST OF FOSSIL FUELS IS CAUSING
[00:50:13] CLIMATE CATASTROPHE, BELIEVING THAT THE
[00:50:16] SEATTLE CRUISE INDUSTRY'S ECONOMIC
[00:50:17] RETURNS TRUMPS THE HARM IT CAUSES. MOST
[00:50:21] PEOPLE WHO TAKE CRUISES DON'T UNDERSTAND
[00:50:23] THE MULTIPLE HARMS OF THIS ACTIVITY,
[00:50:25] BUT YOU DO, AND IT'S YOUR RESPONSIBILITY
[00:50:28] TO STAND UP AND DO THE RIGHT THING. AND
[00:50:30] TO QUOTE EXECUTIVE DIRECTOR METRUCK,
[00:50:32] MOVE IN THE RIGHT DIRECTION FOR OUR
[00:50:34] CHILDREN, GRANDCHILDREN, AND FOR ALL
[00:50:36] LIVING BEINGS. CRUISING AND EVEN MORE
[00:50:39] CRUISING IS NOT THE RIGHT DIRECTION.
[00:50:42] THANK YOU. THANK YOU, MS.
[00:50:44] HAMMOND. NEXT SPEAKER? YES. OUR NEXT
[00:50:48] SPEAKER IS PRESTON CARNAHAN.
[00:50:51] GOOD AFTERNOON. MY NAME IS PRESTON
[00:50:53] CARNAHAN, THE WEST COAST DIRECTOR
[00:50:55] DESTINATIONS AT ROYAL CARIBBEAN GROUP,
[00:50:57] WHICH INCLUDES ROYAL CARIBBEAN
[00:50:59] INTERNATIONAL, CELEBRITY SEAS AND SILVER
[00:51:01] SEAS EXECUTIVE DIRECTOR, METRUCK,
[00:51:03] COMMISSIONERS, ATTENDEES AND MY FELLOW
[00:51:06] PUBLIC SPEAKERS. WITH THE UPCOMING
[00:51:08] ALASKA CRUISE SEASON WEEKS AWAY, WE'RE
[00:51:10] EXCITED TO HAVE THREE SHIPS ON IMPORTING
[00:51:12] OUT OF SEATTLE, INCLUDING THE TWO
[00:51:14] LARGEST SHIPS IN THE MARKET, THE QUANTUM
[00:51:16] AND OVATION OF THE SEAS. WHILE MANY OF
[00:51:19] OUR GUESTS HAVE WAITED OVER TWO YEARS TO
[00:51:21] LAUNCH THEIR ALASKA ADVENTURE FROM
[00:51:22] SEATTLE, WE ALSO KNOW THAT SEATTLE IN
[00:51:25] THE PUGET SOUND REGION IS READY TO
[00:51:27] WELCOME THEM BACK IN HOTELS,
[00:51:29] RESTAURANTS AND EVERYWHERE ELSE FROM THE
[00:51:30] SPACE NEEDLE TO THE OLYMPIC PENINSULA,

[00:51:33] OUR CHEFS WILL BE READY FOR LOCAL
[00:51:34] WORKERS TO LOAD SUPPLIES AND PRODUCTS
[00:51:37] FROM WASHINGTON STATE BUSINESSES AND
[00:51:38] PACIFIC NORTHWEST EMPLOYERS. THE PORT OF
[00:51:41] SEATTLE'S PORT VALET PROGRAM REMAINS
[00:51:43] POPULAR, WITH OUR GUESTS ENJOYING SHIP
[00:51:46] TO AIRPORT. I'D ALSO LIKE TO SHARE MY
[00:51:49] APPRECIATION FOR THE ONGOING COOPERATION
[00:51:51] WITH THE PORT OF SEATTLE MANAGING
[00:51:53] DIRECTOR JONES. STEVIE AND HER TEAM
[00:51:56] REMAIN FULLY ENGAGED, ENSURING THE
[00:51:59] EXECUTION OF VITAL PORT AGREEMENTS AND
[00:52:01] SUPPORTING THE RETURN OF CRUISE TO
[00:52:03] SEATTLE. THE TIME AND EFFORT
[00:52:05] COLLECTIVELY INVESTED TO REALIZE LAST
[00:52:07] YEAR'S MINI SEASON IN 2021 WILL PAY
[00:52:10] SIGNIFICANT DIVIDENDS DURING THIS YEAR'S
[00:52:12] UPCOMING SEASON. WHEN QUANTUM OF THE
[00:52:16] SEAS MAKES ITS DEBUT OUT OF SEATTLE THIS
[00:52:18] YEAR IT WILL BE AFTER SUCCESSFULLY
[00:52:19] OPERATING FOR MORE THAN A YEAR. AND WHAT
[00:52:22] THIS MEANS TO US HERE IN SEATTLE IS THAT
[00:52:24] OUR HEALTHY RETURN TO SERVICE IS GUIDED
[00:52:26] BY A PROVEN SET OF ENHANCED PROTOCOLS.
[00:52:29] THE BEST PRACTICES LEARNED AND TESTED
[00:52:31] THROUGHOUT THE WORLD HAVE BEEN
[00:52:32] IMPLEMENTED ON OUR SHIPS THAT WILL SAIL
[00:52:34] OUT OF SEATTLE. ROYAL CARIBBEAN GROUP
[00:52:36] REMAINS COMMITTED TO OPERATING OUR SHIPS
[00:52:39] AND THE TERMINALS IN SEATTLE WITH THE
[00:52:40] HEALTH AND SAFETY OF THE PUBLIC AND OUR
[00:52:43] CRUISE PASSENGERS AS THE TOP PRIORITY,
[00:52:46] INCLUDING A ROAD MAP FOR CUTTING
[00:52:47] EMISSIONS, PROTECTING OUR OCEANS, AND
[00:52:49] PRESERVING THE BEAUTIFUL DESTINATIONS
[00:52:50] THAT OUR GUESTS AND CREW MEMBERS CARE
[00:52:52] DEEPLY ABOUT. THANK YOU. THANK YOU,
[00:52:55] MR. CARNEY. NEXT SPEAKER? YES.
[00:52:58] OUR NEXT SPEAKER IS DAVID BLANFORD.
[00:53:04] GOOD AFTERNOON, COMMISSIONERS AND
[00:53:06] EXECUTIVE METRUCK. I'M DAVID BLANFORD.
[00:53:08] I'M EXECUTIVE DIRECTOR OF STATE OF
[00:53:09] WASHINGTON TOURISM, AND I WANT TO
[00:53:11] PROVIDE COMMENT TODAY ON AGENDA ITEM TEN
[00:53:15] C REGARDING TOURISM OPPORTUNITIES IN THE
[00:53:17] UK AND EUROPE. THANK YOU TO YOU AT
[00:53:20] THE PORT OF SEATTLE FOR INVESTING IN
[00:53:22] INTERNATIONAL TOURISM DEVELOPMENT. OVER
[00:53:23] THE COURSE OF MANY YEARS, THE SUSTAINED
[00:53:26] COMMITMENT OF THE PORT OF SEATTLE
[00:53:27] PROGRAMS, IN TANDEM WITH INDUSTRY
[00:53:29] PARTNERS INCLUDING VISIT SEATTLE, HAS
[00:53:31] ALLOWED THE REGION AND THE STATE TO
[00:53:33] MAINTAIN TOURISM MARKET SHARE IN
[00:53:35] OVERSEAS MARKETS THAT'S BEEN VITAL THE
[00:53:38] PAST DECADE. AFTER THE CLOSURE OF THE
[00:53:39] STATE TOURISM OFFICE. TODAY, STATE OF
[00:53:42] WASHINGTON TOURISM IS BUILDING BACK A
[00:53:44] ROBUST STATEWIDE TOURISM MARKETING
[00:53:46] PROGRAM WITH GREAT APPRECIATION FOR THE
[00:53:48] ONGOING SUPPORT OF THE LEGISLATURE OF
[00:53:51] THE PORT OF SEATTLE OF DESTINATION
[00:53:53] MARKETING ORGANIZATIONS HERE IN SEATTLE

[00:53:55] AND THROUGHOUT THE STATE AND VIRTUALLY
[00:53:57] EVERY SEGMENT OF THE STATE TOURISM
[00:53:59] INDUSTRY. PART OF OUR ENABLING
[00:54:01] LEGISLATION IN 2018 WAS TO PROMOTE
[00:54:05] INTERNATIONAL TOURISM DEVELOPMENT.
[00:54:07] THERE'S AN ENORMOUS POTENTIAL HERE IN
[00:54:09] THE NATION'S MOST TRADE DEPENDENT STATE,
[00:54:12] WHICH IS EQUIDISTANT TO LONDON AND TOKYO
[00:54:15] AND BOASTS GROWING INTERNATIONAL AIR
[00:54:17] SERVICE. OVERSEAS TOURISM REPRESENTS A
[00:54:20] PRIMARY GROWTH OPPORTUNITY FOR BOTH
[00:54:23] FIRST AND SECOND PIER DESTINATIONS
[00:54:25] ACROSS THE US. OVERSEAS TRAVELERS ARE
[00:54:28] COVETED BECAUSE THEY STAY LONGER, THEY
[00:54:30] SPEND MORE, AND RESULTING INTERNATIONAL
[00:54:33] TOURISM DEVELOPMENT IS A VERY
[00:54:34] COMPETITIVE BUSINESS, AND WE AYE OFTEN
[00:54:37] OUTSPENT BY OUR COMPETITORS. THAT'S WHAT
[00:54:40] PARTNERSHIP IS AN ESSENTIAL STRATEGY FOR
[00:54:42] US GOING FORWARD TO AMPLIFY OUR
[00:54:44] DESTINATION BRAND WORLDWIDE, TO FUND
[00:54:47] ESSENTIAL PROGRAMS, AND TO BUILD BACK
[00:54:50] OUR INTERNATIONAL MARKET SHARE. THANKS
[00:54:52] AGAIN FOR YOUR COMMITMENT AND SUPPORT.
[00:54:56] THANK YOU, MR. BLANFORD. NEXT SPEAKER?
[00:54:59] YES. OUR NEXT SPEAKER IS ELIZABETH
[00:55:00] BURIEN.
[00:55:09] ELIZABETH, IF YOU'RE ON THE TELEPHONE AT
[00:55:11] STAR SIX TO MUTE,
[00:55:16] AND WE'LL RETURN TO ELIZABETH MOVING TO
[00:55:18] CHARLIE BALL.
[00:55:23] GOOD AFTERNOON, EXECUTIVE METRUCK AND
[00:55:25] MEMBERS OF THE COMMISSIONER, THANKS FOR
[00:55:27] THIS CHANCE TO UPDATE YOU ON OUR
[00:55:29] UPCOMING SEASON. I'M A MEMBER OF THE
[00:55:32] TEAM AT THE HOLLAND AMERICA GROUP. AS
[00:55:34] YOU MAY KNOW, WE KIND OF CONSIDER
[00:55:35] OURSELVES THE HOME TEAM AS WE HAVE A
[00:55:37] HEADQUARTERS HERE AT THE FOOT OF QUEEN
[00:55:38] ANNE HILL, AND AS SUCH, WE HAVE A
[00:55:41] SPECIAL PASSION FOR GETTING BACK TO
[00:55:43] BUSINESS HERE IN SEATTLE. OUR CLOSE
[00:55:46] PARTNERSHIP WITH THE PORT TEAM, AS WELL
[00:55:48] AS KING COUNTY AND WASHINGTON STATE
[00:55:50] DEPARTMENTS OF PUBLIC HEALTH, WAS
[00:55:52] INSTRUMENTAL IN OUR SUCCESSFUL, IF
[00:55:54] BRIEF, SEASON LAST YEAR. THE PANDEMIC
[00:55:57] WAS DEVASTATING TO OUR BUSINESS. ONE OF
[00:55:59] THE SILVER LININGS IS THE IMPROVED
[00:56:02] COMMUNICATION AND COLLABORATION WE'VE
[00:56:03] GAINED BY WORKING CLOSELY ON OUR SAFE
[00:56:07] RESTART PROVISIONS. I REALLY THINK THESE
[00:56:10] CLOSER RELATIONSHIPS ARE GOING TO PUT US
[00:56:12] IN A GREAT POSITION TO CONTINUE TO MOVE
[00:56:14] AHEAD, MAKING CRUISING FROM SEATTLE MORE
[00:56:17] SUSTAINABLE AND HELP SPREAD OUR ECONOMIC
[00:56:19] BENEFITS MORE WIDELY IN THE COMMUNITY.
[00:56:22] THESE ARE TWO SHARED GOALS THAT OUR
[00:56:24] ORGANIZATION AND YOUR PORT HOLDS
[00:56:27] CLOSELY. ONCE WE GET OUR FLEET BACK
[00:56:31] UP AND RUNNING SPEND A LOT OF TIME
[00:56:33] FIGURING OUT HOW CAN WE ADVANCE THESE
[00:56:35] TWO IMPORTANT RESPONSIBILITIES.

[00:56:38] LOOKING AHEAD TO THE COMING SEASON, THE
[00:56:40] HOLLAND AMERICA GROUP WILL HAVE FOUR
[00:56:42] VESSELS HOMEPORTED HERE IN TOWN, AND OUR
[00:56:44] SISTER COMPANY CARNIVAL WILL ADD ANOTHER
[00:56:45] TWO. OUR SHIPS WILL BEGIN TO ARRIVE FROM
[00:56:48] THEIR WINTER HOME IN LATE APRIL AND WILL
[00:56:50] BE MOSTLY SETTLED INTO THEIR SUMMER
[00:56:52] ROTATIONS IN MAY, SO THAT BY LATE SPRING
[00:56:55] WE SHOULD ALL SEE A BIG INFLUX OF SUMMER
[00:56:57] TOURISTS BACK IN THE CITY, GIVING OUR
[00:56:59] FELLOW SUPPLIER PARTNERS HOSPITALITY AND
[00:57:01] RETAIL FRIENDS A MEANINGFUL BOOST BACK
[00:57:04] TOWARDS THE NORMALCY WE IN
[00:57:08] SOME WAYS CAME TO TAKE FOR GRANTED
[00:57:09] BEFORE 2020 BECAUSE THE
[00:57:13] OMICRON SURGE AYE. US RIGHT IN THE
[00:57:14] TYPICAL SUMMER BOOKING WINDOW. IT'S
[00:57:16] LIKELY THAT OUR STARTUP WILL BE A LITTLE
[00:57:18] LIGHTER EARLY IN THE SEASON, BUT WE'RE
[00:57:20] CONFIDENT THAT BY THE TIME SCHOOL IS
[00:57:22] OUT. WE THINK THE REST OF THE SEASON
[00:57:24] RESULTS WILL BE VERY STRONG FOR US.
[00:57:27] IN THE PAST COUPLE OF WEEKS, WE'VE
[00:57:29] GOTTEN THE OFFICIAL GREEN LIGHT ON
[00:57:31] CANADIAN POLICIES AND PROCEDURES, AND IT
[00:57:34] SEEMS LIKE THAT THE INTERFACE BETWEEN
[00:57:36] OURSELVES IN VICTORIA AND VANCOUVER AND
[00:57:38] THE GREAT NORTH WILL BE VERY CONDUCTIVE
[00:57:40] TO A GREAT TRAVEL EXPERIENCE FROM OUR
[00:57:42] GUESTS. SO I CAN'T SAY OFTEN ENOUGH HOW
[00:57:46] GRATEFUL OUR COMPANY IS AND OUR FELLOW
[00:57:50] CRUISE LINES IN THE INDUSTRY FOR THE
[00:57:52] COLLABORATION AND THE COOPERATION WE'VE
[00:57:53] HAD FROM THE GREAT PORT OF SEATTLE TEAM,
[00:57:55] AND I'D BE REMISS IF I DIDN'T RECOGNIZE
[00:57:57] THEM TODAY. BUT WE ARE EXCITED AND READY
[00:58:00] TO HELP SHARE A GREAT SUMMER WITH ALL OF
[00:58:02] OUR FRIENDS. THANK YOU VERY MUCH. THANK
[00:58:05] YOU, MR. BALL, NEXT SPEAKER. YES.
[00:58:08] RETURNING TO ELIZABETH BURTON.
[00:58:10] ELIZABETH, IF YOU'RE ON THE TELEPHONE AT
[00:58:12] STAR SIX TO UNMUTE AND
[00:58:19] WE'LL MOVE TO JEANNIE MICKELSON.
[00:58:24] GOOD AFTERNOON. HELLO AGAIN. MY NAME IS
[00:58:26] JEANNIE MICKELSON, ASSOCIATE DIRECTOR OF
[00:58:28] SALES OF HYATT REGENCY BELLEVUE.
[00:58:31] LIKE MANY OF THOSE ALREADY ON THE CALL,
[00:58:33] I'M ALSO HERE TO SHARE EXCITEMENT AS
[00:58:35] BOTH THE HOTEL AND AS PART OF THE
[00:58:37] HOSPITALITY COMMUNITY FOR THE RETURN OF
[00:58:40] A FULL CRUISE SEASON THIS YEAR. WITH
[00:58:42] OVER 1 MILLION VISITORS ANTICIPATED THIS
[00:58:46] SEASON, NOT ONLY WILL THIS PROVIDE AN
[00:58:49] ECONOMIC BOOST WITH PRE AND POST CRUISE
[00:58:51] STAYS, BUT ALSO INSPIRE RETURN AND
[00:58:53] TRAVEL TO OUR AREA. HEIGHT REGENCY
[00:58:56] BELLEVUE AND VISIT BELLEVUE IS PROUD TO
[00:58:58] PARTNER WITH THE PORT OF SEATTLE ON
[00:59:00] TOURISM INITIATIVES. WE ALL FELT THE
[00:59:03] ABSENCE OF VISITORS TO THE REGION THESE
[00:59:05] PAST TWO YEARS, SO IT IS VITAL FOR US TO
[00:59:07] REESTABLISH TOGETHER THIS REGION AS A
[00:59:10] PREFERRED TRAVEL DESTINATION, DRIVING

[00:59:13] REVENUES AND EMPLOYMENT WITHIN THE
[00:59:15] HOSPITALITY SECTOR. AS AN EXAMPLE, WE
[00:59:18] APPRECIATE THE CRUISE PARTNERSHIP WHICH
[00:59:20] IS ALLOWING VISIT BELLEVUE TO ATTEND THE
[00:59:22] UPCOMING CRUISE 360 EVENT TO HELP
[00:59:24] PROMOTE CRUISING FROM OUR REGION AGAIN
[00:59:28] AS A MEMBER OF THE HOSPITALITY COMMUNITY
[00:59:29] HERE FOR OVER 30 YEARS. THANK YOU
[00:59:33] FOR ALL YOU DO TO BUILD SUPPORT AND
[00:59:36] WITHIN THE TOURISM COMMUNITY TO THE
[00:59:38] SEATTLE AND BELLEVUE AREA. HAVE A
[00:59:41] WONDERFUL DAY. THANK YOU, MS.
[00:59:43] MICKELSON. NEXT SPEAKER. YES. OUR NEXT
[00:59:46] SPEAKER IS NUANI MAXWELL. AND THEN WE
[00:59:49] WILL CALL FOR ELIZABETH BURTON ONE MORE
[00:59:50] TIME. NO. AMY, YES. THANK YOU VERY
[00:59:54] MUCH. THANK YOU FOR TAKING MY COMMENTS
[00:59:56] TODAY. I'M HERE TO ASK YOU ALL TO BE
[00:59:59] DEFENDERS OF NORTH SEATAC PARK AND OUR
[01:00:01] COMMUNITY'S LIFE SAVING TREES AND GREEN
[01:00:04] SPACE. THIS MORNING, I EMAILED YOU THE
[01:00:06] SIGNATURES AND COMMENTS FROM THE FIRST
[01:00:08] 250 PLUS SIGNERS OF THE COMMUNITY FOREST
[01:00:11] CONSENSUS, WHICH CALLS FOR SECURING
[01:00:13] NORTH SEATAC PARK AS A PARK IN
[01:00:15] PERPETUITY AND FOR A MORATORIUM ON MORE
[01:00:18] OF THE FOREST AVIATION BY THE PORT
[01:00:19] WITHIN 2 MILES OF THE AIRPORT. SO
[01:00:21] THERE'S A COMPREHENSIVE FOREST
[01:00:23] RESTORATION PLAN IN PLACE. SIGNERS
[01:00:25] INCLUDE FOUR HIGHLINE AREA CITY COUNCIL
[01:00:27] MEMBERS AND 15 ORGANIZATIONS AND
[01:00:29] BUSINESSES, AS WELL AS NEARLY 250 OTHER
[01:00:32] PEOPLE. NORTH SEATAC PARK WAS CREATED,
[01:00:35] AS YOU KNOW, TO COMPENSATE AREA
[01:00:36] RESIDENTS FOR AIRPORT IMPACTS. IN THE
[01:00:38] DECADES SINCE, THESE IMPACTS HAVE ONLY
[01:00:40] INCREASED. RESEARCH THEN HAS ALSO
[01:00:42] ESTABLISHED THREE OTHER FACTS. ONE,
[01:00:45] IT'S NOT JUST THE NOISE. AIRPORT AIR
[01:00:47] POLLUTION IS ALSO SHORTENING OUR LIVES
[01:00:49] AND MAKING US SICK. TWO, TREES SAVE
[01:00:51] LIVES. THEY KEEP AIRPORT POLLUTION OUT
[01:00:54] OF OUR LUNGS, SLOW CLIMATE DISRUPTION,
[01:00:55] PROTECT US FROM HEAT, DROUGHT,
[01:00:56] FLOODING, AND MORE. AND THREE, PEOPLE
[01:00:59] LIVING NEAR THE AIRPORT ARE BEARING AN
[01:01:01] UNJUST BURDEN OF DISPROPORTIONATE
[01:01:03] ENVIRONMENTAL HEALTH IMPACTS DUE TO
[01:01:04] AIRPORT POLLUTION AND FACTORS LIKE
[01:01:06] INCOME, RACE, AND ETHNICITY. I ALSO
[01:01:09] EMAILED YOU A FACT SHEET THAT COMPARES
[01:01:11] TREE EQUITY FOR OUR NEAR AIRPORT
[01:01:14] COMMUNITY AND THE REST OF KING COUNTY.
[01:01:16] IT HIGHLIGHTS THIS TRUTH FROM AMERICAN
[01:01:18] FORESTS. QUOTE A MAP OF TREE COVER IS
[01:01:20] TOO OFTEN A MAP OF INCOME AND RACE,
[01:01:23] ESPECIALLY IN CITIES. THAT'S BECAUSE
[01:01:25] TREES ARE OFTEN SPARSE IN
[01:01:26] SOCIOECONOMICALLY DISADVANTAGED URBAN
[01:01:28] NEIGHBORHOODS AND SOME NEIGHBORHOODS OF
[01:01:30] COLOR. THE INEQUITABLE DISTRIBUTION OF
[01:01:32] TREES EXACERBATE SOCIAL INEQUALITIES.

[01:01:35] PLEASE LOOK WITH NEW EYES AT THE SAMPLE
[01:01:37] AS YOU SHAPE IT. WHAT JUSTICE CAN YOU
[01:01:38] UPHOLD? WHAT ICONIC NORTHWEST BEAUTY AND
[01:01:41] OUR REGION'S VERY GATEWAY CAN YOU
[01:01:43] PRESERVE AND RESTORE? IF WE WANT TO
[01:01:45] ATTRACT TOURISTS, LET'S NOT CREATE A
[01:01:46] WASTELAND RIGHT OUTSIDE THE AIRPORT WITH
[01:01:49] PEOPLE SUFFERING FROM AIRPORT POLLUTION.
[01:01:51] LET'S THINK BIG AND DEVELOP IN WAYS THAT
[01:01:53] SAVE LIVES AND OUR BEAUTIFUL FOREST.
[01:01:55] THANK YOU SO MUCH FOR LISTENING. THANK
[01:01:58] YOU, MS. MAXWELL. RICHARD.
[01:02:02] YES? I UNDERSTAND THAT ELIZABETH BURTON
[01:02:04] MAY HAVE SOME TROUBLE WITH THE TELEPHONE
[01:02:06] LINE, SO I SEE ONE OF OUR TELEPHONE
[01:02:09] CALLERS HAVE DROPPED OFF. SHE MAY
[01:02:11] REJOIN, BUT I WILL ENCOURAGE HER TO
[01:02:13] SUBMIT WRITTEN COMMENTS. IF, FOR SOME
[01:02:15] REASON, WE CAN'T GET HER TO CONNECT BY
[01:02:18] TEAMS. CAN YOU HEAR ME? WE CAN. THANK
[01:02:21] YOU. TERRIFIC. THANK YOU. GOOD
[01:02:24] AFTERNOON. I'M ELIZABETH BURTON,
[01:02:26] COMMENTING ON ITEM ELEVEN C, THE UPDATE
[01:02:29] ON THIS YEAR'S CRUISE SEASON. I'M
[01:02:31] CONCERNED ABOUT PASSENGERS CONTRACTING
[01:02:33] COVID DURING THEIR CRUISE AND THEN
[01:02:35] SPREADING IT IN SEATTLE WHEN THEY
[01:02:36] DISEMBARK. SINCE THEY ARE NOT TESTED FOR
[01:02:38] COVID WHEN THEY DISEMBARK AT THE END OF
[01:02:40] THEIR TRIP, MASKS ARE NOW OPTIONAL ON
[01:02:43] CRUISES, AND THE CURRENT SUB VARIANT OF
[01:02:45] COVID BA TWO IS EVEN MORE TRANSMISSIBLE
[01:02:48] THAN THE ORIGINAL OMICRON VARIANT. THE
[01:02:50] ITEMS ELEVEN C MEMO IMPLIES THINGS ARE
[01:02:53] OKAY BECAUSE SHIPS TYPICALLY STOP IN
[01:02:55] VICTORIA THE DAY BEFORE THEY END THEIR
[01:02:57] VOYAGE IN SEATTLE. AND UNLIKE IN THE US,
[01:03:00] TRANSPORT CANADA DOES REQUIRE
[01:03:03] DISEMBARKING PASSENGERS TO BE TESTED.
[01:03:05] WHAT'S NOT CLEAR IS WHAT HAPPENS TO
[01:03:08] PASSENGERS WHO TEST POSITIVE FOR ARRIVE
[01:03:10] IN VICTORIA. PRESUMABLY THEY HAVE TO
[01:03:13] STAY ON THE SHIP RATHER THAN GOING INTO
[01:03:15] THE CITY, BUT THAT DOES NOTHING TO MAKE
[01:03:17] SEATTLE'S SITUATION SAFER. I HOPE YOU'LL
[01:03:19] LOOK INTO THIS. EVEN MORE DISTURBING IS
[01:03:22] THE CLAIM ON THE MEMO FOR ITEM ELEVEN C.
[01:03:26] CRUISE VESSELS HAVE SAILED SAFELY FOR
[01:03:28] SOME TIME, NOT ONLY OUT OF SEATTLE IN
[01:03:30] 2021, BUT THROUGHOUT THE WORLD.
[01:03:33] UNQUOTE, THAT STATEMENT IS NOT TRUE.
[01:03:36] THE CURRENT CREW SEASON IN THE CARIBBEAN
[01:03:38] HAS BEEN A PUBLIC HEALTH DISASTER, AS
[01:03:41] REPORTED BY FLORIDA MARITIME ATTORNEY
[01:03:43] JIM WALKER. IN JANUARY OF THIS YEAR,
[01:03:46] ROYAL CARIBBEAN, WHO WE JUST HEARD FROM
[01:03:48] ONE OF THE CRUISE LINES WHO WILL BE
[01:03:49] COMING TO SEATTLE, HAD 435 CREW MEMBERS
[01:03:52] INFECTED WITH COVID-19 FROM JUST FOUR
[01:03:55] SHIPS OVER THE COURSE OF JUST ONE WEEK.
[01:03:58] FURTHER, OVER THE PAST THREE MONTHS,
[01:04:00] NEWS REPORTS REVEALED THAT ROYAL
[01:04:02] CARIBBEAN HOUSED AT SEA THOUSANDS OF

[01:04:05] COVID-19 INFECTED CREW MEMBERS ON FOUR
[01:04:08] PLAGUE SHIPS, SHIPS THAT CARRIED NO
[01:04:10] PAYING CUSTOMERS. ON ONE OF THESE SHIPS,
[01:04:12] THERE WERE ONLY TWO DOCTORS AND FOUR
[01:04:14] NURSES FOR OVER 1506 CREW MEMBERS IN THE
[01:04:18] CARIBBEAN, MANY SHIPS HAVE BEEN DENIED
[01:04:20] ENTRY TO THEIR DESTINATION PORTS BECAUSE
[01:04:21] OF THE ILLNESS ON BOARD. I ASK YOU TO
[01:04:24] LIVE UP TO YOUR STATED VALUE OF
[01:04:25] TRANSPARENCY AND STOP GLOSSING OVER
[01:04:28] EGREGIOUS SAFETY ISSUES. THANK YOU.
[01:04:32] THANK YOU, MS. BURTON.
[01:04:35] I BELIEVE THAT CONCLUDES OUR SIGN UPS
[01:04:38] FOR TODAY. IS THERE ANYONE ELSE PRESENT
[01:04:39] WHO DIDN'T SIGN UP AND WHO WISHES TO
[01:04:41] ADDRESS THE COMMISSION?
[01:04:46] OKAY. SEEING NONE THIS TIME, I'LL ASK
[01:04:49] CLERK HART TO GIVE US AN OFFICE OF THE
[01:04:51] WRITTEN COMMENTS THAT WE'VE RECEIVED.
[01:04:54] YES. THANK YOU. GOOD AFTERNOON. MEMBERS
[01:04:55] OF THE COMMISSIONER COMMISSION CHIEF OF
[01:04:57] STAFF RICHARD AND EXECUTIVE DIRECTOR
[01:04:59] METRUCK. WE'VE RECEIVED ELEVEN WRITTEN
[01:05:00] COMMENTS FOR TODAY'S MEETING. THERE ARE
[01:05:03] A SERIES OF WRITTEN COMMENTS ALL IN
[01:05:05] SUPPORT OF ITEM TEN, C AND THE TOURISM
[01:05:07] PARTNERSHIP CONNECTIONS AND MARKETING
[01:05:09] OPPORTUNITIES IT PROVIDES FROM DIRK
[01:05:12] BUTTNER OF ARGUS REASON, FROM COLGA
[01:05:15] CASTLE OF CAN, USA, ADELE FITZPATRICK
[01:05:18] FOSTER OF CRUISE LINES INTERNATIONAL
[01:05:21] ASSOCIATION, UK AND IRELAND, FROM KATIE
[01:05:24] MCGONIGAL OF CRUISE INTERNATIONAL,
[01:05:27] FROM FLOREN HOLDEN OF WVDW
[01:05:33] MEDIAN, GERMANY, FROM LYNN NAROWAY OF
[01:05:36] HOLLAND AMERICA LINE, UK, FROM LISA
[01:05:39] SIMON OF INTERNATIONAL INBOUND TRAVEL
[01:05:42] ASSOCIATION, FROM TELO ZIMMERMAN OF
[01:05:44] NORWEGIAN CRUISE LINE, GERMANY, FROM
[01:05:47] CHRIS PRITCHARD OF REAL RESPONSE
[01:05:51] MEDIA LTD. AND FROM CHRISTIAN MUELLER OF
[01:05:55] VISIT USA COMMITTEE, GERMANY. AND THEN
[01:05:58] OUR 11TH WRITTEN COMMENT WAS SUBMITTED
[01:06:00] BY KNOWING MAXWELL TO SUPPORT HER SPOKEN
[01:06:03] COMMENTS TODAY AND THAT CONCLUDES OUR
[01:06:05] WRITTEN TESTIMONY RECEIVED. THANK YOU,
[01:06:08] CLERK HART. HEARING NO FURTHER PUBLIC
[01:06:10] TESTIMONY, WE WILL NOW MOVE ON TO THE
[01:06:12] CONSENT AGENDA. ITEMS ON THE CONSENT
[01:06:15] AGENDA. AYE. CONSIDERED ROUTINE AND WILL
[01:06:17] BE ADOPTED BY ONE MOTION. ITEMS REMOVED
[01:06:20] FROM THE CONSENT AGENDA WILL BE
[01:06:22] CONSIDERED SEPARATELY IMMEDIATELY AFTER
[01:06:23] ADOPTION OF THE REMAINING CONSENT AGENDA
[01:06:25] ITEMS. AT THIS TIME, THE CHAIR WILL
[01:06:27] ENTERTAIN A MOTION TO APPROVE THE
[01:06:29] CONSENT AGENDA COVERING ITEMS EIGHT,
[01:06:31] ABCDEFG AND H.
[01:06:32] NO ITEMS HAVE BEEN REQUESTED TO
[01:06:36] BE REMOVED AS OF THIS TIME. IS THERE A
[01:06:38] MOTION SO
[01:06:43] MOVED IN, A SECOND MOTION
[01:06:50] WAS MADE. AND SECONDED. COMMISSIONER,

[01:06:53] PLEASE SAY I OR NAY WHEN YOUR NAME IS
[01:06:56] CALLED. AND WE'LL BEGIN WITH
[01:06:59] COMMISSIONER CHO. AYE. THANK YOU, COMMISSIONER
[01:07:03] FELLEMAN. AYE. THANK YOU,
[01:07:06] COMMISSIONER MOHAMED. AYE. THANK YOU,
[01:07:09] COMMISSIONER CALKINS. AYE. THANK YOU.
[01:07:12] YOU HAVE FOUR AYES AND ZERO NAYS FOR THIS
[01:07:14] ITEM. WITH THAT, THE MOTION PASSES.
[01:07:18] ALL RIGHT, MOVING ON IN THE AGENDA TO
[01:07:20] NEW BUSINESS. WE HAVE FOUR ITEMS BEFORE
[01:07:22] US TODAY WITH THE FIRST BEING A PUBLIC
[01:07:24] HEARING. CLERK HART, PLEASE READ THE
[01:07:25] ITEM INTO THE RECORD. WE'LL THEN HEAR
[01:07:26] FROM EXECUTIVE DIRECTOR METRUCK TO
[01:07:29] INTRODUCE THE ITEM. THANK YOU. THIS IS
[01:07:32] AGENDA ITEM TEN, A PUBLIC HEARING AND
[01:07:34] INTRODUCTION OF RESOLUTION NUMBER 3800,
[01:07:37] A RESOLUTION DECLARING SURPLUS AND NO
[01:07:41] LONGER NEEDED FOR PORT DISTRICT
[01:07:42] PURPOSES. APPROXIMATELY TWO ACRES OF
[01:07:44] PORT OWNED REAL PROPERTY HERE AND
[01:07:46] REFERRED TO AS THE 28TH AVENUE PARCELS
[01:07:49] AND LOCATED IN THE CITY OF SEATTLE KING
[01:07:51] COUNTY, AND FURTHER AUTHORIZING THE
[01:07:53] TRANSFER OF A PORTION APPROXIMATELY 4000
[01:07:56] SQFT. OF FED REAL PROPERTY TO THE
[01:07:58] CENTRAL PUGET SOUND TRANSIT AUTHORITY.
[01:08:00] THIS IS SOUND TRANSIT FOR DEVELOPMENT OF
[01:08:03] A LIGHT RAIL ELEVATED GUIDEWAY AND
[01:08:05] FURTHER AUTHORIZING THE CONVEYANCE OF
[01:08:06] PERMANENT EASEMENTS TO SOUND TRANSIT
[01:08:08] REQUIRED FOR PERMANENT CONSTRUCTION OF
[01:08:11] THE ELEVATED GUIDEWAY.
[01:08:14] COMMISSIONERS, STATE LAW REQUIRES A
[01:08:16] PUBLIC HEARING WHEN CONVEYING OR
[01:08:18] TRANSFERRING SURPLUS PROPERTY. THIS
[01:08:20] ACTION WILL GRANT BOTH SEWER AND
[01:08:23] ELEVATED GUIDEWAY EASEMENTS TO SOUND
[01:08:25] TRANSIT SO THAT THEY MAY COMPLETE THE
[01:08:28] RIGHT LIGHT RAIL EXTENSION TO FEDERAL
[01:08:30] WAY. THIS ACTION WILL ALSO DECLARE TWO
[01:08:33] ACRES FOR WHICH THE PORT HAS NO USE AS
[01:08:34] SURPLUS PROPERTY. ONCE WE COMPLETE THE
[01:08:37] FIRST READING, THIS ITEM WILL RETURN TO
[01:08:39] OUR AGENDA AT THE NEXT COMMISSIONER
[01:08:40] MEETING FOR ADOPTION. SPEAKING ON THIS
[01:08:43] MATTER IS STEPHEN KENNARD, PROPERTY
[01:08:45] MANAGER AT AVIATION PROPERTIES. STEVE,
[01:08:49] THANKS, EXECUTIVE DIRECTOR. GOOD
[01:08:51] AFTERNOON, COMMISSIONER.
[01:08:54] SO GO TO THE NEXT SLIDE.
[01:08:59] WE'LL START WITH THE EXECUTIVE SUMMARY
[01:09:01] SLIDE. MAYBE THAT.
[01:09:05] I GUESS THAT DIDN'T GET PUT ON THERE.
[01:09:06] OKAY, SO I'LL READ THAT. SO SORRY ABOUT
[01:09:08] THAT. THEY GO TO THE IMAGE.
[01:09:12] THE ULTIMATE PLAN HERE IS THAT SOUND
[01:09:15] TRANSIT WILL BE EXTENDING THE LIGHT RAIL
[01:09:17] FROM THE ANGLE LAKE STATION SOUTH OF
[01:09:20] FEBRUARY. AND SOME PROPERTIES THAT I'M
[01:09:22] GOING TO IDENTIFY FOR YOU HERE ARE ON
[01:09:25] THE ROOF. THAT SOUNDTRACK NEEDS TO BUILD
[01:09:26] THE GUIDEWAY. SO YOU CAN SEE THE LEFT

[01:09:28] IMAGE SHOWS THE AIRPORT AND THE LITTLE
[01:09:31] BLUE TRIANGLE ON THE LOWER RIGHT HAND
[01:09:32] SIDE IS THE LOCATION OF THE PROPERTIES
[01:09:36] THAT WE'RE GOING TO BE TALKING ABOUT.
[01:09:38] AND THERE'S A LITTLE BIT OF A ZOOM IN ON
[01:09:40] THE NEXT ONE. AND THEN THE ONE ON THE
[01:09:42] RIGHT SHOWS IN DETAIL THE AREA THAT
[01:09:44] SOUND TRANSIT NEEDS TO COMPLETE ITS
[01:09:45] TRANSACTION AND TO MOVE FORWARD WITH
[01:09:47] THIS GUIDEWAY. SO KEEPING THAT IMAGE ON
[01:09:50] THE RIGHT IN MIND, WE'RE GOING TO ROTATE
[01:09:53] IN ORDER TO FIT IT ON THE SCREEN AND TO
[01:09:55] THE NEXT SLIDE.
[01:09:58] SO NOW THAT'S THAT SAME AREA, YOU CAN
[01:10:00] SEE IT AT THE TOP OF THE SCREEN, THE
[01:10:02] AERIAL VIEW AND THE BLUE DOTTED LINE
[01:10:06] SHOWS THE PORT PROPERTY BOUNDARIES.
[01:10:09] AND THE SAME BLUE DOTTED LINE IS IN THIS
[01:10:12] DRAWING BELOW WITH NORTH TO THE LEFT.
[01:10:15] YOU CAN SEE SR 99 INTERNATIONAL
[01:10:17] BOULEVARD AT THE TOP OF THE SCREEN. YOU
[01:10:20] CAN SEE 28,000 ROAD,
[01:10:23] THE DEAD ENDS AT THE PORT PROPERTIES.
[01:10:27] SO WHAT SOUND TRANSIT NEEDS IN ORDER TO
[01:10:28] COMPLETE THEIR PROJECT IS THAT YELLOW
[01:10:31] AREA IN THE LOWER DRAWING
[01:10:34] WHICH SHOWS THE FEE TAKE, WHICH IS
[01:10:36] ESSENTIALLY THE AREA THAT THEY NEED IN
[01:10:38] ORDER TO PURCHASE TO PURCHASE FROM US IN
[01:10:40] ORDER TO BUILD THE GUIDEWAY. IN ADDITION
[01:10:42] TO THAT, THEY'LL NEED A COUPLE OF
[01:10:44] EASEMENTS, ONE FOR A SEWER LINE THAT
[01:10:45] NEEDS TO BE MOVED AND ONE FOR THE
[01:10:47] GUIDEWAY ITSELF, WHERE IT OVERHANGS
[01:10:49] PROPERTY THAT THEY DIDN'T PURCHASE FROM
[01:10:51] US. SO ANOTHER KEY THING TO KEEP IN MIND
[01:10:54] AS WE'RE LOOKING AT THIS TRANSACTION AND
[01:10:58] LET'S GO TO THE NEXT SLIDE IS
[01:11:03] THAT YELLOW AREA SHOWS YOU HOW MUCH OF
[01:11:07] THE PROPERTY IS BEING TAKEN OR BEING
[01:11:10] SOLD TO SOUND TRANSIT UPON APPROVAL AND
[01:11:13] HOW MUCH IS REMAINING. THE BLUE DOTTED
[01:11:14] LINE INDICATES THE REMAINING PARCEL
[01:11:16] AREA. AND THE REASON THESE PARCELS ARE
[01:11:19] IN SUCH A STRANGE STATE IS BECAUSE WAS
[01:11:24] GOING FROM THE NORTHWEST TO THE
[01:11:26] SOUTHEAST ALONG THAT ANGLED AREA, AND
[01:11:29] WE'VE ALREADY SOLD THE PORTION OF WHAT
[01:11:30] WE USED TO OWN TO THEM. NOW SANTA
[01:11:33] TRANSIT IS TAKING THE YELLOW AREA AND
[01:11:35] WHAT WE HAVE LEFT. WE ALSO HAVE IN THIS
[01:11:38] ITEM AS A NOTICE OF SURPLUS THAT WE WANT
[01:11:40] TO SURPLUS WHAT'S REMAINING OF THE BLUE
[01:11:43] DOTTED LINE AREA AFTER THE YELLOW AREA
[01:11:46] IS SOLD TO SOUND TRANSIT. SO IT'S KIND
[01:11:48] OF A TWO PART REQUEST HERE. FIRST, WE
[01:11:51] WANT TO MOVE THIS TRANSACTION WITH SOUND
[01:11:54] TRANSIT FORWARD, AND WE ALSO WANT TO PUT
[01:11:55] ON NOTICE THAT THE PORT INTENDS TO
[01:11:57] SURPLUS THE ENTIRE BLUE DOTTED LINE
[01:11:59] AREA. THE CHART TO THE LEFT SHOWS THE
[01:12:02] COMPENSATION THAT THE PORT WILL RECEIVE
[01:12:04] FOR THE SOUND TRANSIT PORTION OF THE

[01:12:07] SURPLUS. AND THAT IS A COMBINATION OF
[01:12:10] THE FEE TAKE, WHICH IS IN YELLOW, AND
[01:12:12] THE EASEMENT COMPENSATION, WHICH IS JUST
[01:12:16] BELOW THAT FEE TAKE ITEM FOR A SUBTOTAL
[01:12:18] OF \$313,000.
[01:12:22] THAT'S IT.
[01:12:28] THANK YOU, STEVE, FOR THE PRESENTATION.
[01:12:30] I'M GOING TO GO AHEAD AND HAVE CLARK GO
[01:12:34] THROUGH THE ROLE FOR ANY QUESTIONS FROM
[01:12:35] COMMISSIONERS. THANK YOU. BEGINNING WITH
[01:12:38] COMMISSIONER CHO.
[01:12:42] NO, THAT WAS THE REAL PRESENTATION. I
[01:12:45] THINK I HAVE. ANY ADDITIONAL QUESTIONS.
[01:12:46] THANKS, STEVE, FOR YOUR PRESENTATION.
[01:12:48] THANK YOU, COMMISSIONER. COMMISSIONER
[01:12:49] FELLEMAN.
[01:12:56] SO THANK YOU FOR THE PRESENTATION. I WAS
[01:12:59] NOTICING IT'S A TREE BLOT.
[01:13:02] YES. CALL IT UNDERBRUSH DOUGLAS
[01:13:09] FIR, ALDERS,
[01:13:13] I GUESS. YEAH.
[01:13:17] SO OBVIOUSLY, THAT'S NOT COMPATIBLE WITH
[01:13:19] SOUND TRANSIT ITSELF, BUT THE REST OF
[01:13:22] THE LOT WOULD BE SOLD THE MAJORITY OF
[01:13:25] THE LOTS WOULD BE SOLD AS A \$2 MILLION
[01:13:27] ASSET FOR US TO SELL COMMERCIALY.
[01:13:32] YEAH. DOWN THE ROAD. AND AGAIN, THIS
[01:13:34] ITEM IS JUST THE SOUND TRANSIT SURPLUS
[01:13:36] PORTION, BUT. YES. ALL RIGHT. WELL, I
[01:13:40] MEAN, I'M JUST WONDERING WHETHER,
[01:13:43] DEPENDING ON, OBVIOUSLY, THE MATURITY OF
[01:13:46] THE GROWTH THERE AND THINGS LIKE THAT,
[01:13:47] TO THE DEGREE THAT WE COULD PUT AN
[01:13:50] EASEMENT ON IT OR SOMETHING, I DON'T
[01:13:53] KNOW WHETHER THERE'S MUCH THERE AS AN
[01:13:55] ASSET OR, QUITE FRANKLY, HOW MUCH
[01:13:59] CONTIGUOUSNESS WITH OTHER POTENTIAL
[01:14:02] GREEN PARCELS. OBVIOUSLY, THERE'S AN
[01:14:04] INTEREST IN SEATAC WITH REGARDS TO THIS
[01:14:06] STUFF AND TO THE DEGREE THAT WE HAVE
[01:14:09] SOME ABILITY TO CONTROL THAT. I WOULD
[01:14:12] AGREE THAT SOUND TRANSIT USE IS
[01:14:15] CERTAINLY FURTHER IN THE PURPOSES OF
[01:14:16] GREENHOUSE GAS REDUCTION AND THINGS LIKE
[01:14:18] THAT, WHICH I THINK IS GREAT. I JUST
[01:14:20] DON'T KNOW WHETHER WE'VE LOOKED AT THE
[01:14:23] REST OF THE LOT FOR ITS MULTIPLE
[01:14:25] BENEFITS.
[01:14:29] WHEN WE PURSUE THE TRANSACTION AFTER
[01:14:33] THIS ITEM, AFTER WE TRANSACT WITH SOUND
[01:14:35] TRANSIT, THEN WE CAN EXPLORE THAT WHAT
[01:14:39] OPPORTUNITIES THERE MIGHT BE TO PRESERVE
[01:14:42] VEGETATION ON A LOT IF THERE'S A
[01:14:43] VEGETATION THAT SHOULD BE PRESERVED.
[01:14:47] THANK YOU. LOOK FORWARD TO THE
[01:14:49] CONVERSATION. ALSO,
[01:14:52] CITY OF SEATAC IS ACTIVELY LOOKING AT REAL
[01:14:55] ESTATE ASSETS. RIGHT. SO I JUST DON'T
[01:14:57] KNOW WHETHER OR NOT THEY'RE AWARE OF
[01:14:59] THIS ASSET, SOMETHING THAT WE WOULD BE
[01:15:01] LIKELY PUTTING ON THE MARKET AS PART OF
[01:15:04] THE WHOLE. I THINK COMMISSIONER MOHAMED,
[01:15:07] AS A JRC

[01:15:11] COMMITTEE PERSON, MIGHT HAVE SOME
[01:15:14] ONGOING THOUGHTS ON THAT REGARD, BUT
[01:15:16] THANK YOU FOR YOUR INPUT OR JACK,
[01:15:20] J-A-C. I'M SORRY. THANK YOU,
[01:15:23] COMMISSIONER. COMMISSIONER MOHAMED.
[01:15:30] THANK YOU, STEVE, FOR THE PRESENTATION.
[01:15:32] THIS WAS REALLY INFORMATIVE, AND I HAVE
[01:15:36] NO QUESTIONS OR COMMENTS AT THIS POINT.
[01:15:40] THANK YOU, COMMISSIONER. COMMISSIONER
[01:15:41] COTTON. I DON'T HAVE ANY QUESTIONS
[01:15:45] EITHER. THANK YOU, STEVE.
[01:15:48] BECAUSE OF THE NATURE OF THIS
[01:15:50] TRANSACTION OR POTENTIAL TRANSACTION,
[01:15:52] WE INTRODUCE THE RESOLUTION AND THEN WE
[01:15:55] WOULD ADOPT IT AT A FUTURE MEETING. AND
[01:15:57] SO TODAY, AS A PART OF THAT, THERE IS AN
[01:16:01] OPPORTUNITY FOR PUBLIC COMMENT HERE.
[01:16:04] CLARK, DO WE HAVE ANYONE SIGNED UP TO
[01:16:06] GIVE TESTIMONY ON THIS ITEM FOR PUBLIC
[01:16:08] HEARING ON THIS ITEM? WE HAVE RECEIVED
[01:16:10] NO SIGN UP. OKAY.
[01:16:13] HAVING NO SPEAKERS, I'LL GO AHEAD AND
[01:16:14] CLOSE THIS PUBLIC HEARING AND MOVE TO
[01:16:16] DISCUSSION BY THE COMMISSION. IS THERE A
[01:16:19] MOTION TO INTRODUCE RESOLUTION NUMBER
[01:16:21] 3800?
[01:16:26] SO MOVED IN A SECOND.
[01:16:34] ALL RIGHT, IT'S BEEN MOVED. AND SECOND,
[01:16:36] IS THERE ANY FURTHER DISCUSSION ON THE
[01:16:37] MAIN MOTION TO INTRODUCE THIS
[01:16:39] RESOLUTION?
[01:16:43] SEEING NONE. CLERK HART, CAN YOU PLEASE
[01:16:45] CALL THE ROLL FOR THE VOTE BEGINNING
[01:16:47] WITH COMMISSIONER TOW? ALL RIGHT.
[01:16:51] THANK YOU, COMMISSIONER.
[01:16:57] COMMISSIONER FELLEMAN FOR THE VOTE.
[01:17:02] YES. IS THE CONNECTIVITY MY PROBLEM WAS
[01:17:06] OTHER PEOPLE HEARING, BROKEN
[01:17:08] COMMUNICATION.
[01:17:13] EVERYTHING IS COMING THROUGH QUICKLY FOR
[01:17:14] ME. I HEARD YOU SAY
[01:17:18] I. IS THAT CORRECT, COMMISSIONER
[01:17:19] FELLEMAN? YES. THANK YOU, COMMISSIONER
[01:17:22] FELON AND COMMISSIONER MOHAMED.
[01:17:25] HI. THANK YOU, COMMISSIONER. COCKTAILS.
[01:17:28] HI. THANK YOU. YOU HAVE FOUR AYES AND
[01:17:31] ZERO AND NAYS FOR THIS ITEM, THE MOTION
[01:17:34] TO INTRODUCE RESOLUTION NUMBER 3800
[01:17:36] PASSES. THIS ITEM WILL BE BACK BEFORE US
[01:17:38] FOR CONSIDERATION OF ADOPTION AT THE
[01:17:40] APRIL 12, 2022, MEETING. ALL RIGHT.
[01:17:44] THANK YOU, MR. KHANARD. CLERK HART, CAN
[01:17:47] YOU PLEASE READ THE NEXT ITEM INTO THE
[01:17:49] RECORD WHILE I'M HERE FROM EXECUTIVE
[01:17:50] DIRECTOR METRUCK FOR AN INTRODUCTION?
[01:17:53] YES. THIS IS AGENDA ITEM TEN D
[01:17:55] AUTHORIZATION FOR THE EXECUTIVE DIRECTOR
[01:17:57] TO ADVERTISE AND AWARD A MAJOR WORKS
[01:17:59] CONSTRUCTION CONTRACT IN THE AMOUNT OF
[01:18:01] \$26,700,000 FOR THE RELOCATION
[01:18:04] OF CHECKPOINT ONE AT SEATTLE TACOMA
[01:18:06] INTERNATIONAL AIRPORT TO INCLUDE A
[01:18:08] PROJECT LABOR AGREEMENT AND TO USE PORT

[01:18:10] CRUISE FOR SUPPORT ACTIVITIES FOR A
[01:18:12] TOTAL ESTIMATED PROJECT COST OF \$37
[01:18:14] MILLION. COMMISSIONER, THE CURRENT
[01:18:18] AVIATION OF CHECKPOINT ONE ON THE
[01:18:20] TICKETING LEVEL IS INADEQUATE. MOVING
[01:18:22] THIS CHECKPOINT TO THE BAGGAGE CLAIM
[01:18:24] LEVEL WILL ENABLE MORE CUSTOMER
[01:18:26] THROUGHPUT WITH ADDITIONAL SECURITY
[01:18:28] SCREENING LANES ENHANCED CUSTOMER
[01:18:30] SERVICE AND PROVIDE DIRECT ACCESS TO THE
[01:18:32] SOUTH SATELLITE TRANSIT SYSTEM.
[01:18:33] PLATFORM PRESENTERS THIS AFTERNOON ARE
[01:18:37] MANDY ZAGORES, AVIATION CAPITAL
[01:18:40] MANAGEMENT SENIOR DEVELOPMENT MANAGER,
[01:18:42] AND JJ JORDAN, CAPITAL PROJECT MANAGER.
[01:18:45] MANDY.
[01:18:49] HI. THANK YOU, STEVE.
[01:18:57] OKAY, SO AS STEVE SAID, WE ARE HERE
[01:18:59] TODAY AS MY COLLEAGUE EXCUSE ME, MY
[01:19:02] COLLEAGUE, JJ JORDAN WILL BE JOINING ME
[01:19:05] AS WELL. WE ARE HERE FOR CONSTRUCTION
[01:19:07] AUTHORIZATION. NEXT SLIDE, PLEASE.
[01:19:11] SO AS STEVE SAID, HE TOOK MOST OF MY
[01:19:13] TALKING POINTS. THIS PROJECT WILL BE
[01:19:15] RELOCATING CHECKPOINT ONE, WHICH IS
[01:19:17] CURRENTLY ON THE TICKETING LEVEL, DOWN
[01:19:19] TO THE BAGGAGE CLAIM. THE RELOCATED
[01:19:21] CHECKPOINT WILL GO FROM THREE LANES TO
[01:19:24] FIVE LANES FOR HIGHER THROUGHPUT. AND
[01:19:26] THE RELOCATED CHECKPOINT WILL INCLUDE
[01:19:28] ENOUGH Q SPACE TO CONTAIN PASSENGERS AT
[01:19:30] PEAK PERIOD. SO I DON'T KNOW IF YOU'VE
[01:19:32] SEEN WHERE CHECKPOINT ONE IS, BUT IF YOU
[01:19:34] WERE ON THE TICKETING LEVEL AND YOU WERE
[01:19:35] TO GO UP THE STAIRS TO THE AOB OR THE
[01:19:37] PORT OF SEATTLE LOBBY, IT'S THAT
[01:19:39] CHECKPOINT THAT'S RIGHT THERE TO YOUR
[01:19:42] RIGHT. SO WHEN WE FIRST PUT CHECKPOINT
[01:19:45] ONE TOGETHER, WE WERE BURSTING AT THE
[01:19:48] SEAMS, WHICH NOW WE ARE AGAIN. AND WE
[01:19:50] WERE TRYING TO FIND ANY BROOM CLOSET
[01:19:52] THAT WE COULD PUT A CHECKPOINT IN,
[01:19:53] WHICH IS KIND OF WHAT WE ENDED UP DOING.
[01:19:55] SO THIS IS GOING TO BE MORE OF A
[01:19:56] PURPOSEBUILT CHECKPOINT WHERE WE'LL BE
[01:19:59] RELOCATING WHAT WE HAVE UP ON THE
[01:20:01] TICKETING LEVEL AND MOVING IT DOWN TO
[01:20:02] THE BAGGAGE CLAIM LEVEL. NEXT SLIDE,
[01:20:04] PLEASE. SO THIS IS
[01:20:07] THE PROJECT LOCATION. SO ON THE LEFT YOU
[01:20:09] CAN SEE THE GINA MARIE LINDSAY HALL.
[01:20:12] THIS IS AN OLDER PHOTO.
[01:20:17] AND THEN ON THE RIGHT, YOU'LL SEE KIND
[01:20:18] OF THE SAME PERSPECTIVE OF WHERE THE
[01:20:20] CHECKPOINT IS GOING TO BE. SO THE NEW
[01:20:22] CONFIGURATION WILL KIND OF WALK THROUGH.
[01:20:24] EACH ELEMENT WILL BE PARTIALLY UNDER THE
[01:20:27] OVERHANG OF THE TICKETING LEVEL, AS WELL
[01:20:29] AS BUMPED OUT INTO THE GINA MARIE
[01:20:31] LINDSAY HALL. NEXT SLIDE, PLEASE.
[01:20:35] SO THE PROPOSED NEW LAYOUT, AGAIN WILL
[01:20:38] BE GOING FROM THREE TO FIVE LANES.
[01:20:41] YOU'LL SEE, IN THE LITTLE DARKER SHADE

[01:20:43] OF BLUE, OUR PURPOSE BUILT QUEUING AREA.
[01:20:47] THE GREEN TO THE VERY LEFT IS GOING TO
[01:20:49] BE OUR METER GREETER AREA. YOU CAN SEE
[01:20:51] THAT BLACK BOX IS WHERE I. EF.
[01:20:54] PASSENGERS WHO WILL BE TERMINATING IN
[01:20:56] SEATTLE WILL BE COMING OUT. SO WE WANT
[01:20:58] TO MAKE SURE THAT WE HAD A NICE PLACE
[01:20:59] FOR THEIR FRIENDS AND LOVED ONES TO WAIT
[01:21:01] AND SEE THEM AS THEY ENTER BACK INTO
[01:21:04] SEA. THE TWO, THE YELLOW
[01:21:07] AND THE GREEN BOXES ON THE BOTTOM ARE
[01:21:09] SUPPORT SPACE AS WELL AS STORAGE. I WILL
[01:21:12] NOTE THAT AT THIS TIME, WE ARE NOT
[01:21:14] PLANNING ON IMPEDING ENTRY TO THE
[01:21:16] EMPLOYEE SCREENING CHECKPOINT, WHICH IS
[01:21:18] KIND OF AT THE TOP OF THE PLAN HERE,
[01:21:21] NEXT TO THE CHECKPOINT. NEXT SLIDE,
[01:21:23] PLEASE. SO A COUPLE OF
[01:21:26] THINGS THAT I WANT TO CALL OUT THAT I'M
[01:21:27] REALLY EXCITED ABOUT IN THIS DESIGN. SO
[01:21:30] OPTIMIZED QUEUING. AS YOU CAN SEE HERE,
[01:21:33] IF YOU'VE EVER BEEN TO THE CURRENT
[01:21:34] CHECKPOINT ONE, THE QUEUEING IS NOT
[01:21:36] OPTIMIZED, SO THIS WILL BE ABLE TO HOLD
[01:21:39] AT LEAST A 20 MINUTES QUEUE. ANOTHER
[01:21:42] THING THAT I'M REALLY EXCITED ABOUT IS
[01:21:43] INTEGRATED ART CASES. SO WE WANTED TO
[01:21:46] THE GINA MARIE LINDSAY HALL IS SUCH A
[01:21:48] BEAUTIFUL SPACE AND WE WANTED TO KEEP IT
[01:21:50] LIGHT AND AIRY AND THEN WE WANTED TO
[01:21:52] ALSO HAVE AN AREA FOR ART.
[01:21:56] SO INSTEAD OF JUST BUILDING BORING OLD
[01:21:57] WALLS, WE'VE BUILT THESE INTEGRATED ART
[01:21:59] CASES. WE KNOW THAT THE GML HALL IS USED
[01:22:02] FOR DIFFERENT CULTURAL CELEBRATIONS AND
[01:22:05] SO WE WANTED TO HAVE SOMETHING THAT
[01:22:06] WOULD BE EASY TO KIND OF SWAP OUT SO
[01:22:08] THAT WE'RE NOT LOSING THAT FUNCTION IN
[01:22:10] THE GML HALL, THE IAF METER AND GREETER
[01:22:13] ZONE, WHICH I TALKED ABOUT BEFORE. AND
[01:22:16] ONE OF THESE OTHER RENDERINGS WILL SHOW
[01:22:18] IT A LITTLE BIT BETTER. AND THEN THIS
[01:22:20] PROJECT WILL BE ONE OF THE FIRST ONES TO
[01:22:22] BE PUTTING IN THIS NEW SEVEN FOOT
[01:22:24] SECURITY GLASS BARRIER. SO THIS IS
[01:22:26] SOMETHING THAT'S GOING TO BE IMPLEMENTED
[01:22:28] THROUGHOUT SEA, AND IT'S SO THAT WE ARE
[01:22:31] DETERRING ANY UNFETTERED ACCESS FROM THE
[01:22:34] TICKETING LEVEL DOWN TO WHERE WE HAVE
[01:22:35] OUR CUSTOMERS CONGREGATING. NEXT SLIDE,
[01:22:38] PLEASE.
[01:22:41] THIS JUST SHOWS IF YOU WERE STANDING
[01:22:43] DOWN IN THE JUNIOR MARIE LINDSAY HALL
[01:22:45] LOOKING AT CHECKPOINT ONE, YOU GET TO
[01:22:47] SEE THOSE BEAUTIFUL ART CASES THERE, AS
[01:22:49] WELL AS HOW KIND OF ALL OF THE
[01:22:50] ARCHITECTURE IS KEEPING IT LIGHT AND
[01:22:51] BRIGHT AND KEEPING IT LOOKING LIKE THE
[01:22:53] GML HALL. YOU CAN ALSO SEE HERE THAT WE
[01:22:57] HAVE OUR NEW SIGNAGE STANDARDS. WE'LL BE
[01:22:58] HAVING DIGITAL SIGNAGE INSTALLED AS
[01:23:00] WELL. NEXT SLIDE.
[01:23:04] SO THIS IS IF YOU AYE GOING TO BE

[01:23:05] EXITING THE IAF, OR IF YOU ARE A
[01:23:07] PASSENGER THAT'S WAITING IN THE METER
[01:23:09] GREATER AREA. WE'RE GOING TO HAVE REALLY
[01:23:11] COOL INTEGRATED SEATING EXACTLY LIKE
[01:23:13] THIS ONCE WE COMPLETE DESIGN, BUT WE
[01:23:16] WANTED TO MAKE SURE THAT IT WAS REALLY
[01:23:17] PURPOSE BUILT AND COMFORTABLE FOR THOSE
[01:23:19] FOLKS THAT ARE GOING TO BE WAITING FOR
[01:23:20] THEIR LOVED ONES EXITING THE IAS. NEXT
[01:23:24] SLIDE. SO NOT
[01:23:27] PART OF THIS PROJECT, BUT ADJACENT. I'M
[01:23:30] SURE I WILL BE COMING TO SEE YOU IN THE
[01:23:31] NEXT SEVERAL MONTHS TO TALK ABOUT THE
[01:23:33] NEW DUTY FREE THAT WE'RE GOING TO BE
[01:23:34] PUTTING ON CONCOURSE A AS PART OF THAT
[01:23:38] PROJECT, WE HAVE TO PUT IN AN EGRESS
[01:23:40] THERE, WHICH IS WHAT YOU'RE SEEING HERE.
[01:23:42] OUR CONCEPT PROPOSES THAT WE WRAP THIS
[01:23:44] WITH A DIGITAL SCREEN THAT COULD BE USED
[01:23:46] FOR WAY FINDING ADVERTISING ART OR
[01:23:49] REALLY ANYTHING THAT WE WANT IT TO BE.
[01:23:51] IT'S NICE THAT IT'S RIGHT THERE NEXT TO
[01:23:54] THE IEF EXIT AND VISIBLE FOR OUR METERS
[01:23:56] AND GREETERS. SO IN SEVERAL YEARS TO
[01:23:58] COME, THIS IS WHAT IT WILL LOOK LIKE.
[01:24:00] BUT THIS PROJECT HAS NOT COME TO YOU
[01:24:01] GUYS YET. IT IS STILL IN PDD. SO WITH
[01:24:04] THAT, I'M GOING TO HAND IT OVER TO JJ
[01:24:07] JORDAN, CAPITAL PROJECT MANAGER, TO TALK
[01:24:10] A LITTLE BIT ABOUT THE PROJECT DETAILS.
[01:24:12] JJ,
[01:24:15] THANK YOU, MANDY. GOOD AFTERNOON,
[01:24:17] COMMISSIONER. GOOD AFTERNOON. EXECUTIVE
[01:24:19] DIRECTOR METRUCK. MY NAME IS JJ JORDAN.
[01:24:21] I'M THE CAPITAL PROJECT MANAGER WITH THE
[01:24:23] AVIATION DIVISION. THIS SLIDE SHOWS OUR
[01:24:26] MILESTONE SCHEDULE. THE KEY MILESTONES
[01:24:29] FROM HERE, ASSUMING AUTHORIZATION TO
[01:24:31] PROCEED TODAY, IS A CONSTRUCTION START
[01:24:34] IN QUARTER FOUR OF THIS YEAR AND IN NEW
[01:24:37] STATE IN QUARTER ONE OF 2024.
[01:24:40] NEXT SLIDE. SLIDE, PLEASE.
[01:24:51] WE ARE SEEKING \$26,700,000 IN THIS
[01:24:54] REQUEST WITH A TOTAL PROJECT BUDGET OF
[01:24:56] \$37 MILLION. I'D LIKE TO NOTE THAT THE
[01:24:59] PROJECT'S BUDGET HAS BEEN REDUCED BY \$3
[01:25:01] MILLION FROM THE ORIGINAL ESTIMATE AS A
[01:25:04] RESULT OF DECISIONS MADE THROUGH THE
[01:25:05] DESIGN PHASE TODAY. NEXT SLIDE, PLEASE.
[01:25:11] WE'VE IDENTIFIED FOUR PRIMARY RISKS TO
[01:25:14] THE PROJECT THAT ARE LISTED HERE.
[01:25:16] WITHOUT GOING INTO FULL DETAIL THAT'S
[01:25:18] LISTED OUT ON THESE SLIDES, THE RISK
[01:25:21] INCLUDES A POTENTIALLY BROADER SCOPE OF
[01:25:23] TORAZO REPLACEMENT PROJECT PHASING,
[01:25:26] WHICH IS STILL BEING FINALIZED. NEXT
[01:25:28] SLIDE, PLEASE.
[01:25:33] FINALIZING DESIGN OF WAY, FINDING
[01:25:35] SIGNAGE THAT WILL BE EXPENSIVE
[01:25:36] THROUGHOUT THE AREA, AND FINALLY, THE
[01:25:39] POTENTIAL OF SUPPLY CHAIN ISSUES. SO
[01:25:41] WE'VE EVALUATED ALL OF THESE RISKS AND
[01:25:43] WE'VE INSTITUTED MITIGATION STRATEGIES

[01:25:46] AS SHOWN FOR EACH. NEXT SLIDE, PLEASE.
[01:25:50] ANY QUESTIONS?
[01:25:54] THANK YOU, MANDY AND JJ, FOR AN
[01:25:56] EXCELLENT AND VERY CONCISE PRESENTATION.
[01:25:58] THOSE ARE MY FAVORITE.
[01:26:02] THIS IS THE KIND OF PROJECT THAT IS FUN
[01:26:04] AND EXCITING TO TALK ABOUT. I'M SURE THE
[01:26:05] COMMISSIONER ARE GOING TO WANT TO ASK
[01:26:06] QUESTIONS ABOUT IT. SO LET'S
[01:26:08] COMMISSIONER UNMUTE YOURSELF WHEN YOUR
[01:26:10] NAME IS CALLED AND ASK YOUR QUESTION OR
[01:26:13] STATE YOUR COMMENT. CLERK HART, CAN YOU CALL
[01:26:15] THE ROLL BEGINNING WITH COMMISSIONER
[01:26:17] CHO, THANK YOU FOR THE PRESENTATION. I
[01:26:20] FEEL LIKE I'M IN DEJA VU. DID WE GET
[01:26:23] THIS PRESENTATION RECENTLY? WE DID.
[01:26:25] RIGHT.
[01:26:29] I'M PROBABLY ASKING THE SAME QUESTION I
[01:26:31] ASKED, BUT WHAT ARE WE DOING WITH
[01:26:33] CHECKPOINT ONE, THE EXISTING CHECKPOINT
[01:26:35] ONE? YOU DID ASK THAT QUESTION BEFORE.
[01:26:37] OKAY. ALL RIGHT. MEMORY IS JUST NOT
[01:26:41] WHAT IT USED TO BE. AND I COULD ALSO
[01:26:43] PREEMPTIVELY POTENTIALLY ANSWER THE
[01:26:44] OTHER QUESTION THAT YOU'RE GOING TO ASK.
[01:26:46] OKAY, SO THE CURRENT CHECKPOINT ONE,
[01:26:49] WE'RE GOING TO BE USING IT AS EMERGENCY
[01:26:51] EGRESS, AS WELL AS PUTTING THE KCM
[01:26:54] OR THE KNOWN CREW MEMBER ENTRANCE BACK
[01:26:56] OVER THERE. THERE'S THE POTENTIAL DOWN
[01:26:58] THE ROAD. ONCE WE HAVE DUTY FREE AND
[01:27:00] KIND OF MOVE ALL OF THAT STUFF AROUND
[01:27:02] THAT WE COULD HAVE SOME ADR THERE AS
[01:27:05] WELL. AND YOUR SECOND QUESTION IS ABOUT
[01:27:08] A COFFEE STAND. YEAH, IT'S ROCKS.
[01:27:12] OKAY. ALL RIGHT. GO FOR IT. NO,
[01:27:16] I THINK YOU KNOW WHAT I WAS GOING TO ASK
[01:27:17] IF WE COULD LOOK INTO PUTTING
[01:27:21] SOME CONCESSIONNAIRES OR STANDS WHERE
[01:27:24] THAT GLASS WALLS, SO TO SPEAK.
[01:27:28] I KNOW I'VE TALKED TO SUPPORT STAFF
[01:27:30] ABOUT THE CHALLENGES OF PUTTING KIND OF
[01:27:33] THE UTILITIES BEHIND THERE TO MAKE THAT
[01:27:34] FEASIBLE. BUT, YEAH, I JUST WANT TO PUT
[01:27:36] THAT OUT THERE PUBLICLY, I GUESS,
[01:27:40] SINCE I THINK MAYBE THAT PRESENTATION
[01:27:41] WAS IN THE AVIATION COMMISSION
[01:27:43] COMMITTEE, THAT WE CAN TRY AND EXPLORE
[01:27:45] AND STUDY PUTTING SOME KIOSKS OR
[01:27:48] CONCESSIONS IN THE AREA. I THINK IT
[01:27:50] WOULD BE NICE TO HAVE PEOPLE COME OUT OF
[01:27:52] THE IIF AND FUNNEL INTO AN AREA THAT HAS
[01:27:56] SOME OPTIONS. I KNOW WHEN I FLY INTO
[01:27:58] INCHEON INTERNATIONAL AIRPORT IN SEOUL,
[01:28:00] IT'S REALLY NICE TO HAVE A CURRENCY
[01:28:02] EXCHANGE AND A DUNKIN DONUT. RIGHT. AS
[01:28:05] SOON AS I COME OUT, NOT TO PUT
[01:28:09] MY FINGER ON THE SCALE OR ANYTHING LIKE
[01:28:11] THAT, BUT YOU GET MY DRIFT. SO JUST
[01:28:14] PUTTING OUT THERE. GOT IT. AND THEN YOU
[01:28:17] HAD A QUESTION ABOUT THE ROCKS.
[01:28:20] OH, YEAH. I GUESS MY POINT WAS LIKE, I
[01:28:22] WOULD LOVE TO PUT THOSE ROCK

[01:28:26] STAR. ACTUALLY, I WENT BACK I WAS AT THE
[01:28:29] AIRPORT A COUPLE OF WEEKS AGO AND I SAW
[01:28:32] THAT AREA. THE WALLS HAVE COME DOWN
[01:28:34] SINCE I REOPENING. AND ACTUALLY,
[01:28:37] THEY'RE NOT AS BAD AS I THOUGHT. WELL,
[01:28:39] I'M GLAD YOU GOT TO SEE THEM BECAUSE
[01:28:41] THEY ARE GOING AWAY. WE WILL KEEP A
[01:28:43] COUPLE OF ROCKS UNDER THE STAIRS FOR
[01:28:45] NOSTALGIA'S SAKE. BUT, YEAH, WE WILL BE
[01:28:48] MOVING THOSE TO MAKE WAY FOR MORE
[01:28:50] CIRCULATION FOR FOLKS COMING OUT OF THE
[01:28:51] ICE, AS WELL AS THAT METER GREATER AREA.
[01:28:53] GREAT. THANK YOU SO MUCH FOR THAT
[01:28:55] CLARITY. YEAH. THANK YOU,
[01:28:58] COMMISSIONER FELLEMAN.
[01:29:02] WELL, I THINK THAT THAT'S METAPHORIC FOR
[01:29:06] EXECUTIVE METRUCK'S DESIRE TO MOVE THE BIG
[01:29:08] ROCKS FIRST. AND SO I THINK IT'S
[01:29:12] GOOD THAT WE'RE MAKING WAY FOR THIS
[01:29:13] EFFICIENCY. ACTUALLY, I DON'T REALLY
[01:29:16] HAVE ANY QUESTIONS, BUT I GOT TO SAY,
[01:29:19] THE VISION TO BE ABLE TO LOOK AT THIS
[01:29:21] FIXED ENVELOPE AND TO BE ABLE TO
[01:29:23] TRANSFORM THESE THINGS, THAT IS JUST
[01:29:27] REMARKABLE TO ME. I'VE DONE A BUNCH OF
[01:29:29] HOME REMODELING PROJECTS, AND SOME
[01:29:31] PEOPLE TELL ME HOW CLEVER I AM BY MAKING
[01:29:33] THE USE OF THE SPACE. BUT THIS IS
[01:29:35] TRANSFORMATIONAL STUFF. AND YOU JUST
[01:29:38] HAVE MY HATS GO OUT TO YOU. OFF TO YOU.
[01:29:40] THANK YOU. THANK YOU VERY MUCH. WE'VE
[01:29:42] HAD A REALLY GREAT TEAM.
[01:29:46] THANK YOU. COMMISSIONER FELLEMAN AND
[01:29:47] COMMISSIONER MOHAMED.
[01:29:51] YES, COMMISSIONER SHOW, WE WERE BRIEFED
[01:29:54] ON THIS DURING THE AVIATION COMMITTEE
[01:29:56] MEETING, BUT I JUST WANT TO UNDERSCORE
[01:30:00] THE IMPORTANCE OF HAVING SOME
[01:30:02] OPPORTUNITIES FOR ADR.
[01:30:05] ANY OPPORTUNITIES TO SUPPORT OUR SMALL
[01:30:07] BUSINESSES, I THINK WOULD BE WONDERFUL.
[01:30:10] ALSO, CAN YOU SHARE THE TIMELINE AGAIN?
[01:30:12] I WANT TO MAKE SURE THAT THIS DOESN'T
[01:30:14] TAKE US TOO FAR OFF TRACK FOR US
[01:30:16] REACHING THAT FIVE STAR GOAL FOR OUR
[01:30:19] AIRPORT.
[01:30:24] THANK YOU. THAT'S A HELPFUL FLIGHT TO
[01:30:26] HAVE.
[01:30:29] GREAT. THANK YOU.
[01:30:33] THAT CONCLUDES MY QUESTION. THANK YOU,
[01:30:35] COMMISSIONER MOHAMED. COMMISSIONER
[01:30:36] CALKINS. NO,
[01:30:40] IT'S A WONDERFUL PROJECT. I LOVE LOOKING
[01:30:42] AT THE RENDERINGS AND DAYDREAM ABOUT IT.
[01:30:44] I REMEMBER WHEN I THINK IT WAS WHEN I
[01:30:47] WAS ON THE AVIATION COMMITTEE A FEW
[01:30:48] YEARS AGO AND THE CONCEPT FIRST CAME
[01:30:50] BEFORE US. AND LANCE MENTIONED THAT THE
[01:30:53] POTENTIAL FOR THIS AS A SORT OF
[01:30:56] BUSINESS TRAVELER CHECKPOINT WAS
[01:31:00] QUITE ENTICING. THE IDEA IS YOU GOT
[01:31:03] THESE FOLKS WHO ARE TRAVELING FOR TWO OR
[01:31:04] THREE DAYS ALL THEY'VE GOT. AYE, CARRY

[01:31:06] ON. THEY'RE NOT CHECKING ANYTHING. THEY
[01:31:07] GET DROPPED OFF ON THE ARRIVALS LEVEL
[01:31:10] INSTEAD OF THE DEPARTURES LEVEL, WHICH
[01:31:11] IS THIS. AND THEN GO STRAIGHT THROUGH
[01:31:14] SECURITY AND BLAH, BLAH. BECAUSE OF THE
[01:31:17] REDUCTION IN BUSINESS TRAVEL AND THE
[01:31:20] FACT THAT TICKETING IS ON ONE LEVEL AND
[01:31:22] THIS IS ON ANOTHER, HOW ARE WE THINKING
[01:31:24] ABOUT FLOW GETTING PEOPLE AND
[01:31:28] PARTICULARLY FOR INTERNATIONAL TRAVELERS
[01:31:31] OR AIRLINES THAT USE A AND SOUTH
[01:31:33] SATELLITE WHERE THIS IS CLOSEST TO WHAT
[01:31:35] ARE WE DOING TO ENSURE THAT PEOPLE MOVE
[01:31:37] FROM TICKETING AND BAGGAGE
[01:31:41] TO THIS ESCAPE?
[01:31:44] BECAUSE IT'S NOT AS INTUITIVE. ALL THE
[01:31:46] OTHER CHECKPOINTS ARE ON THE TICKETING
[01:31:47] LEVEL. YEAH, THAT'S A GREAT QUESTION.
[01:31:50] WE ACTUALLY DID A PASSENGER FLOW STUDY
[01:31:52] AS PART OF OUR PROJECT DEFINITION
[01:31:53] DOCUMENT. SO WHAT WE'RE GOING TO BE
[01:31:55] USING IS A COMBINATION OF SIGNAGE AS
[01:31:58] WELL AS TRAINING FOR SOME OF THOSE FOLKS
[01:32:01] THAT ARE IN ZONE ONE AND SOME OF THE
[01:32:02] INTERNATIONAL TICKET COUNTERS, IT'S
[01:32:04] ACTUALLY MUCH EASIER. WELL, IT MIGHT BE
[01:32:06] NOT INTUITIVE TO GET DOWN TO THE
[01:32:08] CHECKPOINT. GETTING TO THE SOUTH
[01:32:10] SATELLITE FROM WHERE IT KIND OF SPITS
[01:32:12] YOU OUT ON THE PLATFORM BETWEEN A AND
[01:32:16] THE SOUTH SATELLITE IS MUCH EASIER TO
[01:32:17] GET TO THE SOUTH SATELLITE THROUGH THAT
[01:32:19] CHECKPOINT. SO IT'LL BE A LEARNING
[01:32:21] CURVE. BUT I THINK WITH SIGNAGE AND
[01:32:23] TRAINING, WE CAN GET THERE.
[01:32:25] ADDITIONALLY, WE'VE CALLED IT OUR
[01:32:26] CHEATER CHECKPOINT, WHERE YOU COULD IF
[01:32:28] YOUR BUSINESS TRAVEL OR JUST HAVE YOUR
[01:32:30] UBER OR LYFT DROP YOU OFF AND YOU JUST
[01:32:32] SPEED RIGHT THROUGH. WE ALSO ARE HOPING
[01:32:36] TO CAPTURE A GOOD CHUNK OF THE RENTAL
[01:32:38] CAR FACILITY, FOLKS, BECAUSE THAT BUS
[01:32:41] DROPS OFF RIGHT OUTSIDE THAT DOOR DOWN
[01:32:43] ON THE BAGGAGE CLAIM LEVEL WHERE THEY
[01:32:45] SHOULD BE ABLE TO ZIP RIGHT IN AND
[01:32:46] THROUGH THE CHECKPOINT. SOMETHING TO
[01:32:49] THINK ABOUT IS WE THINK ABOUT BAGGAGE
[01:32:52] DROP OFF AT RENTAL CAR FACILITY SO THAT
[01:32:54] THEY COULD GO STRAIGHT THROUGH THE
[01:32:55] GATES. WELL, TERRIFIC. THANK YOU SO
[01:32:58] MUCH. IS THERE A MOTION AND A SECOND TO
[01:33:00] APPROVE ITEM TEN B? SO COVID SECOND
[01:33:07] THE MOTION WAS MADE. AND SECOND, IS
[01:33:09] THERE ANY FURTHER DISCUSSION ON THE
[01:33:10] MOTION BY COMMISSIONERS, PLEASE RAISE
[01:33:12] YOUR HAND OR USE THE HAND RAISE TOOL.
[01:33:17] SEEING NO FURTHER DISCUSSION. CLERK
[01:33:19] HART, CAN YOU CALL THE RULE
[01:33:20] COMMISSIONER, SAY I OR NATE WHEN YOUR
[01:33:22] NAME IS CALLED FOR THE VOTE, BEGINNING
[01:33:24] WITH COMMISSIONER CHO. AYE. THANK YOU.
[01:33:27] COMMISSIONER FELLEMAN AYE.
[01:33:31] THANK YOU. COMMISSIONER MOHAMED AYE.

[01:33:34] THANK YOU. COMMISSIONER CALKINS. AYE.
[01:33:37] THANK YOU. THERE ARE FOUR AYES AND ZERO
[01:33:38] NAYS FOR THIS ITEM. ALL RIGHT, THE MOTION
[01:33:41] PASSES. THANK YOU AGAIN, MANDY AND JJ.
[01:33:43] TERRIFIC. THANK YOU SO MUCH.
[01:33:46] ALL RIGHT, CLERK HART, WILL YOU PLEASE
[01:33:48] READ THE NEXT ITEM? ITEM TEN C, INTO THE
[01:33:50] RECORD AND THEN I'LL KICK IT TO YOU.
[01:33:52] EXECUTIVE DIRECTOR METRUCK. YES. ITEM TEN
[01:33:55] C, AUTHORIZATION FOR THE EXECUTIVE
[01:33:57] DIRECTOR TO EXECUTE CONTRACTS TO PROMOTE
[01:33:59] INTERNATIONAL TRAVEL THROUGH SEA CRUISE
[01:34:01] ORIENTED TRAVEL OPTIONS AND WASHINGTON
[01:34:04] STATE TOURISM OPPORTUNITIES IN UK AND
[01:34:06] EUROPE AS A ONE YEAR CONTRACT FOR
[01:34:08] 185,000 WITH TWO ADDITIONAL ONE YEAR
[01:34:11] OPTIONS AT A RATE OF \$185,000 PER YEAR,
[01:34:14] FOR A TOTAL NOT TO EXCEED \$555,000.
[01:34:20] COMMISSIONERS, OUR INTERNATIONAL TOURISM
[01:34:22] MARKETING EFFORTS HELP SUPPORT SEA AND
[01:34:25] OUR MARITIME CRUISE GATEWAYS. THEY ALSO
[01:34:27] SUPPORT STATEWIDE PARTNERSHIPS AND
[01:34:29] ENCOURAGE TRAVELERS TO CRUISE AND STAY
[01:34:31] OR EXPLORE BROADER WASHINGTON
[01:34:33] ADVENTURES. CONTINUING THESE EFFORTS IS
[01:34:35] IMPORTANT. INTERNATIONAL TRAVEL IS
[01:34:37] EXPECTED TO REBOUND AND OUR LARGEST
[01:34:38] SHARE OF VISITORS IS EXPECTED FROM
[01:34:41] EUROPE. INVESTING IN THESE PROMOTION
[01:34:44] EFFORTS HELPS PROMOTE RECOVERY AT OUR
[01:34:46] PORT FACILITIES AND GENERATE ECONOMIC
[01:34:48] BENEFITS ACROSS THE REGION. PRESENTERS
[01:34:51] ON THIS ITEM TODAY ARE DAVE MCFADDEN,
[01:34:53] OUR MANAGING DIRECTOR OF ECONOMIC
[01:34:54] DEVELOPMENT, AND PATTY DENNY,
[01:34:56] INTERNATIONAL TOURISM DEVELOPMENT
[01:34:58] MANAGER. DAVE, I'LL TURN OVER TO YOU.
[01:35:01] THANK YOU, EXECUTIVE DIRECTOR METRUCK.
[01:35:02] GOOD AFTERNOON, COMMISSIONER. EXECUTIVE
[01:35:04] DIRECTOR METRUCK. MICHELLE, IF I COULD
[01:35:06] GET THE SLIDE DECK, PLEASE.
[01:35:10] ROBBERY. LET'S GO TO THE NEXT SLIDE.
[01:35:12] WE'RE REQUESTING COMMISSION
[01:35:14] AUTHORIZATION TO EXECUTE CONTRACTS THAT
[01:35:17] PROMOTE OUR PORT GATEWAYS
[01:35:19] INTERNATIONALLY IN UK AND EUROPE. IT
[01:35:21] WILL BE A ONE YEAR CONTRACT FOR 185,000
[01:35:24] WITH TWO ADDITIONAL ONE YEAR OPTIONS TO
[01:35:26] EXTEND. LET'S PUT THIS IN A LITTLE
[01:35:30] LARGER PERSPECTIVE. LET'S GO TO THE NEXT
[01:35:31] SLIDE AND JUST TRACE HOW WE GET STARTED
[01:35:33] WITH THESE INTERNATIONAL PROMOTIONAL
[01:35:35] EFFORTS. REALLY. IT STARTED WITH OUR
[01:35:40] OPENING NEW GATEWAYS, NEW INTERNATIONAL
[01:35:42] TRAVEL ROUTES FROM SEA. WE SUPPORTED OUR
[01:35:46] INTERNATIONAL CARRIERS AND ALSO WE HAVE
[01:35:50] SUPPORTED NEW INTERNATIONAL ROUTES AND
[01:35:52] AIR SERVICE TO AND FROM SEA. SO THAT
[01:35:54] STARTED ALL THE WAY BACK IN THE 1980S.
[01:35:57] WE BOLSTERED THIS AS THE CRUISE INDUSTRY
[01:36:00] GREW AND WE'VE ALSO ACCENTED JUST THE
[01:36:03] ABILITY FOR FOLKS TO GET BEYOND OUR
[01:36:05] GATEWAYS, GET BEYOND CRUISE, AND ENJOY

[01:36:08] PRE AND POST CRUISE AND FLY DRIVE
[01:36:10] DESTINATIONS IN AND AROUND WASHINGTON
[01:36:12] STATE. GO TO THE NEXT SLIDE, PLEASE.
[01:36:16] JUST TO GIVE YOU SOME CONTEXT, WE WORK
[01:36:18] IN A PARTNERSHIP TO PROMOTE THE REGION
[01:36:22] SEVERAL IMPORTANT PARTNERS INVOLVED IN
[01:36:25] INTERNATIONAL TRAVEL MARKETING.
[01:36:28] WE'VE HAD A HISTORY OF HAVING FOREIGN
[01:36:30] REPRESENTATIVES IN OFFICES PROMOTING
[01:36:32] INTERNATIONAL TRAVEL IN A VARIETY OF
[01:36:35] DIFFERENT FASHIONS. WASHINGTON STATE
[01:36:37] USED TO HAVE A TOURISM DEPARTMENT. IN
[01:36:39] THE GOOD DAYS, THEY HAD OFFICES
[01:36:41] INTERNATIONALLY IN GERMANY AND PACIFIC,
[01:36:44] BUT THEY CLOSED YEARS AGO. AND THE SAD
[01:36:47] PART OF IT IS THE TOURISM DEPARTMENT
[01:36:50] LITERALLY GOT SHUT DOWN FOR YEARS AND IS
[01:36:52] JUST NOW GETTING RELAUNCHED. SO YOU CAN
[01:36:54] SEE NO REPRESENTATION NOW. BUT AGAIN,
[01:36:57] ORGANIZING IN THAT DIRECTION. VISIT
[01:36:59] SEATTLE HAS BEEN A LONG PARTNER WITH US.
[01:37:02] YOU HEARD TOM EARLIER TALK ABOUT THE
[01:37:05] DEPTH OF THAT PARTNERSHIP, THE EXTENT OF
[01:37:08] THE REPRESENTATION THEY HAVE IN THESE
[01:37:10] INTERNATIONAL MARKETS. THEY ALSO HAD TO
[01:37:13] CUT BACK DURING THE PANDEMIC AND THEY ARE
[01:37:17] GOING BACK AND GETTING SUPPORT FOR
[01:37:19] REESTABLISHING THE FUNDING FORMULA AND
[01:37:21] BUILDING THEIR PLANS TO GET RESTARTED IN
[01:37:24] THESE INTERNATIONAL MARKETS NEXT YEAR.
[01:37:26] SO WE HAVE BEEN INVOLVED, AS I
[01:37:29] MENTIONED, IN THIS INTERNATIONAL
[01:37:30] MARKETING PARTNERSHIP SINCE THE 80S.
[01:37:34] WE WERE ABLE TO MAINTAIN SCALE BACK
[01:37:36] REPRESENTATION EVEN DURING COVID. AND SO
[01:37:39] WE DO HAVE SOMEBODY WORKING IN THESE
[01:37:42] COUNTRIES AND OUR REQUEST IS FOR THOSE
[01:37:45] EFFORTS TO CONTINUE. WHAT I'D LIKE TO DO
[01:37:48] NOW IS TURN IT OVER TO MY INTERNATIONAL
[01:37:50] MARKETING MANAGER, PATTY DANNY, AND
[01:37:53] SHE'LL GO IN AND PROVIDE SOME MORE
[01:37:54] SPECIFICS ABOUT THE RANGE OF OUR
[01:37:56] ACTIVITIES. PATTY,
[01:38:01] YOU'RE MUTED PATTY.
[01:38:04] GOOD AFTERNOON, COMMISSIONERS AND
[01:38:06] EXECUTIVE DIRECTOR STEVE METRUCK.
[01:38:09] NEXT SLIDE, PLEASE.
[01:38:12] THE UK IS THE USA AND SEATTLE'S
[01:38:16] NUMBER ONE MARKET. WE HAVE EXTENSIVE
[01:38:19] DIRECT SERVICE OPTIONS FROM HEATHROW
[01:38:22] THIS SUMMER WITH BRITISH AIRWAYS,
[01:38:24] VIRGIN ATLANTIC AND DELTA IN Q.
[01:38:27] FOUR AMERICAN AIRLINES WILL JOIN THAT
[01:38:30] GROUP WITH DIRECT SERVICE. AIR LINGUS,
[01:38:33] OF COURSE, IS FLYING FROM DUBLIN AND
[01:38:37] THEY WILL BE PROVIDING SERVICE THIS
[01:38:39] SUMMER FOR THE UK. IT'S INTERESTING TO
[01:38:42] NOTE THAT THERE'S A 50 50 SPLIT
[01:38:46] BETWEEN INBOUND AND OUTBOUND TRAFFIC.
[01:38:49] TYPICALLY, SCA MAINTAINS A STRONGER
[01:38:52] OUTBOUND TRAFFIC IN ALL OTHER MARKETS.
[01:38:56] THIS STRONG INBOUND UK AUDIENCE PROVIDES
[01:38:59] US WITH THE OPPORTUNITY TO MARKET MULTI

[01:39:01] DAY ITINERARIES TO AN ISLAND NATION WITH
[01:39:05] A PEN OF DEMAND AND THE MONEY IN THE
[01:39:08] POCKET AFTER STAYING HOME FOR TWO YEARS.
[01:39:11] ALSO IMPORTANT TO NOTE IS THAT THERE AYE
[01:39:13] 2 MILLION BRITISH CRUISE ENTHUSIASTS WHO
[01:39:17] MAKE UP THE LARGEST OVERSEAS CRUISE
[01:39:19] MARKET OUTSIDE THE USA. A UK
[01:39:23] VISITOR IS NOT GOING TO FLY LONG HAUL
[01:39:26] JUST FOR A SEVEN DAY CRUISE. WITH AN
[01:39:29] AVERAGE TWO WEEK HOLIDAY. THEY HAVE THE
[01:39:32] POTENTIAL TO EXPLORE WASHINGTON, AND IN
[01:39:35] REGARDS TO THEIR SEATTLE EXPERIENCE,
[01:39:37] THEY'LL TRY TO STAY IN A DOWNTOWN HOTEL
[01:39:40] TO IMMERSE SOME THINGS THEMSELVES IN ALL
[01:39:43] THINGS PACIFIC NORTHWEST.
[01:39:46] NEXT SLIDE, PLEASE.
[01:39:50] WELL, GERMANY IS A WEALTHY SOURCE MARKET
[01:39:53] WITH DIRECT SERVICE TO SEA VIA LUFTHANSA
[01:39:56] AND CONDOR. NOT ONLY ARE GERMANS RICH IN
[01:40:00] FUNDS, ON AVERAGE THEY HAVE 30 DAYS OF
[01:40:03] PAID HOLIDAYS IN ADDITION TO TWELVE
[01:40:06] PUBLIC HOLIDAYS.
[01:40:09] THE 2.4 MILLION GERMAN CRUISERS
[01:40:12] ARE GREAT TARGETS FOR CRUISE AND STAY.
[01:40:15] AFTER TAKING THEIR SEVEN DAY BUCKET LIST
[01:40:18] CRUISE TO THE LAST FRONTIER, THEY HAVE
[01:40:21] THE TIME TO EXPLORE WASHINGTON NATIONAL
[01:40:24] PARKS AND WIDE OPEN SPACES. AND THESE
[01:40:27] ARE ACTUALLY TOP REASONS WHY GERMANS
[01:40:30] TRAVEL TO THE USA. NEXT SLIDE,
[01:40:33] PLEASE. MARKETING MAKES
[01:40:37] SENSE NOW. AS WE PROGRESS THROUGH THE
[01:40:39] PANDEMIC, THE INTERNATIONAL MARKETPLACE
[01:40:42] WILL BE COMPETITIVE. THE TRAVEL TRADE
[01:40:44] LANDSCAPE HAS CHANGED,
[01:40:47] ORGANIZATIONS HAVE CLOSED AND MERGED AND
[01:40:50] THEIR NEW STAFF IN MARKET REPRESENTATION
[01:40:54] WILL PROVIDE TIMELY SERVICES TO MARKET
[01:40:57] TRADITIONAL TRAVEL PRODUCTS AND TO
[01:41:00] PROMOTE NEW PLACES, NEW TIMES TO VISIT
[01:41:04] AND RESPONSIBLE AND SUSTAINABLE TOURISM.
[01:41:07] THE MAJORITY OF THE INTERNATIONAL
[01:41:10] CONSUMERS PURCHASE THEIR INTERNATIONAL
[01:41:12] TRAVEL THROUGH LOCAL AGENTS. A KEY
[01:41:15] REASON FOR THIS IS THE CONSUMER
[01:41:17] PROTECTION THAT IT PROVIDES. IF
[01:41:20] SOMETHING GOES WRONG ON A HOLIDAY,
[01:41:22] REFUNDS CAN BE OBTAINED. FOLLOWING A
[01:41:26] B TO B DISTRIBUTION STRATEGY, THE PORT
[01:41:29] INTRODUCES SEATTLE AND WASHINGTON
[01:41:31] LODGING, TRANSPORTATION COMPANIES,
[01:41:34] ATTRACTIONS, EXPERIENCES AND ITINERARIES
[01:41:38] TO RECEPTIVE TOUR OPERATORS FOR
[01:41:40] CONTRACTING. THE RECEPTIVE TOUR OPERATOR
[01:41:43] THEN MARKETS THE OPTIONS TO THEIR GLOBAL
[01:41:46] TRADE NETWORK WHO IN TURN PROMOTE THE
[01:41:49] PROGRAMS TO THEIR CUSTOMERS. THE PORT
[01:41:52] HAS CREATED SEVEN NEW ITINERARIES IN
[01:41:55] COLLABORATION WITH SIX RECEPTIVE
[01:41:57] OPERATORS IN 2021.
[01:42:00] UK AND GERMAN TRAVEL COMPANIES SELL THE
[01:42:04] ENTIRE UNITED STATES AS WELL AS OTHER
[01:42:07] COUNTRIES TO THEIR CUSTOMERS WITH

[01:42:10] LIMITED LOCAL KNOWLEDGE AND TIME.
[01:42:13] THE B TO BE RECEPTIVE TOUR OPERATOR
[01:42:15] CHANNEL IS EFFICIENT AND MOST COST
[01:42:18] EFFECTIVE. NEXT SLIDE, PLEASE.
[01:42:24] IT'S IMPORTANT TO CALL OUT THAT THE PORT
[01:42:26] UTILIZES GLOBAL TRAVEL TRADE SHOWS TO
[01:42:29] TARGET GLOBAL AUDIENCES.
[01:42:32] WE ENTER ANY SHOW WITH A FULL SET OF
[01:42:35] APPOINTMENTS CONFIRMED BY OUR
[01:42:37] INTERNATIONAL REPRESENTATIVES.
[01:42:39] TYPICALLY, WE'LL HAVE PER SHOW SOME 60
[01:42:42] APPOINTMENTS WITH TOUR OPERATORS,
[01:42:45] AIRLINES, CRUISE LINES AND MEDIA.
[01:42:48] WE PROMOTE DESTINATION NEWS SUCH AS THE
[01:42:52] NEW INTERNATIONAL ARRIVALS FACILITY AND
[01:42:55] THE DEVELOPMENT OF THE WATERFRONT PARK.
[01:42:58] WE ALSO PROMOTE WASHINGTON DIVERSITY AND
[01:43:01] SUSTAINABLE TOURISM AS IMPORTANT
[01:43:04] WORLDWIDE HOT TOPICS.
[01:43:07] AT TRADE SHOWS, I MEET BUYERS FROM THE
[01:43:10] FOUR CORNERS OF THE WORLD. IF A COMPANY
[01:43:13] IS KEEN TO DEVELOP SEATTLE AND
[01:43:15] WASHINGTON PROGRAMS, THE PORT OF SEATTLE
[01:43:18] IS VISIBLE. NEXT SLIDE, PLEASE.
[01:43:24] THROUGHOUT THE PANDEMIC, TOURISM NEVER
[01:43:26] STOP SHARING COMPELLING AND
[01:43:28] INSPIRATIONAL WASHINGTON STORIES IN THE
[01:43:31] INTERNATIONAL ARENA. OUR IN MARKET
[01:43:34] REPRESENTATIVES CONTINUE TO WORK WITH
[01:43:37] THE TRAVEL, TRADE AND MEDIA VIA VARIOUS
[01:43:39] CHANNELS, ZOOM MEETINGS, NEWSLETTERS,
[01:43:42] PRESS RELEASES AND VIRTUAL
[01:43:45] FAMILIARIZATION TOURS. I'D LIKE TO PAUSE
[01:43:48] JUST A SECOND TO DISCUSS A KEY TOURISM
[01:43:51] MARKETING METRUCK, EARNED MEDIA VALUE.
[01:43:55] WE CALCULATE THE PUBLICITY WE RECEIVE
[01:43:59] AS A RESULT OF THE PUBLISHED STORIES BY
[01:44:02] THE EQUIVALENT AMOUNT THAT ADVERTISING
[01:44:04] WOULD COST FOR THE SAME SPACE.
[01:44:07] STORIES LIKE THESE IN THE DAILY EXPRESS
[01:44:11] AND THE FRANKFURTER ALBUMINE ZYTONG
[01:44:14] PROVIDES US WITH ALMOST \$2 MILLION IN
[01:44:18] EARNED MEDIA VALUE IN 2021.
[01:44:21] WE ALSO HAD IMPRESSIVE DISTRIBUTION
[01:44:25] FIGURES AND OPENING RATES.
[01:44:28] IN ADDITION, WASHINGTON TOURISM PARTNERS
[01:44:31] CONTRIBUTED TO THE PORT \$250,000
[01:44:36] IN CONTRIBUTIONS TO SUPPORT OUR
[01:44:38] STATEWIDE TRAVEL, TRADE AND MEDIA
[01:44:41] FAMILIARIZATION TOURS. NEXT SLIDE,
[01:44:44] PLEASE.
[01:44:49] NOW, WE WANT TO GIVE SOME EXAMPLES OF
[01:44:51] SOME PROJECTS THAT WE'RE ACTUALLY
[01:44:52] WORKING ON RIGHT NOW. THIS IS AN EXAMPLE
[01:44:56] OF A KEY US CRUISE TOUR OPERATOR
[01:44:59] SPECIALIST THAT OUR UK REP HAS
[01:45:02] COORDINATED. BARRHEAD IS SHOWCASING
[01:45:06] SEATTLE VIA WINDOW DISPLAYS, AND THERE
[01:45:09] ARE 180 HIGH STREET SHOPS THIS
[01:45:12] MONTH TO PROMOTE ALASKA CRUISING IN
[01:45:15] COMBINATION WITH A WASHINGTON AND OREGON
[01:45:19] LAND PACKAGE. NEXT SLIDE, PLEASE.
[01:45:25] GOLD MEDAL, A LEADING BRITISH B TO B

[01:45:28] TOUR OPERATOR WITH A NETWORK OF 3500
[01:45:32] AGENTS IS PROMOTING SEATTLE CRUISES TO
[01:45:36] ALASKA IN COMBINATION WITH SIX
[01:45:39] HANDPICKED SEATTLE, WASHINGTON
[01:45:41] ITINERARIES IN APRIL AND MAY.
[01:45:44] PROMOTIONAL TOOLS THAT THEY WILL UTILIZE
[01:45:47] INCLUDE WEBSITE, LANDING PAGE POSTERS,
[01:45:51] MINI BROCHURE AND SOCIAL MEDIA OUTREACH.
[01:45:55] NEXT SLIDE, PLEASE.
[01:45:59] LATER THIS WEEK, OUR GERMAN
[01:46:01] REPRESENTATIVE WILL JOIN NORWEGIAN
[01:46:03] CRUISE LINE FOR A ROAD SHOW TARGETING
[01:46:05] TWELVE CITIES IN GERMANY, AUSTRIA AND
[01:46:08] SWITZERLAND TO CONVINCING SOME 400 TRAVEL
[01:46:11] AGENTS THAT SEATTLE IS THE GATEWAY TO
[01:46:15] ALASKA. NEXT SLIDE, PLEASE.
[01:46:19] LASTLY, OUR UK REPRESENTATIVE
[01:46:21] COLLABORATES WITH CLIA UK TO KEEP THEIR
[01:46:24] 80 TRAVEL AGENTS AND CRUISE INFLUENCERS
[01:46:29] CURRENT ON PORT
[01:46:33] OF SEATTLE AND DESTINATION MOVES.
[01:46:37] NEXT SLIDE.
[01:46:39] DAVE, OVER TO YOU. JUST TO CONCLUDE
[01:46:44] THAT I'VE BEEN DOING THIS A
[01:46:47] LONG TIME. IT'S REALLY IMPORTANT GIVEN
[01:46:50] THE GATEWAYS WE HAVE FOR INTERNATIONAL
[01:46:52] VISITATION AND IT'S THE RIGHT TIME TO DO
[01:46:55] IT. THIS SLIDE CLEARLY SHOWS THAT
[01:46:57] TRAVEL, ESPECIALLY INTERNATIONAL TRAVEL,
[01:46:59] IS EXPECTED TO REBOUND THIS YEAR. IT'S
[01:47:02] SUPPOSED TO GET STRONGER AS WE MOVE
[01:47:03] FORWARD. WE CERTAINLY ARE KICKING
[01:47:07] OFF A PRETTY VITAL CRUISE SEASON WITH
[01:47:10] MORE SAILINGS THIS YEAR. AND FINALLY,
[01:47:12] WE HAVE SOME REALLY COMPELLING, UNIQUE
[01:47:15] ATTRACTIONS FROM OUR NATIONAL PARKS TO
[01:47:18] WATERFRONT TO, AGAIN, OUR BEAUTIFUL
[01:47:20] FACILITIES AT THE PORT. SO WE'RE ASKING
[01:47:23] FOR YOUR SUPPORT TO CONTINUE THESE GOOD
[01:47:25] EFFORTS. I'M HAPPY TO ANSWER QUESTIONS
[01:47:27] AT THIS TIME.
[01:47:31] THANK YOU, DAVE AND PATTY.
[01:47:33] COMMISSIONERS, PLEASE UNMUTE YOURSELVES
[01:47:35] FOR QUESTIONS AND COMMENTS. CLARK, CAN
[01:47:38] YOU CALL THE ROLL? THANK YOU. BEGINNING
[01:47:40] WITH COMMISSIONER CHO. YEAH. THANK YOU
[01:47:43] AGAIN FOR THIS PRESENTATION. AGAIN, I
[01:47:45] FEEL LIKE I'M HAVING DEJA VU, BUT IT'S
[01:47:47] GOOD BECAUSE I THINK ONE OF THE
[01:47:49] QUESTIONS I HAD PREVIOUSLY WAS THE
[01:47:52] NATURE OF HOW THIS CAMPAIGN INITIATIVE
[01:47:55] IS VERY EURO CENTRIC. AND I
[01:47:59] THINK ONE OF THE EXPLANATIONS I HAD
[01:48:01] HEARD IS BECAUSE ASIA IS STILL
[01:48:03] STRUGGLING WITH COVID. THERE'S A LOT OF
[01:48:05] RESTRICTIONS AROUND TRAVEL BETWEEN ASIA
[01:48:07] AND THE US, AND THAT'S TOTALLY
[01:48:10] UNDERSTANDABLE WHY WE MIGHT FOCUS ON
[01:48:12] MARKETS THAT ARE ACTUALLY TRAVELING.
[01:48:15] AND SO I ACCEPT THAT EXPLANATION. BUT
[01:48:17] I'M WONDERING IF THERE ARE PLANS TO
[01:48:19] PERHAPS REASSESS OUR MARKET OUTREACH
[01:48:22] BASED ON HOW OPEN EAST ASIA BECOMES

[01:48:27] AND WHETHER IT'S THROUGHOUT THE REST OF
[01:48:29] THE YEAR OR IF WE WERE TO EXTEND THIS
[01:48:31] CONTRACT BEYOND THE FIRST YEAR.
[01:48:35] GREAT COMMITMENT. GREAT QUESTION.
[01:48:37] COMMISSIONER CHO. WE ARE RIGHT NOW
[01:48:40] SITTING DOWN WITH THIS SEATTLE AND OUR
[01:48:42] STATE TOURISM AGENCY AND LITERALLY
[01:48:44] PLANNING OUR MARKETING EFFORTS AND
[01:48:47] PLANNING ON HOW WE'RE GOING TO WORK
[01:48:49] TOGETHER TO LEVERAGE EACH OTHER'S
[01:48:50] EFFORTS. I THINK IN THE PAST YOU'LL
[01:48:52] NOTICE THAT SEATTLE HAD SOME OF THOSE
[01:48:55] ASIAN OFFICE. I FULLY EXPECT THAT THAT
[01:48:57] WILL BE RESURRECTED AND WHAT THAT LOOKS
[01:49:00] LIKE NOT QUITE SURE. THERE ARE SOME
[01:49:02] DYNAMICS THAT STILL AFFECT TRAVEL FROM
[01:49:05] CERTAIN COUNTRIES, BUT WHAT I CLEARLY
[01:49:08] REMEMBER IS CHINA USED TO BE JUST A FEW
[01:49:10] SHORT YEARS AGO THE BIGGEST SOURCE OF
[01:49:12] OUR TOURISM AND TOURISM IMPACTS. AND SO
[01:49:15] WE CAN'T FORGET ABOUT THAT. I THINK WE
[01:49:17] WANT TO REPOSITION. I EXPECT THAT THAT
[01:49:20] WILL BE A BIG PART OF OUR THOUGHTS AND
[01:49:22] FOCUS GOING FORWARD. GREAT. THANKS,
[01:49:25] DAVE. THANK YOU, PATTY. THAT'S IT FOR
[01:49:26] ME. THANK YOU, COMMISSIONER. CHIEF
[01:49:29] COMMISSIONER PHILIPPINE.
[01:49:33] THANK YOU, DAVE. AND PATTY, AS THE
[01:49:37] NEW GUY TRYING TO GET I'M ON THE FIRST
[01:49:39] MEETING OF THE VISIT SEATTLE BOARD
[01:49:42] MEETING SUPPORT REPRESENTATIVE IS THIS
[01:49:44] WEEK. SO I'M QUICKLY TRYING TO GET MY
[01:49:46] HEAD AROUND ALL THE GOOD THINGS THE PORT
[01:49:48] IS DOING WITH REGARDS TO TOURISM. AND I
[01:49:50] THINK IT'S MAYBE ONE OF THE BEST KEPT
[01:49:53] SECRETS HOW IMPORTANT TOURISM IS TO THE
[01:49:55] OVERALL ORGANIZATION'S OPERATIONS. AND
[01:49:58] IT SOUNDS MAYBE TOURISM DOESN'T SOUND AS
[01:50:00] BIG A DEAL, AT LEAST TO SOME. BUT
[01:50:02] OBVIOUSLY BETWEEN THE AIRPORT AND THE
[01:50:04] PORT ALONE, IT'S A HUGE UNDERTAKING.
[01:50:07] AND I APPRECIATE ALL THE WORK WE'VE DONE
[01:50:08] OVER THE YEARS TO DO THAT, ESPECIALLY AS
[01:50:10] THE STATE AND CITY TAXES AND ALL THAT
[01:50:13] HAVE FLUCTUATED. THE PORT HAS BEEN A
[01:50:16] STABLE SOURCE, AND IT'S REALLY A
[01:50:18] CRITICAL SOURCE. SO I GREATLY APPRECIATE
[01:50:22] THAT AND ALSO THE OPPORTUNITY TO HELP
[01:50:25] PROMOTE THIS YEAR. ONE OF THE THINGS
[01:50:27] THAT I'M PARTICULARLY EXCITED ABOUT IS
[01:50:30] THAT I GUESS EXPEDIA IS SAYING THIS IS
[01:50:33] SORT OF LIKE THE PUNCH LIST AVIATION
[01:50:37] YEAR. THERE'S ALL THAT PENT UP DESIRE TO
[01:50:42] DO SOMETHING REALLY SPECIAL THIS YEAR.
[01:50:44] AND ALSO THE FACT THAT THE STATE
[01:50:47] OF WASHINGTON TOURISM, THEY DID THEIR
[01:50:50] OWN NEW HASHTAG, THE WHOLE NEW
[01:50:52] REBRANDING. AND OF COURSE,
[01:51:00] THAT I WAS TRUE TO NATURE.
[01:51:03] AND THIS REALLY WORKS IN THE PUNCH LIST
[01:51:06] MENTALITY AND ALSO IN THE FACT THAT
[01:51:08] WE'RE DEVELOPING THIS, WHAT WE'RE
[01:51:09] CALLING A RESPONSIBLE OUTDOOR TRAVEL

[01:51:12] SUMMIT IN OCTOBER FOLLOWING THE
[01:51:16] STATE TOURISM MEETING, ACKNOWLEDGING THE
[01:51:19] FACT THAT ONE OF THE MAIN REASONS, A
[01:51:21] LARGE REASON PEOPLE COME HERE IS BECAUSE
[01:51:24] WE STILL HAVE A NATURE TO SEE.
[01:51:27] AND WHEN I WENT TO CHINA, THEY SAID THE
[01:51:30] TWO THINGS THEY KNEW ABOUT SEATTLE AREA
[01:51:32] WAS SLEEPLESS IN SEATTLE AND
[01:51:36] YOU CAN BREATHE THE AIR. SO I THOUGHT
[01:51:38] THOSE ARE TWO SIGNIFICANT ATTRIBUTES.
[01:51:40] BUT ANYWAY, I SEE WE HAVE A
[01:51:44] LOT TO SHARE AND LOOKING FORWARD TO
[01:51:47] PROMOTING ITS SUSTAINABLE USE. SO THANK
[01:51:50] YOU. THANK YOU, COMMISSIONER HASEGAWA.
[01:51:57] NO THIS TIME. THANK YOU. THANK YOU,
[01:52:00] COMMISSIONER. AND JUST A NOTE THAT
[01:52:01] COMMISSIONER HASEGAWA JOINED AT 1:35 THIS
[01:52:04] AFTERNOON, MOVING TO COMMISSIONER
[01:52:07] MOHAMED.
[01:52:11] THANK YOU, PATTY AND DAVE FOR THIS
[01:52:13] PRESENTATION. AGAIN, IT'S HELPFUL
[01:52:16] INFORMATION AND I'M ALWAYS REALLY
[01:52:19] EXCITED ABOUT THE EUROPEAN TRAVEL
[01:52:22] BECAUSE I HAVE SO MANY FAMILY MEMBERS
[01:52:23] WHO LIVE IN LONDON. DURING THE LAST
[01:52:27] PRESENTATION, MY NIECE WAS HERE IN TOWN
[01:52:29] FROM LONDON. AND SO MORE OPPORTUNITIES
[01:52:33] TO BUILD PARTNERSHIP I THINK IS REALLY
[01:52:35] IMPORTANT. THE QUESTION I HAD IS
[01:52:39] REGARDING JUST OUR TOURISM AND
[01:52:43] TRAVEL TRADE SHOW OPPORTUNITIES IN
[01:52:46] TAPPING INTO THE AIRBN TRAVEL
[01:52:49] MARKET. WHAT ARE WE DOING AROUND THAT?
[01:52:51] IS THERE GOING TO BE INVESTMENTS MADE TO
[01:52:54] THINK MORE BROADLY INTO OTHER REGIONS,
[01:52:57] INCLUDING DEVELOPING COUNTRIES? WHAT
[01:53:00] SORT OF STRATEGIES THAT WE HAVE IN PLACE
[01:53:02] TO TAP INTO MARKETS IN THE MIDDLE EAST
[01:53:05] AND AFRICA AS WELL?
[01:53:10] WELL, I'M REALLY GLAD TO SHARE WITH YOU
[01:53:12] THAT WE ATTEND TWO REALLY LARGE GLOBAL
[01:53:16] TRAVEL TRADE EVENTS THAT HAVE HIGH
[01:53:19] ATTENDANCE FROM THE MIDDLE EAST AND
[01:53:24] JUST WORLDWIDE MARKETS IN GENERAL.
[01:53:27] AND SO WE HAVE THE OPPORTUNITY TO MEET
[01:53:31] WITH INTERESTED BUYERS THAT
[01:53:35] COME TO OUR BOOTH AND CHAT WITH US AND
[01:53:38] SHARE THE INFORMATION. SO WE DO SEE
[01:53:42] FOLKS FROM ALL AROUND THE WORLD NOT
[01:53:45] ONLY AT THE ITV, GERMANY AND THE WORLD
[01:53:48] TRAVEL MARKET LONDON, BUT ALSO IN US
[01:53:52] TRAVELS PREMIER TRAVEL TRADE EVENT,
[01:53:55] IPW. AND THERE AYE
[01:53:59] QUALIFIED BUYERS FROM EVERY CONTINENT
[01:54:04] THAT COME AND VISIT TO MEET WITH USA
[01:54:08] SUPPLIERS.
[01:54:13] GREAT, THAT'S HELPFUL. ARE THERE
[01:54:14] PARTICULAR STRATEGIES WE HAVE IN PLACE
[01:54:18] TO BUILD THOSE PARTNERSHIPS ASIDE FROM
[01:54:20] THE INTRODUCTORY LEVEL? WELL,
[01:54:24] WE SUPPORT THE MARKETS VERY
[01:54:28] STRONGLY THAT HAVE DIRECT SERVICE. AND
[01:54:31] SO EMIRATES HAS BEEN A GAME CHANGER

[01:54:35] AND ALSO SINGAPORE AIRLINES. THERE'S
[01:54:39] ALSO A LOT OF FEEDER TRAFFIC
[01:54:43] FLYING FROM AFRICA IN
[01:54:46] THE MIDDLE EAST INTO PARIS, DIRECT
[01:54:50] SERVICE INTO SCA,
[01:54:52] LONDON AND GERMANY. SO IN
[01:54:57] THOSE MARKETS, WE WILL OFTEN WORK WITH
[01:55:00] THE CARRIERS IN MARKET SALES FOLKS
[01:55:04] TO IDENTIFY ANY TOUR OPERATOR THAT MIGHT
[01:55:07] WANT TO HAVE ADDITIONAL INFORMATION ON
[01:55:10] US. THANK YOU. THAT CONCLUDES MY
[01:55:13] QUESTIONS. THANK YOU. COMMISSIONER
[01:55:16] MOHAMED. COMMISSIONER CALKINS. I HAVE NO
[01:55:19] FURTHER QUESTIONS, SO WITH THAT, I'M
[01:55:22] GOING TO ASK, IS THERE A MOTION AND A
[01:55:24] SECOND TO PROVIDE THEM? TEN.
[01:55:32] ALL RIGHT. THE MOTION WAS MADE IN
[01:55:33] SECOND. IS THERE ANY FURTHER DISCUSSION
[01:55:35] BY SHOW OF HANDS? I'LL GIVE THAT ONE TO
[01:55:37] HAMDI.
[01:55:41] NO FURTHER. ALL RIGHT. OH, YOU'RE SAYING
[01:55:43] ON THE SECOND. I SEE AT THIS
[01:55:48] TIME, SEEING NO FURTHER DISCUSSION.
[01:55:49] CLARK, PLEASE CALL THE ROLL FOR THE
[01:55:51] VOTE. COMMISSIONERS, PLEASE SAY I OR NAY
[01:55:53] WHEN YOUR NAME IS CALLED. THANK YOU.
[01:55:55] BEGINNING WITH COMMISSIONER CHO. AYE. THANK
[01:55:58] YOU, COMMISSIONER FELLEMAN. AYE. THANK
[01:56:01] YOU, COMMISSIONER HASEGAWA. AYE. THANK
[01:56:04] YOU, COMMISSIONER MOHAMED. AYE. THANK
[01:56:08] YOU, COMMISSIONER CALKINS. AYE. THANK
[01:56:11] YOU. THERE ARE FIVE AYES AND ZERO NAYS FOR
[01:56:13] THIS ITEM. ALL RIGHT. WITH THAT, THE
[01:56:15] MOTION PASSES. THANKS AGAIN, DAVID
[01:56:17] PATTY, FOR YOUR PRESENTATION. THANK YOU.
[01:56:19] ALL RIGHT, WE HAVE A VERY SPECIAL ITEM
[01:56:21] COMING UP NEXT. I'M GOING TO ASK CLERK
[01:56:23] HART TO READ THE ITEM INTO THE RECORD
[01:56:24] AND THEN EXECUTIVE DIRECTOR METRUCK WILL
[01:56:26] INTRODUCE IT. THANK YOU. THIS IS AGENDA
[01:56:29] ITEM TEN. D PROCLAMATION AND RECOGNITION
[01:56:32] OF MARCH WOMEN'S HISTORY MONTH.
[01:56:38] COMMISSIONER, AS NOTED IN MY REMARKS AT
[01:56:40] THE LAST COMMISSIONER MEETING, MARCH IS
[01:56:44] WOMEN'S HISTORY MONTH. I HAD THE
[01:56:45] OPPORTUNITY TO PARTICIPATE IN A MOVING
[01:56:47] EVENT PUT ON BY OUR WOMEN'S INITIATIVE
[01:56:49] NETWORK EMPLOYEE RESOURCE GROUP LAST
[01:56:52] WEEK WITH COMMISSIONERS MOHAMED AND
[01:56:54] HASEGAWA. THE WIND'S INITIATIVE NETWORK,
[01:56:56] OR WIN, IS MAKING IMPORTANT
[01:56:58] CONTRIBUTIONS TO THE PORT AS WE MOVE
[01:57:00] FORWARD TO INTEGRATE EQUITY, DIVERSITY,
[01:57:01] INCLUSION, AND EVERYTHING THAT WE DO.
[01:57:04] FOR EXAMPLE, WE'RE MOVING FORWARD WITH
[01:57:06] SUBSTANTIAL ACTIONS SUCH AS OUR WOMEN OF
[01:57:08] COLOR ASSESSMENT AT THE PORT. IT'S AN
[01:57:11] EXCITING TO BE PART OF AN ORGANIZATION
[01:57:12] THAT IS LOOKING DEEPLY AT ITSELF AND IS
[01:57:14] DOING THE HARD WORK TO BECOME MORE
[01:57:16] EQUITABLE AND DIVERSE REPRESENTATION
[01:57:19] MATTERS. AND OUR NEWEST COMMISSIONERS
[01:57:21] ARE THE FIRST TWO WOMEN OF COLOR ELECTED

[01:57:23] TO THE PORT IN ITS 100 YEAR HISTORY.
[01:57:26] THERE ARE MANY INCREDIBLE WOMEN THAT
[01:57:27] MAKE UP OUR WORKFORCE, SOME OF WHICH I
[01:57:29] MENTIONED IN MY EXECUTIVE DIRECTOR'S
[01:57:31] REPORT EARLIER TODAY. IT'S IMPORTANT FOR
[01:57:33] US TO CELEBRATE THE CONTRIBUTIONS AND
[01:57:36] ACHIEVEMENTS OF WOMEN. I SUPPORT THIS
[01:57:38] PROCLAMATION AND REMAIN COMMITTED TO
[01:57:40] DOING THIS IMPORTANT WORK. I NOW LIKE TO
[01:57:43] TURN THIS OVER TO BOOKDA GHEISAR, SENIOR
[01:57:45] DIRECTOR OF THE OFFICE OF DIVERSITY,
[01:57:47] EQUITY AND INCLUSION TO INTRODUCE SOME
[01:57:49] OF THE MEMBERS OF OUR WOMEN'S INITIATIVE
[01:57:51] NETWORK IN ATTENDANCE TO READ THE
[01:57:53] PROCLAMATION. THANK YOU.
[01:57:56] GOOD AFTERNOON. EXECUTIVE DIRECTOR OF
[01:57:58] METRUCK AND MEMBERS OF THE COMMISSION.
[01:58:01] MY NAME IS BOOKDA GHEISAR, AND I'M THE SENIOR
[01:58:03] DIRECTOR OF OFFICE OF EQUITY, DIVERSITY
[01:58:05] AND INCLUSION, AND I'M REALLY HAPPY TO
[01:58:07] BE HERE TODAY. I'M GRATEFUL FOR THE
[01:58:10] OPPORTUNITY FOR OUR OFFICE TO
[01:58:11] COLLABORATE WITH MANY PEOPLE ON THIS
[01:58:14] PROCLAMATION, INCLUDING COMMISSIONER
[01:58:16] HAMDI MOHAMED. COMMISSIONER TOSHIKO
[01:58:19] HASEGAWA, THEIR STAFF COURT'S WOMEN'S
[01:58:22] INITIATIVE NETWORK, WHICH IS OUR
[01:58:25] EMPLOYEE RESOURCE GROUP FOR WOMEN. I'M
[01:58:27] ALSO GRATEFUL TO BE A PART OF AN
[01:58:29] ORGANIZATION THAT IS GROWING ITS
[01:58:31] COMMITMENTS AND THE IMPLEMENTATION OF
[01:58:32] CHANGES TOWARDS GENDER AND RACIAL
[01:58:35] EQUITY. CHANGE, WHILE INEVITABLE,
[01:58:38] IS NOT ALWAYS EASY. YET THE PORT HAS
[01:58:41] BEEN WORKING HARD TO CONFRONT DIFFICULT
[01:58:43] ISSUES WITHIN OUR ORGANIZATION AND OUR
[01:58:46] SOCIETY, AND WE'VE BEEN LEANING INTO
[01:58:49] CHANGE. WE'RE IDENTIFYING HARD TRUTHS
[01:58:52] AND RECOGNIZING THE NEED TO CONTINUE TO
[01:58:55] IMPROVE AND GROW TO CREATE A TRULY
[01:58:58] ANTIRACIST AND EQUITABLE ORGANIZATION.
[01:59:01] WHILE THIS PROCLAMATION MAY SEEM VERY
[01:59:03] SMALL, IT IS ANYTHING BUT. IT IS
[01:59:06] SIGNIFICANT THAT OUR ORGANIZATION TAKES
[01:59:08] THE TIME TO CELEBRATE, EDUCATE, AND
[01:59:11] RECOGNIZE THE HISTORICAL AND ONGOING
[01:59:14] ACHIEVEMENTS OF WOMEN. THERE'S A SAYING
[01:59:16] THAT WHAT WE GIVE ATTENTION TO GROWS. I
[01:59:20] DEEPLY BELIEVE THAT THIS IS TRUE. AND
[01:59:22] TODAY WE ARE GIVING OUR ATTENTION TO
[01:59:24] WOMEN'S HISTORY MONTH AND THE WAYS THAT
[01:59:28] WOMEN AT THE PORT OF SEATTLE HAVE
[01:59:30] ADVANCED GENDER AND RACIAL EQUITY.
[01:59:32] TODAY, I HAVE THE HONOR OF INTRODUCING
[01:59:35] THREE LEADERS IN OUR ORGANIZATION WHO
[01:59:37] WILL READ THE PROCLAMATION TOGETHER
[01:59:39] SOPHIA MAYO, LACRETIA CLAYTER, AND BETH
[01:59:43] WHEAT. I'LL TURN IT OVER TO SOPHIA.
[01:59:46] THANK YOU SO MUCH. GOOD AFTERNOON.
[01:59:48] COMMISSIONERS PROCLAMATION OF THE PORT
[01:59:50] OF SEATTLE COMMISSIONER WHEREAS WE ALL
[01:59:53] HAVE A BETTER, MORE PROMISING FUTURE
[01:59:55] WHEN WOMEN AND GIRLS REACH THEIR FULL

[01:59:57] POTENTIAL. WHEREAS WOMEN'S HISTORY MONTH
[01:59:59] WAS FIRST OFFICIALLY CELEBRATED IN THE
[02:00:01] UNITED STATES IN 1987, AND IT SERVES TO
[02:00:05] RECOGNIZE AND CELEBRATE THE VITAL ROLE
[02:00:07] THAT WOMEN AND GIRLS PLAY IN AMERICAN
[02:00:10] CULTURE, HISTORY AND SOCIETY.
[02:00:12] AND WHEREAS THROUGHOUT OUR HISTORY,
[02:00:14] DESPITE HARSHIPS, EXCLUSION,
[02:00:17] DISCRIMINATION, WOMEN HAVE STRIVED AND
[02:00:19] SACRIFICED FOR EQUITY, INEQUALITY, AND
[02:00:22] SUFFRAGISTS HELPED PASS THE JUNETEENTH
[02:00:24] AMENDMENT TO THE CONSTITUTION SO THAT NO
[02:00:26] AMERICAN COULD BE DENIED A VOTE BASED ON
[02:00:29] SEX. AND WHEREAS WOMEN OF COLOR HAVE
[02:00:32] BEEN AT THE FOREFRONT OF ADVOCACY
[02:00:34] EFFORTS TO PROMOTE FREEDOM, EQUALITY,
[02:00:36] AND JUSTICE FOR ALL THAT HAVE BEEN
[02:00:38] SYSTEMICALLY, EXCLUDED FROM HISTORICAL
[02:00:40] NARRATIVES AND MARGINALIZED FROM
[02:00:42] OPPORTUNITIES, DESPITE ADVANCEMENTS IN
[02:00:44] POLICY AND LAW, AND PERHAPS GENERATIONS
[02:00:47] OF NATIVE AMERICAN WOMEN HAVE LED ON
[02:00:50] MANY EFFORTS, INCLUDING STEWARDING THIS
[02:00:52] LAND WE CALL HOME AND CONTINUING TO LEAD
[02:00:55] THE FIGHT FOR CLIMATE JUSTICE.
[02:00:59] WHEREAS BLACK WOMEN HAVE LED ON MANY
[02:01:02] EFFORTS, INCLUDING FIGHTING TO END
[02:01:05] SLAVERY, ADVANCING CIVIL RIGHTS, AND
[02:01:08] PASSING THE VOTING RIGHTS ACT. AND
[02:01:11] WHEREAS ASIAN WOMEN HAVE LED ON
[02:01:15] MANY EFFORTS, INCLUDING PROMOTING AND
[02:01:17] PRESERVING SOCIAL SAFETY NET, ADVANCING
[02:01:20] IMMIGRANTS AND HUMAN RIGHTS, AND
[02:01:22] ADDRESSING THE ISSUES OF HUMAN
[02:01:24] TRAFFICKING LOCALLY, NATIONALLY AND
[02:01:27] GLOBALLY. AND WHEREAS LATINA
[02:01:30] WOMEN HAVE LED ON MANY EFFORTS,
[02:01:33] INCLUDING ADVANCING WORKER RIGHTS AND
[02:01:36] WRITING INEQUALITIES FACING MIGRANT
[02:01:38] POPULATIONS, WHEREAS LGBTQIA
[02:01:43] PLUS WOMEN AND GIRLS HAVE LED ON MANY
[02:01:45] EFFORTS AND ARE LEADING THE FIGHT FOR
[02:01:48] FAIRNESS AND SAFETY OF ALL WOMEN,
[02:01:51] REGARDLESS OF SEXUAL ORIENTATION,
[02:01:53] GENDER IDENTITY OR EXPRESSION IN THE
[02:01:57] CORP IS COMMITTED TO PROMOTING THE
[02:01:59] SAFETY OF WOMEN AND TRANS WOMEN ACROSS
[02:02:02] ALL PORT FACILITIES.
[02:02:04] WHEREAS DESPITE THE CONTRIBUTIONS
[02:02:09] OF WOMEN AND PROGRESS BEING MADE, WOMEN
[02:02:12] AND GIRLS CONTINUE TO EXPERIENCE
[02:02:15] DISCRIMINATION AND SYSTEMIC BARRIERS TO
[02:02:19] OPPORTUNITIES AND SUCCESS. YES, EVEN
[02:02:22] HERE AT THE PORT. AND WHEREAS WOMEN
[02:02:26] HAVE HISTORICALLY BEEN EXCLUDED FROM
[02:02:28] OPPORTUNITIES IN GOVERNMENT,
[02:02:31] BUSINESS, ECONOMICS,
[02:02:34] POLITICS, UNIONS, AND AVIATION
[02:02:38] AND MARITIME ARE HISTORICALLY WHITE AND
[02:02:41] MALE INDUSTRIES, AND THERE IS A
[02:02:43] CONCERTED EFFORT TO DIVERSIFY THE
[02:02:45] INDUSTRIES. AND WHEREAS COMMISSIONERS
[02:02:50] TOSHIKO GRACE HASEGAWA AND HAMDI MOHAMED

[02:02:53] AYE, THE FIRST WOMEN OF COLOR ELECTED TO
[02:02:55] THE PORT COMMISSION IN ITS OVER 100 YEAR
[02:02:56] HISTORY, AND ONLY FIVE WOMEN TOTAL HAVE
[02:03:00] SERVED IN THIS BODY. AND WHEREAS THE
[02:03:03] PORT OF SEATTLE CONTINUES TO EVALUATE
[02:03:04] AND IMPROVE ACCESS FOR WOMEN, FROM
[02:03:07] PROVIDING NURSING SUITES AND PODS
[02:03:09] THROUGH SEA TO CONDUCTING A WOMEN OF
[02:03:11] COLOR ASSESSMENT TO TAKING STEPS TO MAKE
[02:03:13] FEMININE HYGIENE PRODUCTS FREE ON PORT
[02:03:16] PREMISES. AND WHEREAS THE PORT WOMEN'S
[02:03:19] INITIATIVE NETWORK WITH OTHER EMPLOYEE
[02:03:21] RESOURCE GROUPS BRINGS ATTENTION TO THE
[02:03:23] INEQUITIES EXPERIENCED BY WOMEN
[02:03:25] EMPLOYEES AT THE PORT, ESPECIALLY WOMEN
[02:03:27] OF COLOR, AND LEAD THE PORT WORK TO
[02:03:29] CREATE AN INCLUSIVE AND EQUITABLE
[02:03:31] ENVIRONMENT FOR ALL WHO IDENTIFY AS
[02:03:33] WOMEN. AND WHEREAS, IN AN EFFORT
[02:03:36] TO ADVANCE GOAL FIVE OF THE CENTURY
[02:03:38] AGENDA, THE PORT INITIATED AN EQUITY
[02:03:41] ASSESSMENT AND THE WOMEN OF COLOR
[02:03:43] ASSESSMENT IN 2021. AND WHEREAS
[02:03:46] WOMEN ARE AND HAVE ALWAYS BEEN VITAL TO
[02:03:48] THE SUCCESS OF THE PORT OF SEATTLE, AND
[02:03:51] THE PORT IS ACTIVELY WORKING TO ENSURE
[02:03:52] THAT WOMEN EMPLOYEES ARE FAIRLY
[02:03:54] COMPENSATED AND RECOGNIZED, HAVE
[02:03:57] EQUITABLE OPPORTUNITIES FOR ADVANCEMENT,
[02:03:59] AND ARE INTEGRAL PART OF OUR
[02:04:00] ORGANIZATION'S LEADERSHIP. AND WHEREAS
[02:04:04] THE OFFICIAL RECOGNITION OF THE MONTH OF
[02:04:06] MARCH AS WOMEN'S HISTORY MONTH IS ONE
[02:04:09] WAY THAT WE PAY TRIBUTE TO THE HEROINES
[02:04:10] WHO CAME BEFORE US, CELEBRATE THE
[02:04:12] CONTRIBUTIONS OF OUR WOMEN EMPLOYEES,
[02:04:14] AND RECOMMIT TO CREATING A CULTURE AND
[02:04:16] COMMUNITY OF BELONGING AND INCLUSION.
[02:04:19] NOW, THEREFORE, THE PORT OF SEATTLE
[02:04:21] COMMISSION HEREBY RECOGNIZES MARCH AS
[02:04:24] WOMEN'S HISTORY MONTH AND CELEBRATES THE
[02:04:26] CONTRIBUTION OF ALL WOMEN THROUGHOUT THE
[02:04:28] HISTORY OF THE PORT. WE ACKNOWLEDGE THAT
[02:04:31] THE PRESSING NEED TO CONTINUE ADVANCING
[02:04:33] GENDER EQUITY BECAUSE HONORING WOMEN'S
[02:04:35] HISTORY EMPOWERS WOMEN'S FUTURES.
[02:04:38] PROCLAIMED BY THE PORT OF SEATTLE
[02:04:39] COMMISSION THE 22ND DAY OF MARCH,
[02:04:41] 2022.
[02:04:48] THANK YOU. THANK YOU. BAKED. THANK YOU,
[02:04:50] SOPHIA. THANK YOU, LACRETIA. THANK YOU,
[02:04:53] BETH. THANK YOU. EVERYONE WHO
[02:04:55] CONTRIBUTED TO PUTTING THIS TOGETHER AT
[02:04:57] THIS TIME, I'M GOING TO ASK WE'RE GOING
[02:04:59] TO GO A LITTLE BIT OF OUT OF ORDER HERE,
[02:05:00] SO WE GET OUR SPONSORS UP FRONT. BUT,
[02:05:03] CLARK, CAN YOU PLEASE CALL THE ROLL OF
[02:05:04] COMMISSIONERS? YES. BEGINNING WITH
[02:05:06] COMMISSIONER HASEGAWA.
[02:05:13] THANK YOU SO MUCH, SOFIA LACRETIA AND
[02:05:16] BETH, FOR READING THIS IMPORTANT
[02:05:18] PROCLAMATION INTO THE RECORD THIS MARCH,
[02:05:21] AS WE ACKNOWLEDGE THE SYSTEMIC AND

[02:05:23] CULTURAL CHALLENGES TO WOMEN'S EQUALITY,
[02:05:27] WE RECOGNIZE WOMEN AND FENCE FOR THEIR
[02:05:29] IMMEASURABLE CONTRIBUTIONS TO MAKING
[02:05:31] THIS WORLD A BRAVER, FAIRER PLACE
[02:05:35] AND TO CELEBRATE THEIR ACHIEVEMENTS IN
[02:05:38] SPIRE OF HARDSHIP. AS THIS PROCLAMATION
[02:05:41] IS READ, I'M REMINDED THAT WE STAND ON
[02:05:43] THE STURDY HIPS OF THE WOMEN WHO CAME
[02:05:46] BEFORE. FOR ACROSS THE GLOBE AND
[02:05:49] THROUGHOUT TIME, WOMEN HAVE STOOD UP
[02:05:51] TIME AND AGAIN FOR GOODNESS.
[02:05:55] EVEN STILL, RIGHT HERE AT HOME, IN THE
[02:05:57] MOST PROGRESSIVE CORNER IN THE LAND OF
[02:05:59] THE FREE, WE HAVE NOT ACHIEVED PARODY.
[02:06:04] WE STILL HAVE A LONG WAY TO GO TO ENSURE
[02:06:06] FAIRNESS AND CONTRACTING, HIRING,
[02:06:09] PROMOTIONS, RAISES TO ADDRESS KNOWN
[02:06:12] DISPARITIES AND CLOSE THAT GAP AND TO
[02:06:16] ENSURE THAT RIGHT HERE AT THE PORT,
[02:06:17] WOMEN ARE FAIRLY REPRESENTED AT EVERY
[02:06:20] LEVEL OF THE ENTERPRISE. TODAY'S
[02:06:22] PROCLAMATION, THE FIRST OF ITS KIND AT
[02:06:24] THE PORT, LISTS OUR MANY EFFORTS TO
[02:06:26] ADVANCE EQUITY AND JUSTICE FOR WOMEN IN
[02:06:29] OUR WORKFORCE AND IN OUR COMMUNITIES,
[02:06:31] INCLUDING TRANS WOMEN, WOMEN OF COLOR,
[02:06:34] WORKING WOMEN, SURVIVING WOMEN,
[02:06:37] IMMIGRANTS, REFUGEES, THE ELDERLY, THE
[02:06:39] BREASTFEEDING, THE YOUNG. AS WE
[02:06:43] CELEBRATE THE CONTRIBUTIONS OF WOMEN,
[02:06:44] I'M SO PLEASED THAT THE PORT CAN ALSO
[02:06:47] GIVE SOMETHING BACK AND THAT IT'S
[02:06:49] STEPPING UP TO MAKE MENSTRUATION
[02:06:50] PRODUCTS FREE TO ALL EMPLOYEES WHO USE
[02:06:52] THEM. THAT INFLAMMATION AT PIER 69
[02:06:55] HEADQUARTERS HAS ALREADY OCCURRED, AND
[02:06:57] WE'RE CURRENTLY EXPLORING HOW TO MAKE
[02:06:58] THE PRODUCTS FREE TO EMPLOYEES AT SEATAC
[02:07:00] AIRPORT AND THE PORT MANAGE FACILITIES
[02:07:03] AS WELL. IT WAS ONE OF THE FIRST ISSUES
[02:07:06] I RAISED WHEN I TOOK OFFICE BECAUSE
[02:07:08] ACCESS TO MENSTRUATION PRODUCT IS NOT A
[02:07:10] MATTER OF CONVENIENCE, OKAY? IT'S A
[02:07:12] MATTER OF PUBLIC HEALTH. AND I DO WANT
[02:07:15] TO THANK AND ACKNOWLEDGE THE CORPSE
[02:07:16] LEADERSHIP FOR THEIR DECISIVE ACTION AND
[02:07:18] FOR WALKING THE TALK THAT OUR FEMALE
[02:07:22] WORKFORCE IS VALUED. AND I ALSO WANT TO
[02:07:24] THANK MY FELLOW COMMISSIONERS FOR
[02:07:26] STANDING UNITED IN SUPPORT OF THIS
[02:07:28] WOMEN'S HISTORY MONTH PROCLAMATION IS
[02:07:31] INCREDIBLY IMPORTANT AND IN A SYMBOLIC
[02:07:33] STATEMENT THAT WE VALUE THE
[02:07:35] CONTRIBUTIONS OF WOMEN AND THAT WE
[02:07:37] DESERVE EQUAL RIGHTS. OUR SOCIETY NEEDS
[02:07:40] A CULTURE CHANGE, JUST AS IT NEEDS A
[02:07:42] SYSTEMIC CHANGE, AND ON BOTH OF THOSE
[02:07:44] FRONTS, THE PORT CAN LEAD. SO I'M
[02:07:46] HONORED TO BE YOUR PORT COMMISSIONER AND
[02:07:49] A SPONSOR TODAY'S PROCLAMATION. THANK
[02:07:51] YOU. THANK YOU.
[02:07:54] COMMISSIONER HASEGAWA. I'M MOVING TO
[02:07:56] OUR NEXT CO SPONSOR, COMMISSIONER

[02:07:57] MOHAMED.
[02:08:03] THANK YOU. CLERK HART, YOU ALL WHO
[02:08:07] HAVE WORKED ON THIS IMPORTANT
[02:08:08] PROCLAMATION. THIS PROCLAMATION IS AN
[02:08:11] OPPORTUNITY TO CELEBRATE AN UPLIFT WOMAN
[02:08:14] AT THE PORT OF SEATTLE AND EVERYWHERE
[02:08:17] AND HONOR OUR COLLECTIVE ACHIEVEMENT.
[02:08:21] IT'S AN OPPORTUNITY TO HONOR THE
[02:08:22] GENERATION OF TRAILBLAZING, BRILLIANT,
[02:08:26] FEARLESS WOMEN WHO HAVE BUILT OUR
[02:08:28] INTERNATIONAL AIRPORTS, SEAPORTS WOMEN
[02:08:31] WHO HAVE MOVED OUR NATION TOWARDS
[02:08:34] PROGRESS. IT'S AN OPPORTUNITY TO UPLIFT
[02:08:37] GENERATIONS OF NATIVE AMERICAN WOMEN WHO
[02:08:39] HAVE LED THE FIGHT FOR ENVIRONMENTAL
[02:08:41] JUSTICE AND SOCIAL JUSTICE, BLACK WOMEN
[02:08:44] WHO FOUGHT FOR CIVIL RIGHTS AND HELPED
[02:08:47] THE PASSAGE OF THE VOTING RIGHTS ACT IN
[02:08:49] THE UNITED STATES. THAT MADE MY ELECTION
[02:08:51] POSSIBLE. LBGTQI PLUS WOMEN AND GIRLS
[02:08:55] WHO ARE LEADING THE WAY FOR JUSTICE,
[02:08:57] OPPORTUNITY AND EQUALITY FOR ALL WOMEN
[02:09:01] OF LABOR MOVEMENT MOVEMENTS
[02:09:05] WHO HAVE HELPED US HAVE THINGS LIKE
[02:09:08] WEEKENDS OFF, OVERTIME PAY, REGULATIONS
[02:09:10] FOR WORK CONDITIONS, AND CHILD LABOR
[02:09:13] LAWS. AS THE PORT OF SEATTLE
[02:09:15] COMMISSIONER, MY PRIORITY WILL BE TO
[02:09:18] PUSH FOR ADJUST ECONOMIC RECOVERY FROM
[02:09:20] THE PANDEMIC THAT UPLIFTS COMMUNITIES
[02:09:22] THAT ARE IMPACTED THE MOST BY THE
[02:09:25] PANDEMIC AND WORKER PROTECTION, AND TO
[02:09:28] PRESERVE THE DECADE OF PROGRESS THAT HAS
[02:09:30] BEEN MADE BY WOMEN IN OUR WORKFORCE.
[02:09:33] THANK YOU AGAIN FOR HELPING PUT THIS
[02:09:35] PROCLAMATION TOGETHER. I'M SO PROUD TO
[02:09:37] BE A PART OF THE PORT OF SEATTLE WHO'S
[02:09:40] LEADING THE WAY THANK YOU.
[02:09:43] THANK YOU. COMMISSIONER MOHAMED,
[02:09:45] COMMISSIONER CHO. YES. FIRST AND
[02:09:48] FOREMOST, SOPHIA LACRETIAN BETH, THANK
[02:09:50] YOU SO MUCH FOR JOINING US TODAY. I
[02:09:51] REALLY APPRECIATE YOU TAKING THE TIME TO
[02:09:54] READ THE PROCLAMATION, AND IT WAS A
[02:09:57] BEAUTIFUL READING. I ALSO WANT TO
[02:09:59] OBVIOUSLY THANK MY COLLEAGUES, HONDA AND
[02:10:01] TESLA. I'M SO HAPPY YOU GUYS ARE HERE.
[02:10:04] AND IF
[02:10:08] MY COLLEAGUES WILL ALLOW ME A MOMENT OF
[02:10:10] INDULGENCE. SINCE WE ARE CELEBRATING
[02:10:12] WOMEN'S HISTORY MONTH, I WANTED TO LOOK
[02:10:15] BACK AT THE PORT HISTORY,
[02:10:18] AND I HAVE IN MY HAND HERE A MEMO.
[02:10:21] I DON'T KNOW IF YOU CAN SEE IT. OH,
[02:10:24] IT'S BECAUSE OF MY BLURRED BACKGROUND.
[02:10:28] THIS MEMO WAS WRITTEN THIS
[02:10:33] MEMO I HAVE IN MY HAND WAS WRITTEN IN
[02:10:35] OCTOBER 16 OF 1970. AND IT
[02:10:40] WAS A MEMO ON FEMININE ATTIRE AND THE
[02:10:44] PORT POLICY THAT CAME OUT ON OCTOBER 16
[02:10:46] AND 1970. AND I'M READING STRAIGHT FROM
[02:10:49] THE MEMO SAYS, PROVIDED THEY ARE
[02:10:52] ATTRACTIVE AND IN GOOD TASTE, PANTSUITS

[02:10:55] WILL BE ACCEPTABLE FOR FEMININE AND TIRE
[02:10:57] AT THE PORT. THOSE WHO CAN WEAR THEM MAY
[02:11:01] DO SO. THOSE WHO SHOULDN'T WEAR THEM
[02:11:04] WILL HOPEFULLY KNOW WHY AND REFRAIN FROM
[02:11:07] DOING SO. THAT WAS WRITTEN IN
[02:11:10] A FORMAL MEMO AT THE PORT OF SEATTLE.
[02:11:13] TWELVE NAYS LATER, ON OCTOBER 28,
[02:11:16] JUNETEENTH 70, ANOTHER MEMO WAS ISSUED,
[02:11:20] AND IT READS, I NOW FIND
[02:11:23] THE GALS WEARING WHAT I WOULD CALL
[02:11:26] COTTON CLAY SUITS, PANTS AND BLOUSES,
[02:11:29] PANTS AND SWEATERS, AND SEVERAL OTHER
[02:11:31] UNSUITABLE ENSEMBLES. I ALSO NOTICED A
[02:11:34] FEW OF OUR MORE CORPULENT BEAUTIES
[02:11:37] ATTIRE IN PANTSUITS. IF THESE
[02:11:40] MISUSES CONTINUE, WE WILL HAVE TO
[02:11:43] WITHDRAW OUR PREVIOUS PERMISSION AND GO
[02:11:46] BACK TO THE MINI. THIS WAS
[02:11:51] ON POLICY MEMO ISSUED BY.
[02:11:54] THAT'S RIGHT, THE PORT OF SEATTLE.
[02:11:58] AND THE REASON I READ THIS IS BECAUSE I
[02:12:00] THINK IT'S IMPORTANT FOR US TO REFLECT
[02:12:01] ON HOW FAR WE'VE COME, NOT AS A
[02:12:04] AVIATION, NOT AS A BODY, BUT EVEN AS
[02:12:07] JUST THE PORT. AND I THINK THE WORK THAT
[02:12:10] WE'VE DONE IN THE LAST WHAT IS IT, 52
[02:12:12] YEARS? TODAY IS THE CULMINATION OF
[02:12:16] ALL THAT WORK. AND SO, AGAIN, I JUST
[02:12:18] WANT TO THANK MY COLLEAGUES,
[02:12:20] COMMISSIONER HASEGAWA, COMMISSIONER
[02:12:22] MOHAMED, FOR THEIR LEADERSHIP, FOR
[02:12:25] BRINGING THIS FORWARD. I HOPE THE PORT
[02:12:27] OF SEATTLE EMPLOYEES LISTENING TODAY ARE
[02:12:29] PROUD OF HOW FAR THE ORGANIZATION HAS
[02:12:32] COME. AND I HOPE YOU ALL AYE PROUD THAT
[02:12:35] YOU CONTRIBUTED TO THAT PROGRESS. AND IF
[02:12:37] ANYONE IS INTERESTED IN KNOWING WHO
[02:12:39] WROTE THIS MEMO, I'LL HAVE A COPY IN MY
[02:12:41] OFFICE AND YOU CAN JUST STOP BY. THANK
[02:12:44] YOU.
[02:12:47] THANK YOU, COMMISSIONER, TOO.
[02:12:48] COMMISSIONER FELLEMAN, THANK YOU
[02:12:52] SO MUCH. I REALLY DO APPRECIATE BEING
[02:12:54] ABLE TO SUPPORT SUCH A FANTASTIC
[02:12:56] STATEMENT OF EQUALITY. AND I REALLY DID
[02:12:59] ENJOY HEARING THE CHORUS OF OUR STAFF,
[02:13:02] BEING ABLE TO SING THE PRAISES, ALL THE
[02:13:05] VARIOUS ATTRIBUTES THAT MAKE WOMEN SUCH
[02:13:08] AN ESSENTIAL PART OF OUR CULTURE. AND
[02:13:10] OBVIOUSLY, WE WOULDN'T BE HERE WITHOUT
[02:13:12] YOU. SO WE DEFINITELY ENJOYED THE
[02:13:16] LANGUAGE AND STUFF. I WANTED TO CALL
[02:13:18] OUT, THOUGH, THAT AS WE SPEAK, THE
[02:13:21] SECOND HEARING THAT JUDGE KATANJI BROWN
[02:13:24] JACKSON FADED COMPLETE TO THE SUPREME
[02:13:27] COURT WAS OCCURRING JUST THIS VERY DAY.
[02:13:31] I MEAN, THE IDEA THAT WE KNOW WE WILL
[02:13:34] HAVE THE FIRST BLACK WOMAN ON THE US
[02:13:35] SUPREME COURT IS A PHENOMENAL
[02:13:38] RECOGNITION OF ACHIEVEMENT AND MAKES
[02:13:42] US ALL PROUD THAT WE ARE EVOLVING A LONG
[02:13:44] TIME SINCE THAT 1970 MEMO.
[02:13:48] I ALSO WANT TO CALL OUT TO

[02:13:52] HEARTFELT CONCERNS FOR THE WOMEN IN
[02:13:54] UKRAINE AND THE FACT THAT THEY ARE
[02:13:56] CARRYING THEIR KIDS DISPROPORTIONATELY
[02:14:00] WHILE THEIR HUSBANDS AND MEN STAY BACK.
[02:14:02] AND THE DISRUPTION TO THEIR LIVES AND
[02:14:05] THE DISPROPORTIONATE BURDEN THAT IS PUT
[02:14:07] ON THEM TO HOLD THE FAMILIES TOGETHER IS
[02:14:10] SOMETHING THAT IS JUST MIND
[02:14:15] BOGGLING THE BURDEN OF THIS. AND THEN
[02:14:18] THEY SEE THAT THE LATEST PEW CHARITABLE
[02:14:19] TRUST REPORT SHOWS THAT WOMEN ARE
[02:14:21] GETTING 84% OF THE SALARY OF MEN IN
[02:14:24] THEIR COMPARABLE SITUATION. SO THIS GOES
[02:14:27] BEYOND RACE. THIS GOES BEYOND THIS IS
[02:14:30] JUST THE BURDEN OF BEING A WOMAN IN THE
[02:14:32] WORLD TODAY. AND I SAY
[02:14:35] ALL THE POWER TO YOU FOR SETTING THE
[02:14:36] EXAMPLE HERE AT THE PORT OF SEATTLE.
[02:14:39] THANK YOU, HAMDI. AND TOSHIKO
[02:14:41] COMMISSIONERS MOHAMED AND HASEGAWA FOR
[02:14:45] HELPING SHOW US THE WAY AND FOR ALL OF
[02:14:48] YOU FOR BEING PART OF THIS. THANKS
[02:14:50] AGAIN. THANK YOU,
[02:14:53] COMMISSIONER FELLEMAN. COMMISSIONER
[02:14:54] CALKINS, THANK YOU, CLERK HART.
[02:15:00] ADD MORE TO THE AMAZING WORD SPOKANE
[02:15:02] FROM EVERYONE SO FAR, I WOULD JUST SAY
[02:15:06] THAT I WANT US TO THINK OF THESE
[02:15:09] PROCLAMATIONS AS MIRRORS FOR US TO
[02:15:11] EXAMINE OUR OWN ORGANIZATION AND ALSO TO
[02:15:14] COMMUNICATE TO THE WORLD WHAT WE ASPIRE
[02:15:17] TO. BUT THEY SHOULD BE SEEN AS MARCHING
[02:15:20] ORDERS FOR US TO GO FORTH AND EMPOWER
[02:15:24] EFFORTS TO CREATE THE LADY OF
[02:15:27] GENDERS AND EQUITY IN THE WAY WE HIRE
[02:15:31] A CONTRACT AND THE WAY WE ENGAGE WITH
[02:15:33] OTHER ORGANIZATIONS IN THE WORLD. SO
[02:15:35] THANK YOU ALL, EVERYONE, FOR PUTTING
[02:15:37] THIS TOGETHER. IS THERE A MOTION IN A
[02:15:39] SECOND TO ADOPT THE PROCLAMATION SO
[02:15:45] MOVED? SECOND, THE MOTION WAS MADE.
[02:15:48] AND SECONDED, IS THERE ANY FURTHER
[02:15:50] DISCUSSION ON THE MOTION? PLEASE USE
[02:15:53] THE HAND TOOL TO RAISE YOUR HAND. IF SO,
[02:15:58] SEEING NONE. CLARKE, CAN YOU PLEASE CALL
[02:16:01] THE ROLL FOR THE VOTE? COMMISSIONER,
[02:16:02] PLEASE SAY I OR NO WHEN YOUR NAME IS
[02:16:03] CALLED, BEGINNING WITH COMMISSIONER CHO
[02:16:07] YAY. THANK YOU, COMMISSIONER.
[02:16:10] COMMISSIONER FELLEMAN. AYE. THANK YOU,
[02:16:12] COMMISSIONER HASEGAWA. AYE. THANK YOU,
[02:16:16] COMMISSIONER MOHAMED YAY.
[02:16:19] THANK YOU, COMMISSIONER. YOU'RE STARTING
[02:16:21] SOMETHING, COMMISSIONER CHO COMMISSIONER
[02:16:23] CALKINS. AYE. THANK YOU. YOU HAVE FIVE
[02:16:26] AYES AND ZERO NAYS FOR THIS ITEM. WITH
[02:16:29] THAT, THE MOTION PASSES. THANK YOU SO
[02:16:31] MUCH. ALL RIGHT,
[02:16:35] AT THIS TIME, WE'RE GOING TO MOVE ON TO
[02:16:38] PRESENTATIONS AND STAFF REPORTS,
[02:16:40] INCLUDING ITEM ELEVEN. CLERK HART,
[02:16:43] YOU PLEASE READ THE FIRST ITEM INTO THE
[02:16:46] RECORD. AND THE EXECUTIVE DIRECTOR,

[02:16:47] WILL YOU INTRODUCE IT?
[02:16:50] YES. THIS IS AGENDA ITEM ELEVEN A, THE
[02:16:52] SCA STAKEHOLDER ADVISORY ROUNDTABLE.
[02:16:55] THIS IS START 2021. ANNUAL REPORT
[02:17:00] MISSIONS. I'M PLEASED TO PRESENT TO YOU
[02:17:02] THE ANNUAL REPORT ON THE SCA STAKEHOLDER
[02:17:05] ADVISORY ROUNDTABLE. START. DESPITE SOME
[02:17:08] CHALLENGES IN THE PAST, START CONTINUES
[02:17:10] TO PLAY AN ESSENTIAL ROLE TO ENHANCE
[02:17:12] COOPERATION BETWEEN THE PORT AND THE
[02:17:14] HIGHLAND FORUM. MEMBER COMMUNITIES SEATAC,
[02:17:16] URINE, DES MOINES, NORMANDY PARK, TOOK
[02:17:19] TUKWILLA AND FEDERAL WAY, ALASKA
[02:17:21] AIRLINES AND DELTA AIRLINES ALSO SERVE
[02:17:23] ON START IN THE FEDERAL AVIATION
[02:17:26] ADMINISTRATION PROVIDES AGENCY
[02:17:28] EXPERTISE. NOW THE START IS BACK AT FULL
[02:17:30] MEMBERSHIP. ITS WORK HAS BEEN FULLY
[02:17:32] FOCUSED ON IMPLEMENTING TANGIBLE
[02:17:34] SOLUTIONS THAT ADDRESS AIRCRAFT NOISE
[02:17:36] AND EMISSION ISSUES IN 2021 SAW A NUMBER
[02:17:39] OF SUCCESSES ON THAT FRONT THAT YOU'RE
[02:17:41] HEAR ABOUT TODAY. START IS CHAIRED BY
[02:17:44] AVIATION MANAGING DIRECTOR LANCE LITTLE,
[02:17:46] WHO WILL BE PRESENTING TODAY ON THE
[02:17:49] STARTS 2021 ANNUAL REPORT. LANCE WILL BE
[02:17:52] JOINED BY BRIAN SCOTT, PRINCIPAL AT BDS
[02:17:54] PLANNING AND URBAN DESIGN, WHO SERVES AS
[02:17:56] STARTS FACILITATOR. I JUST ALSO WANT TO
[02:17:59] RECOGNIZE LANCE FOR THIS WAS AYE. EFFORT
[02:18:01] TO GET START UP AND RUNNING AND TO GET
[02:18:03] US TO WHERE WE ARE TODAY. SO WITH THAT,
[02:18:05] I'LL TURN IT OVER TO YOU. LANCE. THANK
[02:18:08] YOU, EXECUTIVE DIRECTOR METRUCK. GOOD
[02:18:10] AFTERNOON, COMMISSIONER, AND GOOD
[02:18:13] AFTERNOON TO EVERYONE WATCHING. THANK
[02:18:16] YOU FOR THE OPPORTUNITY TODAY TO ADDRESS
[02:18:19] THE PORT OF SEATTLE COMMISSION ON SCA
[02:18:21] STAKEHOLDER ADVISOR ROUNDTABLE 2021
[02:18:24] ANNUAL REPORT. AND FOR THOSE OF YOU WHO
[02:18:26] ARE NOT AWARE, THE SCA STAKEHOLDER
[02:18:30] ADVISOR ROUND TABLE IS ALSO KNOWN AS
[02:18:33] START. I'M JOINED TODAY BY ERIC SCHNFO,
[02:18:35] SENIOR FEDERAL RELATIONS COMMUNITY
[02:18:38] MANAGER, MARCO MILLANESE, SENIOR
[02:18:40] COMMUNITY ENGAGEMENT MANAGER. AND AS
[02:18:43] STEVE SAID EARLIER, BRIAN SCOTT, WHO IS
[02:18:45] THE PRINCIPAL FOR BDS URBAN PLANNING AND
[02:18:47] DESIGN, AND HE FACILITATES THE START
[02:18:50] MEETING. ERIC AND MARCO ARE GOING TO BE
[02:18:52] HERE TO ASSIST WITH ANSWERING QUESTIONS.
[02:18:54] AND BRIAN SCOTT WILL SPEAK AFTER I DO
[02:18:57] ABOUT SOME OF THE MAIN TOPICS TACKLED AT
[02:19:00] START MEETING, THE TENTATIVE PRIORITIES
[02:19:02] FOR 2022 AND AYE. OBSERVATION. I'LL START
[02:19:06] AS THE NEUTRAL FACILITATOR. NEXT SLIDE,
[02:19:09] PLEASE. SO BECAUSE
[02:19:13] WE HAVE TWO COMMISSIONER WHO WEREN'T
[02:19:17] WITH US THE LAST TIME I PROVIDED AN
[02:19:20] ANNUAL REPORT, I'LL BEGIN TODAY'S
[02:19:21] PRESENTATION WITH A REFRESHER AND START.
[02:19:23] IT'S A REGION PURPOSE AND STRUCTURE. SO
[02:19:26] BEAR WITH ME OTHER COMMISSIONERS. NEXT,

[02:19:29] WE'LL COVER THE BIG TICKET CHANGES MADE
[02:19:31] BY START OPERATING PROCEDURES EARLY LAST
[02:19:33] YEAR, AND THEN I WILL OFFER SOME OF THE
[02:19:35] HIGHLIGHTS FROM THE EFFORTS, PROGRAMS
[02:19:38] AND INITIATIVES THAT THE AVIATION NOISE
[02:19:39] WORKING GROUP AND THE FEDERAL POLICY
[02:19:41] WORKING GROUP WERE ENGAGED IN 2021 AND
[02:19:45] INTO EARLY 22. BRIAN SCOTT WILL SPEAK
[02:19:48] AFTER I CONCLUDE MY REMARKS. NEXT SLIDE,
[02:19:50] PLEASE. SO WE'RE ALL AWARE OF THE
[02:19:54] AIRPORT'S CONTINUED GROWTH AND THE
[02:19:56] IMPACTS ASSOCIATED WITH THAT GROWTH.
[02:19:58] THE PORT OF SEATTLE IS REALLY COMMITTED
[02:20:00] TO BUILDING OPEN RELATIONSHIP WITH THE
[02:20:02] COMMUNITY AND LOCAL JURISDICTION THAT
[02:20:04] FORTERRA TRUST, ACCOUNTABILITY AND
[02:20:06] COLLABORATION. AN IMPORTANT COMPONENT OF
[02:20:09] THAT COMMITMENT WAS THE CREATION OF
[02:20:11] START BACK IN EARLY 2018.
[02:20:14] NEXT SLIDE. SO WORKING CLOSELY
[02:20:18] IN CLOSE COORDINATION WITH THE
[02:20:21] LEADERSHIP FROM THE HIGHLAND FORM STEVE
[02:20:23] MENTIONED EARLIER, THE CITIES OF SEATAC,
[02:20:26] BURIEEN, DES MOINES, NORMANDY PARK,
[02:20:28] TUKWILLA AND FEDERAL WAY AND OTHER
[02:20:31] REPRESENTATIONAL ENTITIES, THE PORT OF
[02:20:33] SEATTLE AND ITS PARTNERS DEVELOP START
[02:20:36] TO ENHANCE COOPERATION BETWEEN THE PORT
[02:20:40] AND THE SIX CITIES, SO START SUPPORTS
[02:20:42] MEANINGFUL AND COLLABORATIVE PUBLIC
[02:20:44] DIALOGUE AND ENGAGEMENT. PROVIDES AN
[02:20:47] OPPORTUNITY FOR THE CITIES TO INFORM THE
[02:20:50] AIRPORT ABOUT THEIR PRIORITIES RAISES
[02:20:52] PUBLIC KNOWLEDGE ABOUT THE PORT AND ITS
[02:20:55] IMPACT. AND THIS IS WHERE THE ONE THAT
[02:20:58] I'M REALLY PASSIONATE ABOUT IS THAT
[02:21:00] FOCUSES ON PRACTICAL SOLUTIONS TO REDUCE
[02:21:03] THE IMPACT OF THE AIRPORT ON THE HIGH
[02:21:06] LINE FOR MEMBER CITIES. NEXT SLIDE SO
[02:21:11] EACH CITY DESIGNATES THREE MEMBERS TO
[02:21:14] SERVE AND START WERE JOINED BY
[02:21:16] REPRESENTATIVES FROM ALASKA AIRLINES,
[02:21:18] DELTA AIRLINES, AND AN AIR CARGO
[02:21:20] REPRESENTATIVE AND PORT STAFF. THE FAA
[02:21:23] FEDERAL ADMINISTRATION PROVIDES AGENCY
[02:21:28] EXPERTISE. AS THE AIRPORT MANAGEMENT
[02:21:30] DIRECTOR STEVE MENTIONED EARLIER, I
[02:21:32] SERVE AS THE CHAIR AND I DEDICATE THE
[02:21:35] NECESSARY STAFF, THE CONSULTANT SUPPORT
[02:21:38] AND TECHNICAL EXPERTISE TO ASSIST START
[02:21:40] WITH THEIR WORK. MEETINGS ARE
[02:21:44] HELD EVERY OTHER MONTH AND ARE
[02:21:46] FACILITATED BY BRIAN SCOTT. START ALSO
[02:21:50] CREATED TWO WORKING GROUPS TO EMPOWER
[02:21:52] ITS MEMBERS TO WORK ON IDENTIFIED
[02:21:56] PRIORITIES BETWEEN THE START MEETINGS,
[02:21:58] THE AVIATION NOISE WORKING GROUP
[02:22:00] INITIATED IN LATE 2018, AND THE FEDERAL
[02:22:02] POLICY WORKING GROUP INITIATED IN EARLY
[02:22:06] 2019. NEXT SLIDE SO
[02:22:10] OVER A YEAR AGO, AFTER A SERIES OF
[02:22:13] NEGOTIATIONS, START REVISED ITS
[02:22:15] OPERATING PROCEDURES AND I'LL QUICKLY

[02:22:18] SUMMARIZE SOME OF THE MAJOR CHANGES THAT
[02:22:20] WE MADE. PROBABLY THE MOST NOTICEABLE
[02:22:23] CHANGE TO START WAS THE ESTABLISHMENT OF
[02:22:26] A STEERING COMMITTEE COMPRISED OF THE
[02:22:28] PORT, THE SIX CITIES, ALASKA AIRLINES,
[02:22:31] FAA IS PRESENT AT ALL OF THESE MEETINGS
[02:22:34] ALONG WITH THE FACILITATOR WHO MANAGES
[02:22:36] THE MEETING. THE START TURN COMMITTEE,
[02:22:39] WHICH MEETS EVERY OTHER MONTH, PROVIDES
[02:22:41] SUPPORT, GUIDANCE, AND STRATEGIC
[02:22:44] DIRECTION TO START SO THE MEETING
[02:22:47] AGENDA, SPEAKER IDENTIFICATION,
[02:22:51] EXTERNAL COMMUNICATIONS ALL ARE
[02:22:53] DISCUSSED AND DECIDED ON BY THE STEERING
[02:22:56] COMMITTEE. THE REVISED OPERATING
[02:22:58] PROCEDURES ALSO FORMALIZED THE
[02:23:01] RELATIONSHIP BETWEEN START AND THE
[02:23:02] HEADLINE FORUM. START UPDATES ARE NOT
[02:23:05] PROVIDED REGULARLY AT HEADLINE FOR A
[02:23:07] MEETING WITH OPPORTUNITIES FOR INPUT AND
[02:23:10] FEEDBACK FROM THE FORUM MEMBERS. THE
[02:23:12] ANNUAL REPORT THAT'S BEING PRESENTED
[02:23:14] HERE TODAY WILL BE PRESENTED AGAIN
[02:23:16] TOMORROW AT THE HIGH LINE FORUM WITH THE
[02:23:19] OPPORTUNITY FOR FORUM AND START MEMBERS
[02:23:21] TO INTERACT AND RESPOND. THE OPERATING
[02:23:25] PROCEDURES ARE STRENGTHENED,
[02:23:27] EXPECTATIONS, STRENGTHENED EXPECTATIONS,
[02:23:29] AND CLARIFY RESPONSIBILITIES FOR ALL
[02:23:32] WITHOUT AARON TO START REVISED CODE OF
[02:23:35] CONDUCT THE CODE OF CONDUCT WAS REVISED
[02:23:38] TO MORE CLEARLY EMPHASIZE THAT EVERYONE
[02:23:40] TREATS EACH OTHER WITH CIVILITY,
[02:23:42] RECOGNIZE THE DIVERSITY OF VIEWS
[02:23:45] REPRESENTED, AND START COMMUNICATE
[02:23:48] CLEARLY AND WHEN NEEDED, DISAGREE
[02:23:50] RESPECTFULLY ATTEMPTED TO FIND PRACTICAL
[02:23:53] WAYS TO ADDRESS THE IMPACTS AVIATION
[02:23:56] HAVE ON THE SURROUNDING COMMUNITY IS
[02:23:58] ALWAYS GOING TO BE A VERY DIFFICULT
[02:24:00] CHALLENGE. FEDERAL OBLIGATIONS,
[02:24:03] AIRSPACE REQUIREMENTS, RELIANCE ON LOCAL
[02:24:06] AND REGIONAL ECONOMY HAS ON THE AIRPORT.
[02:24:09] THESE WILL CERTAINLY MAKE ANY
[02:24:13] NEW APPROACHES A CHALLENGE TO ACHIEVE.
[02:24:16] NEVERTHELESS, STARTS, PRIMARILY THROUGH
[02:24:19] ITS TWO WORKING GROUP, HAS IDENTIFIED
[02:24:22] AND IMPLEMENTED EFFORTS, INITIATIVES,
[02:24:24] AND PROGRAMS THAT I BELIEVE HAVE
[02:24:25] COLLECTIVELY CONTRIBUTED TO AN IMPROVED
[02:24:29] SITUATION FOR THE SURROUNDING COMMUNITY.
[02:24:33] AND MOST IMPORTANTLY, THESE EFFORTS WERE
[02:24:35] DONE IN PARTNERSHIP WITH THE SURROUNDING
[02:24:37] CITIES, THE AIR CARRIERS, AND THE FAA
[02:24:40] ALL MADE POSSIBLE THROUGH MEMBERSHIP AND
[02:24:42] START. I'M REALLY PROUD OF THE
[02:24:44] COLLABORATIVE APPROACH AND I KNOW THERE
[02:24:46] IS MUCH MORE WE CAN DO IF WE CONTINUE TO
[02:24:49] WORK TOGETHER. AS A DEMONSTRATION
[02:24:52] OF WHAT'S POSSIBLE WHEN YOU PARTNER,
[02:24:55] LET ME NOW TURN TO THE WORK CONDUCTED BY
[02:24:58] STARTS TO WORK IN GROUP, THE AVIATION
[02:25:00] NOISE WORKING GROUP AND THE FEDERAL

[02:25:02] POLICY WORKING GROUP. I'LL START WITH
[02:25:04] THE AVIATION NOISE WORKING GROUP. NEXT
[02:25:05] SLIDE, PLEASE. SO, EARLY IN
[02:25:10] THE FIRST YEAR OF EXISTENCE, THE
[02:25:12] MEMBERSHIP QUICKLY CONCLUDED THAT
[02:25:15] ONE OF ITS PRIMARY FOCUS SHOULD BE
[02:25:17] AVIATION NOISE AND WHAT ACTIONS SHOULD
[02:25:21] BE TAKEN IN THE NEAR TERM TO REDUCE AND
[02:25:24] PREVENT ASSOCIATED IMPACTS. THIS LED TO
[02:25:27] IN JUNE 2019, STARTS FORMING ITS FIRST
[02:25:31] WORKING GROUP, THE AVIATION NOISE
[02:25:32] WORKING GROUP. THE GROUP IS COMPRISED OF
[02:25:34] A SUBSET OF THE STAFF MEMBERS,
[02:25:37] PORT AND CITY STAFF, ALONG WITH A NOISE
[02:25:40] CONSULTANT TO PROVIDE EXPERT ADVICE.
[02:25:43] WORK SOON BEGAN ON A SET OF NOISE
[02:25:46] REDUCTION AND PREVENTION EFFORTS AS PART
[02:25:49] OF THE WORKING GROUPS. AVIATION NEAR
[02:25:51] TERM NOISE ACTION AGENDA NEXT SLIDE,
[02:25:54] PLEASE. SO LET ME KNOW TOUCH ON SOME
[02:25:57] OF THE EFFORTS THAT ARE PART OF THE
[02:25:59] NOISE ACTION AGENDA. IN THE INTEREST OF
[02:26:02] TIME, I'LL JUST TOUCH ON A FEW. FOR A
[02:26:05] MORE THOROUGH ACCOUNTING OF THE AGENDA
[02:26:08] AND THE EFFORTS OF THE WORKING GROUP,
[02:26:10] PLEASE SEE THE 2021 ANNUAL REPORT THAT
[02:26:13] WAS JUST COMPLETED BY BDS URBAN PLANNING
[02:26:17] AND DESIGN AND ALSO THE COMMISSION
[02:26:20] LIMIT. BOTH ARE INCLUDED AS PART OF THE
[02:26:22] AGENDA PACKAGE, AND IT'S AVAILABLE
[02:26:25] ONLINE. SO FIRST UP IS THE LATE
[02:26:28] NIGHT NOISE LIMITATION PROGRAM, WHICH
[02:26:31] INSTITUTED VOLUNTARY MEASURES TO REDUCE
[02:26:34] LATE NIGHT NOISE BY INCENTIVIZING AIR
[02:26:36] CARRIERS TO FLY LESS NOISE
[02:26:41] SENSITIVE HOURS OR TRANSITION TO QUIETER
[02:26:44] AIRPLANES. THE PROGRAM COMMENCED IN JULY
[02:26:47] 2019 WITH REGULAR REPORTING EACH QUARTER
[02:26:51] TO EXTERNAL AUDIENCES, INCLUDING ALL AIR
[02:26:54] CARRIERS ON WHICH CARRIERS WERE
[02:26:56] EXCEEDING NOISE THRESHOLDS DURING THE
[02:26:59] LATE NIGHT HOURS. IN 2021, THE PROGRAM
[02:27:02] ACHIEVED ITS FIRST SIGNIFICANT SUCCESS
[02:27:04] WHEN EVA AIRWAYS, BECAUSE OF THE
[02:27:07] PROGRAM, MADE THE SWITCH TO A QUIETER
[02:27:09] AIRCRAFT DURING THE LATE NIGHT HOURS.
[02:27:13] PREVIOUSLY, EVA AIRWAYS HAD BEEN ONE OF
[02:27:16] THE LOWEST AIR CARRIERS AT NIGHT.
[02:27:18] TODAY, THEY'RE ONE OF THE QUIETEST. SO,
[02:27:21] LOOKING BACK AT THE LAST FULL QUARTER OF
[02:27:24] DATA WE HAVE AT LATE NIGHT NOISE FLIGHT,
[02:27:27] EVA HAD ZERO NOISE EXCEEDANCE IN 2021.
[02:27:30] FOURTH QUARTER. FORD STAFF CONTINUE TO
[02:27:33] MEET DIRECTLY WITH AIR CARRIERS WHO HAVE
[02:27:36] THE HIGHEST NOISE EXCEEDANCE DURING THE
[02:27:39] LATE NIGHT HOURS TO EDUCATE AND
[02:27:41] HOPEFULLY INCENTIVIZE A POSITIVE CHANGE
[02:27:44] FOR SOME CARRIERS. WE DO NOT EXPECT ANY
[02:27:48] CHANGES OVERNIGHT, BUT PRESSURE WILL
[02:27:50] CONTINUE TO BE APPLIED AND THE
[02:27:52] CONVERSATION WILL CONTINUE FORWARD.
[02:27:54] NEXT UP IMPLEMENTED IN LATE 2019 IS
[02:27:58] THE RUNWAY USE PLAN, INTENDED TO

[02:28:00] MINIMIZE USE OF A THIRD RUNWAY DURING
[02:28:04] THE LATE NIGHT HOURS. THE RUNWAY USE
[02:28:07] PLAN HAS LED TO SIGNIFICANT RESULTS,
[02:28:10] AND I'D LIKE TO CALL OUT THE FAA AND
[02:28:13] PARTICULARLY THE AIR TRAFFIC CONTROLLERS
[02:28:15] IN THE TOWER FOR SO CLOSELY ADHERING TO
[02:28:18] THIS VOLUNTARY AGREEMENT. AND AGAIN, I
[02:28:20] REPEAT, IT'S A VOLUNTARY AGREEMENT, BUT
[02:28:22] THEY HAVE DONE A GREAT JOB LATE NIGHT
[02:28:24] NOISE OPERATION ON THE THIRD RUNWAY HAS
[02:28:27] DROPPED DRAMATICALLY IN 2000 AND 22,021
[02:28:30] PRIOR TO THE AGREEMENT ENACTMENT. THE
[02:28:34] THIRD RUNWAY AVERAGE TWELVE LANDINGS
[02:28:38] PER NIGHT DURING THE LATE NIGHT HOURS IN
[02:28:40] 2021, SC AVERAGE ABOUT ONE LANDING A
[02:28:44] NIGHT ON THE THIRD RUNWAY IN THE LATE
[02:28:46] HOURS. NOT EVERY PROGRAM OR INITIATIVE
[02:28:49] THAT ORIGINATES IN THE AVIATION NOISE
[02:28:51] WORKING GROUP IS IMPLEMENTED, AND THAT'S
[02:28:53] A TESTAMENT TO THE GROUP'S COMMITMENT TO
[02:28:56] A TRULY COLLABORATIVE APPROACH. IF THERE
[02:28:59] IS A CONSENSUS AROUND A PROGRAM OR
[02:29:01] INITIATIVE, IT DOESN'T GO FORWARD. AND
[02:29:03] THAT IS EXACTLY WHAT HAPPENED WITH THE
[02:29:05] NOISE ABATEMENT DEPARTURE PROFILE, A
[02:29:08] PROGRAM THAT LOOKED AT IMPLEMENTING A
[02:29:11] DISTANCE DEPARTURE PROFILE TO LESSEN
[02:29:14] AIRCRAFT NOISE DEPARTURE NOISE FOR
[02:29:17] FURTHER OUT AIRPORT COMMUNITIES.
[02:29:20] A CONSULTANT ANALYSIS CONFIRMED THAT THE
[02:29:23] DISTANCE DEPARTURE OFFERED A NOISE
[02:29:26] BENEFIT, PARTICULARLY TO COMMUNITIES
[02:29:28] FURTHER NORTH AND SOUTH OF THE PORT.
[02:29:30] HOWEVER, THE ANALYSIS ALSO IDENTIFIED
[02:29:33] THAT THERE WOULD BE A SMALL UPTICK IN
[02:29:36] NOISE FOR TWO NEIGHBORHOODS CLOSE TO THE
[02:29:39] AIRPORT. CONSEQUENTLY, AND AFTER SEVERAL
[02:29:42] DISCUSSION, THE WORKING GROUP AGREED NOT
[02:29:44] TO PURSUE ANY ADDITIONAL PROACTIVE
[02:29:47] MEASURES TO PROMOTE THE DISTANCE
[02:29:49] PROCEDURE WITH AIRCRAFT.
[02:29:52] NEXT SLIDE, PLEASE. SO THE
[02:29:56] GROUND NOISE STUDY IS A PROGRAM TO
[02:29:59] ANALYZE AIRFIELD GROUND NOISE SOURCES
[02:30:02] AND IDENTIFY POTENTIAL MITIGATION
[02:30:04] MEASURES. THE STUDY IS CURRENTLY
[02:30:06] ONGOING, AND THE CONSULTANTS HIRED TO
[02:30:09] CONDUCT WORK HAVE PRESENTED AT SEVERAL
[02:30:11] WORKING GROUP MEETINGS. AIRFIELD GROUND
[02:30:13] NOISE SOURCES IDENTIFIED IN THE STUDY
[02:30:15] INCLUDE AIRCRAFT TAXI, TAKE OFF
[02:30:19] ROLLS, REVERSE THRUST, AND ENGINE
[02:30:22] MAINTENANCE RUN UPS. THE STUDY'S NOISE
[02:30:25] MONITORING AND MODELING IS COMPLETE IN
[02:30:27] APRIL. THE CONSULTANT WILL PRESENT ON
[02:30:30] THE FIRST SET OF POTENTIAL MITIGATION
[02:30:33] MEASURES THAT THE WORKING GROUP WILL
[02:30:36] THEN EVALUATE. AND FINALLY, THE AVIATION
[02:30:39] NOISE WORKING GROUP IS IN THE EARLIEST
[02:30:41] STAGE OF DETERMINING WHETHER ROLLING
[02:30:43] TAKEOFFS CAN BE ESTABLISHED AS THE
[02:30:46] PREFERRED TAKEOFF PROCEDURES DURING
[02:30:48] PERIODS OF LIGHT AIR TRAFFIC AT THE

[02:30:51] AIRPORT. A NOISE MONITORING EFFORT IS
[02:30:54] CURRENTLY IN DEVELOPMENT TO EVALUATE
[02:30:56] WHETHER THERE IS A MEASURABLE NOISE
[02:30:58] DIFFERENCE OF INSTITUTING ONE VERSUS A
[02:31:01] TRADITIONAL TAKE OFF. IF THERE IS,
[02:31:05] EXPECT THE WORKING GROUP TO CONTINUE TO
[02:31:07] ASSESS WHAT IT WILL TAKE TO
[02:31:10] HEIGHTEN THEIR USE AT THE PORT.
[02:31:14] AND AS ALWAYS, BASED ON MEMBER AND
[02:31:17] STAFF INPUT, EXPECT ADDITIONAL TOPICS
[02:31:20] AND EFFORTS CONNECTED TO PREVENTING AND
[02:31:22] REDUCING AVIATION NOISE TO BE ADDED TO
[02:31:25] MEETING AGENDAS THROUGHOUT THE YEAR. I
[02:31:27] WILL NOW TURN TO THE WORK CONDUCTED BY
[02:31:30] START SECOND WORKING GROUP, WHICH IS THE
[02:31:32] FEDERAL POLICY WORKING GROUP, IN 2021
[02:31:36] AND WHAT THEIR EXPECTED FOCUS WILL BE IN
[02:31:39] 2022. NEXT SLIDE, PLEASE.
[02:31:43] SO, THE FEDERAL POLICY WORKING GROUP WAS
[02:31:46] CREATED TO ADDRESS THE FACT THAT THE
[02:31:48] PORT OF SEATTLE IS EXTREMELY LIMITED AND
[02:31:50] IT'S AUTHORITY TO ADDRESS SOME OF THE
[02:31:52] CORE ISSUES THAT THE LOCAL RESIDENTS
[02:31:54] HAVE EXPRESSED. FOR EXAMPLE, WE HAVE NO
[02:31:57] AUTHORITY TO SET FLIGHT PATH OR CONTROL
[02:31:59] WHEN AIRPLANES TAKE OFF OUR LAND. WE ARE
[02:32:02] REQUIRED BY FEDERAL LAW TO ACCOMMODATE
[02:32:05] ALL LEGITIMATE AIRLINE REQUESTS. WE
[02:32:07] CANNOT DETERMINE WHAT AIRPLANES OR
[02:32:10] ENGINES ARE USED BY AIRLINES, AND
[02:32:13] AIRPORT REVENUE CAN ONLY BE USED FOR
[02:32:16] NOISE INSULATION IN THE PROPERTIES THAT
[02:32:19] ARE WITHIN THE 65 DNL NOISE CONTOURS.
[02:32:22] TO THAT END, WE NEED THE COLLABORATION
[02:32:25] AND PARTNERSHIP OF OUR CONGRESSIONAL
[02:32:27] DELEGATION AND THE FAA TO IDENTIFY
[02:32:30] NEW TOOLS, NEW AUTHORITIES, NEW
[02:32:32] RESOURCES, NEW APPROACHES, AND NEW
[02:32:35] ENGAGEMENTS FROM THE FEDERAL GOVERNMENT.
[02:32:37] NEXT SLIDE,
[02:32:40] PLEASE. SO THE PORT AND THE HIGHLIGHT
[02:32:43] FOR CITIES HAVE SUCCESSFULLY IDENTIFIED
[02:32:46] A SIGNIFICANT NUMBER OF SHARED FEDERAL
[02:32:48] POLICY PRIORITIES, AND WE CONTINUE
[02:32:52] TO UPDATE THEM AS NEW OPPORTUNITIES AND
[02:32:55] ISSUES ARISE. AS FAR AS WE KNOW, WE ARE
[02:32:58] ONE OF THE ONLY AIRPORTS IN THE COUNTRY
[02:33:01] THAT HAVE COLLABORATED WITH ITS
[02:33:02] SURROUNDING JURISDICTION AND A SHARED
[02:33:05] FEDERAL ADVOCACY AGENDA. WE HAVEN'T SEEN
[02:33:08] THAT ANYWHERE ELSE IN THE US. THE PORT
[02:33:11] CITY'S JOINT FEDERAL
[02:33:15] AGENDA IS A MIX OF ADVOCATING FOR
[02:33:17] IMPLEMENTATION OF EXISTING LAWS FROM THE
[02:33:20] 2018 FAA OR FEDERAL AVIATION
[02:33:24] ADMINISTRATION REAUTHORIZATION ACT, AS
[02:33:26] WELL AS NEW POLICIES AND INVESTMENTS
[02:33:29] THAT WE WANT TO WORK TO PASS INTO LAW.
[02:33:32] YOU CAN SEE SOME OF THE HIGHLIGHTS
[02:33:35] LISTED HERE ON THE SCREEN AND ADDITIONAL
[02:33:37] DETAILS IN THE OTHER MATERIAL PROVIDED
[02:33:39] IN YOUR POCKET. IN 2021, WE HAD SEVERAL
[02:33:43] TANGIBLE SUCCESSES, INCLUDING OUR JOINT

[02:33:45] LETTER TO THE FAA IN RESPONSE TO
[02:33:49] THE NOISE ANNOYANCE SURVEY PUBLIC
[02:33:53] COMMENTS PERIOD. WE REALLY RELISH
[02:33:55] OPPORTUNITIES LIKE THIS IN WHICH WE CAN
[02:33:58] SPEAK WITH ONE UNITED VOICE ON ISSUES OF
[02:34:01] CONCERN TO THE AIRPORT COMMUNITIES.
[02:34:03] ANOTHER GREAT EXAMPLE OF THAT WAS OUR
[02:34:06] JOINT ADVOCACY ON PRESIDENT BIDEN'S
[02:34:09] BILLBOARD BETTER AGENDA, AND WE WERE
[02:34:12] ABLE TO SHARE A GIANT LETTER WITH OUR
[02:34:15] CONGRESSIONAL DELEGATION ABOUT KEY
[02:34:17] PRIORITIES FOR BOTH THE INFRASTRUCTURE
[02:34:19] BILL AND THE BILLBOARD BETTER ACT. THE
[02:34:21] INFRASTRUCTURE LEGISLATION DOES CONTAIN
[02:34:25] FUNDS FOR SOME OF OUR SHARED PRIORITIES
[02:34:27] AND WILL CONTINUE TO ADVOCATE FOR SOME
[02:34:30] VERSION OF THE BILLBOARD BETTER ACT IN
[02:34:32] THE YEAR AHEAD. NEXT SLIDE, PLEASE.
[02:34:44] IN 2022, THE WORK OF THE FEDERAL POLICY
[02:34:48] WORKING GROUP IS FULLY FOCUSED ON
[02:34:50] GETTING AS MANY OF OUR SHARED PRIORITIES
[02:34:53] INTO LAW AS POSSIBLE. IN ADDITION TO OUR
[02:34:56] ADVOCACY ON THE BILLBOARD BETTER ACT,
[02:34:58] WE ARE DEVELOPING AIRCRAFT
[02:35:02] NOISE AND MISSION POLICY PRIORITIES FOR
[02:35:05] POTENTIAL ADDITION INTO THE 2023 FAA
[02:35:09] AUTHORIZATION ACT. THIS LEGISLATION WAS
[02:35:12] A MAJOR DRIVER OF SUCH POLICIES IN 2018,
[02:35:15] AND WE ARE WORKING TO GET AN
[02:35:19] EARLY START AND HAVING OUR CONGRESSIONAL
[02:35:21] DELEGATION INCLUDE THEM IN THE NEXT
[02:35:23] BILL. FOR EXAMPLE, REPRESENTATIVE SMITH
[02:35:26] EFFORT TO ALLOW FOR SECONDARY NOISE
[02:35:29] INSULATION WOULD BE A PERFECT FIT FOR
[02:35:31] THAT VEHICLE. WE'LL ALSO WORK HARD TO
[02:35:34] MINIMIZE FEDERAL FUNDING FOR NOISE
[02:35:37] INSULATION BACK,
[02:35:40] BOTH THROUGH THE FAA BILL AND THE FISCAL
[02:35:42] YEAR 2023 APPROPRIATION PROCESS, AND
[02:35:45] THAT'S MAXIMIZED FUNDING.
[02:35:48] AS YOU KNOW, WE ARE ALSO LASER FOCUSED
[02:35:52] ON IMPLEMENTATION OF THE INFRASTRUCTURE
[02:35:54] BILL AND WORKING WITH OUR HIGH LINE FOR
[02:35:56] MEMBER CITIES TO IDENTIFY FUNDING THAT
[02:35:59] CAN BENEFIT THEM. WE WILL BE PROVIDING
[02:36:01] OUR TECHNICAL ASSISTANCE IN THEIR GRANT
[02:36:04] WRITING, AS WELL AS HELPING TO GENERATE
[02:36:06] LETTERS OF SUPPORT FOR THEIR
[02:36:08] APPLICATION. AND OF COURSE, WE WILL BE
[02:36:11] LOOKING AT ANY MONEY THAT COMES TO THE
[02:36:13] PORT IN TERMS OF HOW IT CAN PROVIDE
[02:36:16] COMMUNITY BENEFITS AS WELL. ON THE JOINT
[02:36:19] LETTER FRONT, WE ARE FINALIZING A
[02:36:23] COMMENT LETTER TO THE EPA REGARDING NEW
[02:36:27] PARTICULATE MATTER EMISSIONS STANDARD
[02:36:29] FOR AIRCRAFT ENGINE, WHICH IS A TOP
[02:36:32] PRIORITY FOR THE AIRPORT COMMUNITIES.
[02:36:35] FINALLY, I WANT TO RECOGNIZE THAT
[02:36:38] FEDERAL POLICY CHANGE CAN BE SLOW, THAT
[02:36:41] THE COMMUNITY IS FOCUSED ON TANGIBLE
[02:36:43] RESULTS, AND SO WE ARE WORKING CLOSELY
[02:36:46] WITH OUR CONGRESSIONAL DELEGATION TO
[02:36:48] FIND FOOD.

[02:36:54] FOR EXAMPLE, THERE IS MONEY IN THE
[02:36:56] INFRASTRUCTURE BILL TO IMPROVE INDOOR
[02:36:58] AIR QUALITY IN SCHOOLS, AND WE ARE
[02:37:00] EXCITED TO PARTNER WITH HIGHLAND FOREIGN
[02:37:03] PUBLIC SCHOOLS TO ENSURE THAT STUDENTS
[02:37:05] NEAR THE AIRPORT HAVE THE BEST POSSIBLE
[02:37:08] AIR FILTRATION. HOPEFULLY, WE WILL BE
[02:37:10] ABLE TO SHARE GOOD NEWS THROUGHOUT THE
[02:37:12] YEAR AS WE ACHIEVE OUR GOALS. NEXT
[02:37:16] SLIDE, PLEASE. SO LET
[02:37:20] ME NOW INTRODUCE BRIAN SCOTT,
[02:37:23] START FACILITATOR AND THE AUTHOR OF THE
[02:37:25] START 2021 ANNUAL REPORT. IF YOU GET A
[02:37:28] CHANCE, YOU CAN READ IT. IT'S A REALLY
[02:37:30] SHORT, GOOD READ. BRIAN WILL COVER SOME
[02:37:33] OF THE MAIN TOPICS TACKLED AT START
[02:37:35] MEETING, TENTATIVE PRICES FOR 2022, AND
[02:37:38] AYE. OBSERVATION OF START AS A NEUTRAL
[02:37:41] FACILITATOR. BRIAN, IT'S ALL YOURS.
[02:37:44] THANK YOU, LANCE. GOOD AFTERNOON,
[02:37:46] COMMISSIONERS BRIAN SCOTT WITH BDS
[02:37:49] PLANNING. I'VE HAD THE PLEASURE OF
[02:37:51] ACTING AS THE START FACILITATOR FOR THE
[02:37:54] LAST YEAR, ALONG WITH MY COLLEAGUE DORI
[02:37:58] KRAPANICK, WHO'S BEEN PROVIDING A LOT OF
[02:38:01] SUPPORT FOR START. I COULD HAVE THE NEXT
[02:38:03] SLIDE, PLEASE.
[02:38:07] SO DURING 2021,
[02:38:10] NO SURPRISE TO ANYBODY, A FAVORITE TOPIC
[02:38:14] OF EVERYBODY WAS PANDEMIC AND RECOVERY
[02:38:18] AND A LOT OF SORT OF TRYING TO HELP THE
[02:38:21] COMMUNITIES UNDERSTAND HOW TRAFFIC WAS
[02:38:23] HAPPENING AT THE AIRPORT, WHICH HAD A
[02:38:25] DIRECT IMPACT ON THEIR INTERESTS AND
[02:38:27] WHAT WAS HAPPENING THERE. WE ALSO SPENT
[02:38:30] A FAIR AMOUNT OF TIME LOOKING AT A
[02:38:31] VARIETY OF IMPACT STUDIES ABOUT ULTRA
[02:38:35] FINE PARTICLES AND NOISE AND
[02:38:39] TRAFFIC AND VARIOUS THINGS AROUND THE
[02:38:42] AIRPORT. A TOPIC THAT IS OF HIGH
[02:38:45] INTEREST TO THE COMMUNITY SURROUNDING
[02:38:47] THE AIRPORT IS THE SUSTAINABLE AIRPORT
[02:38:50] MASTER PLAN, WHICH MANY COMMUNITIES
[02:38:52] THINK IS ONE OF THEIR OPPORTUNITIES TO
[02:38:54] HAVE AN INFLUENCE ON HOW THINGS HAPPEN
[02:38:57] AT THE AIRPORT. AND AS LANCE
[02:39:01] MENTIONED, WE SPEND A LOT OF TIME
[02:39:02] THINKING ABOUT HOW DOES FEDERAL POLICY
[02:39:05] IMPACT US AND HOW COULD WE IMPACT
[02:39:08] FEDERAL POLICY. AND THEN THE AVIATION
[02:39:11] GROUP WAS BUSY ALL YEAR, AND LANCE
[02:39:14] COVERED THOSE TOPICS VERY WELL. NEXT
[02:39:16] SLIDE, PLEASE.
[02:39:20] LOOKING FORWARD TO 2022. THE STEERING
[02:39:23] COMMITTEE THAT LANCE MENTIONED HAS BEEN
[02:39:26] BRAINSTORMING TOPICS, AND WE HAD OUR
[02:39:28] LAST START MEETING. WE TALKED ABOUT
[02:39:30] UPCOMING TOPICS. BECAUSE THE SUSTAINABLE
[02:39:33] AIRPORT MASTER PLAN PROCESS IS HAPPENING
[02:39:37] SOONER OR IT'S HAPPENING SOON,
[02:39:41] THAT'S GOING TO BE A MAJOR TOPIC AS WE
[02:39:43] MOVE THROUGH THE MONTHS AHEAD OF THE
[02:39:46] 2023. REAUTHORIZATION OF THE FAA

[02:39:51] WILL BE AN OPPORTUNITY FOR START MEMBERS
[02:39:53] TO DISCUSS HOW THEY MIGHT TRY AND
[02:39:57] ENCOURAGE CONGRESS TO GIVE
[02:40:00] SOME GUIDANCE TO THE FAA IN TERMS OF
[02:40:03] OPERATIONS AT THE AIRPORT. WE'RE GOING
[02:40:06] TO LOOK AT NEXT GEN PROCEDURES AND
[02:40:09] IMPLEMENTATION RELATED TO FLIGHT PATHS
[02:40:11] AND OTHER OPERATIONAL IMPACTS. AND
[02:40:13] THERE'S BEEN A LOT OF INTEREST IN SOME
[02:40:16] OF THAT IMPLEMENTATION THAT'S HAPPENED
[02:40:18] HAD A BIG IMPACT ON FOLKS ON VASHON
[02:40:20] ISLAND THAT THEY'VE BEEN REGULAR
[02:40:23] PARTICIPANTS IN PUBLIC COMMENT AND
[02:40:25] SHARING THEIR THOUGHTS ABOUT THAT. WE
[02:40:28] WANT TO TALK GET MORE INTO NOISE COMMENT
[02:40:30] REPORTING. WE GET REGULAR UPDATES ON THE
[02:40:34] NOISE COMMENTS THAT THE PORT GETS, AND
[02:40:35] THERE'S A LOT OF INTEREST IN. SO WHAT
[02:40:37] DOES THE PORT DO WITH ALL OF THOSE
[02:40:39] COMMENTS THAT THEY GET? THERE'S INTEREST
[02:40:42] IN AVIATION FUEL DUMPING AND THE
[02:40:46] IMPACT OF THE PORT ON NEAR AIRPORT
[02:40:50] ROADS, AS WELL AS AN OVERVIEW OF THE
[02:40:53] PORT'S INSTALLATION PROGRAMS IN WHICH
[02:40:55] THE PORT HAS HELPED INSULATE A NUMBER OF
[02:40:58] HOMES THAT ARE NEAR THE AIRPORT.
[02:41:00] THERE'S INTEREST IN HOW WELL THAT'S DONE
[02:41:02] AND WHETHER THERE ARE OPPORTUNITIES FOR
[02:41:04] MORE INSTALLATION. SO THAT'S THE
[02:41:06] PRELIMINARY LIST OF TOPICS WE'LL BE
[02:41:08] TAKING UP IN THE MONTHS AHEAD. AND THE
[02:41:11] NEXT SLIDE, PLEASE. THE FINAL
[02:41:14] POINT I JUST WANTED TO MAKE IS I WAS
[02:41:17] ASKED TO MAKE SOME OBSERVATIONS AS THE
[02:41:20] NEUTRAL FACILITATOR ABOUT HOW THINGS ARE
[02:41:22] GOING WITH START.
[02:41:25] AND AS LANCE SAID, IN START'S
[02:41:28] FIRST FEW YEARS, THERE WERE SOME
[02:41:30] STRUGGLES WITH BUILDING KIND OF TRUST
[02:41:33] AMONG THE PARTICIPATING COMMUNITIES.
[02:41:36] I HAVE TO SAY, COMING IN AS A NEW
[02:41:39] FACILITATOR AT THE BEGINNING OF 2021, I
[02:41:42] THINK WE WERE ABLE TO BUILD A RENEWED
[02:41:44] CULTURE OF TRUST AND COOPERATION TO
[02:41:48] THE PORT'S CREDIT MY FIRST MEETING WITH
[02:41:52] LANCE AND I SAID, WHAT DO YOU WANT FROM
[02:41:54] THE FACILITATOR? HE SAID, I WANT A
[02:41:56] NEUTRAL FACILITATOR. AND THE PORT
[02:41:59] HAS NEVER DONE ANYTHING IN THE MORE
[02:42:02] THAN A YEAR SINCE THAT MEETING TO
[02:42:05] DEVIATE FROM THAT. THEY'VE ASKED ME TO
[02:42:07] BE NEUTRAL AT EVERY TIME, AND I'VE TAKEN
[02:42:09] IT AS MY GUIDE TO TAKE THE STEERING
[02:42:12] COMMITTEE AS MY CLIENT. THE STEERING
[02:42:15] COMMITTEE MADE UP OF LANCE AND THE TOP
[02:42:18] CITY STAFF PERSON AT EACH OF THE SIX
[02:42:20] COMMUNITIES THAT AYE START MEMBERS, AS
[02:42:22] WELL AS AN AIRLINE REPRESENTATIVE. SO
[02:42:24] I'VE TAKEN THEM AS MY GUIDANCE FOR THE
[02:42:28] PROCESS. IT'S CLEAR TO ME THAT THE
[02:42:30] STEERING COMMITTEE BEING A PLACE TO
[02:42:33] DEAL WITH ISSUES AS THEY COME UP, WHEN
[02:42:35] PEOPLE HAVE ASKED FOR CHANGES IN THE

[02:42:37] OPERATING PROCEDURE AND WHATNOT AND ON
[02:42:40] TOPICS TO COME UP, HAVING THAT STEERING
[02:42:41] COMMITTEE TO MAKE A COLLABORATIVE
[02:42:44] DECISION AND NOT HAVE PEOPLE FEEL LIKE
[02:42:46] THE PORT MAKING ALL THE DECISIONS IN
[02:42:49] SOME MYSTERIOUS WAY.
[02:42:52] SO CLEARLY THAT HAS BEEN A GREAT
[02:42:55] BENEFIT, AND WE'VE HAD THIS MUCH
[02:42:57] STRONGER CULTURE OF TRUST AND
[02:42:58] COOPERATION VERY HAPPY ABOUT THAT. GIVE
[02:43:01] THE STEERING COMMITTEE A LOT OF CREDIT.
[02:43:02] GIVE LANCE AND THE PORT STAFF CREDIT
[02:43:06] FOR NOT TRYING TO CONTROL WHAT HAPPENS.
[02:43:10] AND I'VE HAD THE PRIVILEGE OF BEING ABLE
[02:43:12] TO ACT AS A TRULY NEUTRAL FACILITATOR.
[02:43:16] ONE OF THE THINGS THAT I'VE DONE IS PART
[02:43:17] OF MY USUAL APPROACH TO NEUTRAL AND
[02:43:21] CONSENSUS. FACILITATION IS REALLY
[02:43:23] ACTIVELY ENGAGING WITH OUR MEMBERS AND
[02:43:26] HAVING LOTS OF ONE ON ONE CONVERSATIONS
[02:43:28] WITH THEM AS WELL AS IN THE MEETINGS SO
[02:43:30] THAT I KNOW WHAT'S GOING ON BEFORE THE
[02:43:32] MEETINGS AND WE CAN GET ISSUES ADDRESSED
[02:43:35] DIRECTLY. IF I
[02:43:39] HAD A COUPLE OF SUGGESTIONS FOR GOING
[02:43:41] FORWARD, ONE WOULD BE TO REALLY STRIVE
[02:43:44] FOR TRANSPARENCY AT EVERY OPPORTUNITY.
[02:43:47] I KNOW BOTH THE PORT AND THE FAA HAVE
[02:43:49] LOTS OF REGULATIONS AND RULES AND LEGAL
[02:43:52] REQUIREMENTS, BUT SOMETIMES IT FEELS TO
[02:43:55] START PARTICIPANTS, LIKE THEY CAN'T SEE
[02:43:57] WHAT'S HAPPENING, THEY CAN'T SEE SOME
[02:43:59] CONTROLLING INFORMATION FROM BEHIND. SO
[02:44:02] TRYING TO LOOK AT EVERY OPPORTUNITY TO
[02:44:04] BE TRANSPARENT, I THINK IS KEY. AND THEN
[02:44:07] I WOULD JUST ENCOURAGE EVERYBODY TO
[02:44:08] CONTINUE TO FOCUS ON GOOD, OPEN,
[02:44:12] HONEST COMMUNICATION AND
[02:44:15] CIVIL BEHAVIOR, WHICH, FRANKLY,
[02:44:18] EVERYBODY'S BEEN VERY CIVIL ALL THE WAY
[02:44:19] THROUGH IT. BUT I WANT TO REMIND
[02:44:22] EVERYBODY THAT GREAT COMMUNICATION IS
[02:44:24] KEY. SO THAT'S ENOUGH FOR ME. LANCE DID
[02:44:28] A GREAT JOB OF GIVING YOU KIND OF A DEEP
[02:44:31] OVERVIEW OF WHAT WE'VE DONE. I KNOW WE'D
[02:44:34] BE HAPPY TO ANSWER ANY QUESTIONS AFTER
[02:44:36] YOU LAUGH.
[02:44:39] THANK YOU, BRIAN. COMMISSIONER STEVE,
[02:44:41] THAT CONCLUDES OUR PRESENTATION. WE'LL
[02:44:43] BE HAPPY TO ANSWER ANY QUESTIONS THAT
[02:44:46] YOU MAY HAVE. THANK YOU, LANCE AND
[02:44:49] BURIEN, AT THIS TIME WE'LL GO THROUGH
[02:44:52] COMMISSIONERS, PLEASE RAISE YOUR HAND IF
[02:44:54] YOU HAVE A QUESTION OR COMMENT THAT
[02:44:56] YOU'D LIKE TO ASK OF THE PRESENTER.
[02:45:02] GO AHEAD. COMMISSIONER CHO. YEAH,
[02:45:04] SORRY, REALLY QUICKLY.
[02:45:08] AND I KNOW THERE'S A REAL GOOD REASON
[02:45:09] FOR THIS, LANCE, BUT WHAT'S THE REASON
[02:45:12] WHY WE DON'T HAVE THE MEETINGS PUBLIC
[02:45:14] AND RECORDED, MARK, OR YOU WANT
[02:45:17] TO ADDRESS THAT THE
[02:45:21] MEETINGS ARE OPEN TO THE PUBLIC, SO

[02:45:24] ANYONE WHO WOULD BE INTERESTED, EITHER
[02:45:26] INTENDING ONLINE OR WHEN WE WERE IN
[02:45:28] PERSON, CAN ATTEND IN PERSON, AND WE
[02:45:32] ASK IF SOMEONE DOES DECIDE TO RECORD THE
[02:45:35] MEETING, THAT THEY GIVE US ADVANCE
[02:45:37] NOTIFICATION, BUT WE MAKE SURE THEY KNOW
[02:45:39] THAT IT'S NOT AN OFFICIAL RECORDING OF
[02:45:41] THAT MEETING. SO, YEAH, THOSE MEETINGS
[02:45:43] ARE OPEN TO ANYONE WHO'S INTERESTED IN
[02:45:46] ATTENDING, AND WE'RE ALSO NOT AN
[02:45:48] OFFICIAL DECISION MAKING BODY SUCH AS
[02:45:51] THE COMMISSIONER AS WELL. GREAT. THANK
[02:45:54] YOU FOR THAT DISTINCTION. THERE WAS ALSO
[02:45:56] A SENSIBILITY THAT IF WE MADE AN
[02:45:59] OFFICIAL RECORDING OF THE MEETINGS, WE
[02:46:02] WOULD END UP ENCOURAGING PEOPLE TO MAKE
[02:46:04] STATEMENTS AND SPEECHES IN PLAY TO THE
[02:46:07] RECORDING. AND WE THOUGHT, REALLY WHAT
[02:46:09] WE'RE TRYING TO DO IS HAVE JUST CANDID,
[02:46:11] INFORMAL CONVERSATION. I APPRECIATE
[02:46:15] THAT. THANK YOU. THAT'S IT FOR ME.
[02:46:20] I SEE COMMISSIONER MOHAMED NEXT.
[02:46:25] GREAT. THANK YOU. FIRST, I JUST WANT TO
[02:46:27] SAY THANK YOU FOR THE PRESENTATION. ALL
[02:46:30] OF THE INFORMATION THAT YOU HAVE ALL
[02:46:32] SHARED AND VERY INFORMATIVE.
[02:46:35] I HAVE A COUPLE OF QUESTIONS.
[02:46:40] ONE, I THINK THIS IS FOR LANCE AND
[02:46:44] DIRECTOR LYTTLE, AND I THINK
[02:46:49] COMMISSIONER JOE AS WELL, WOULD BENEFIT
[02:46:51] FROM THIS. DURING THE AVIATION
[02:46:53] COMMITTEE, I NOTICED THAT WE DON'T
[02:46:54] RECEIVE INFORMATION ABOUT START. IS THAT
[02:46:57] BECAUSE THE COMMISSIONER DON'T
[02:46:59] PARTICIPATE IN START? I'M TRYING TO
[02:47:01] FIGURE OUT, IS THERE OPPORTUNITIES FOR
[02:47:03] US TO INCORPORATE SOME OF THE
[02:47:07] RECOMMENDATIONS OR IDEAS THAT COME OUT
[02:47:09] OF THE START MEETINGS INTO OUR AVIATION
[02:47:13] COMMITTEE MEETINGS OR OUR WORK PLANS?
[02:47:16] SO EVEN THOUGH WE DON'T HAVE A DIRECT
[02:47:18] LIKE A REPORT TO THE AVIATION COMMITTEE,
[02:47:22] ANY AVIATION THAT MAY HAVE COME OUT OFF
[02:47:26] AND WE'RE GOING TO REQUEST COMMISSION
[02:47:28] APPROVAL TO GET THAT ACTION DONE. THAT
[02:47:30] USUALLY GOES TO THE AVIATION COMMITTEE.
[02:47:33] FOR EXAMPLE, THE REQUEST THAT CAME OUT
[02:47:37] FOR US TO CHANGE THE GUIDE
[02:47:41] PATH AS PART OF A PROJECT THAT CAME OUT
[02:47:43] OF START, THAT WAS A REQUEST BY THE
[02:47:46] START MEMBERS THAT WE ACTUALLY CHANGED
[02:47:49] THAT IN ORDER TO DO THAT. IT WAS PART OF
[02:47:52] A PROJECT THAT WE HAD TO SEE COMMISSION
[02:47:54] APPROVAL. HOWEVER, IF THE AVIATION
[02:47:56] COMMITTEE WANTS A REPORT FROM START, WE
[02:47:59] CAN ACTUALLY ADD THAT TO THE AGENDA AS
[02:48:01] WELL. BUT IT'S TYPICALLY ANY ACTION THAT
[02:48:03] COMES UP THAT REQUIRES COMMISSIONER
[02:48:05] APPROVAL. THAT WOULD MORE THAN LIKELY
[02:48:06] PREVIEW THE AVIATION COMMITTEE.
[02:48:11] AND IF I COULD ADD AS WELL, TOO, WE ALSO
[02:48:13] DO REGULAR START UPDATES AT EVERY
[02:48:15] HIGHLAND FORM MEETING AS WELL, TOO.

[02:48:17] THAT'S RIGHT. OKAY, GREAT. THAT'S
[02:48:20] HELPFUL. AND THEN I GUESS THIS IS
[02:48:24] A QUESTION FOR BURIEN. YOU SAID SOME
[02:48:28] OF THE RECOMMENDATIONS THAT YOU HAD WERE
[02:48:30] AROUND THAT YOU HEAR FROM THE
[02:48:33] PARTICIPANTS AROUND STRIVING FOR
[02:48:35] TRANSPARENCY AND PARTNERSHIP. THERE
[02:48:38] SEEMS TO BE COMMISSIONER DON'T
[02:48:40] PARTICIPATE IN THE START COMMITTEE,
[02:48:45] BUT A LOT OF THOSE COMMUNITY MEMBERS WHO
[02:48:47] DO PARTICIPATE IN START,
[02:48:49] WE SEE THEM IN OTHER SPACES AND HEAR
[02:48:51] ABOUT THE CONVERSATIONS HAPPENING THERE.
[02:48:53] ARE THERE ANY RECOMMENDATIONS THAT YOU
[02:48:55] MAY HAVE AROUND PARTNERSHIPS BETWEEN
[02:48:59] START COMMITTEE MEMBERS AND THE
[02:49:01] COMMISSION, OR IS THERE SPACE FOR THAT
[02:49:05] TO HELP BUILD ON SOME OF THAT
[02:49:07] TRANSPARENCY? GOOD QUESTION,
[02:49:10] COMMISSIONER MOHAMED. I SUPPOSE IT
[02:49:13] RELATES, AS LANCE SAID, WHETHER OR NOT
[02:49:16] SOMETHING IS COMING AT A START THAT'S
[02:49:17] GOING TO REQUIRE COMMISSION APPROVAL.
[02:49:21] IT SEEMS TO ME THAT THE BEST FUNCTION OF
[02:49:24] START IS IT'S A PLACE WHERE COMMUNITY
[02:49:26] MEMBERS CAN COME TOGETHER WITH PORT
[02:49:30] OFFICIALS AND EXPERTS IN THE FIELD,
[02:49:32] THAT THE PORT CAN DRAW TOGETHER TO HELP
[02:49:35] THEM CHEW ON THE ISSUES AND LEARN TO
[02:49:37] UNDERSTAND THE ISSUES BETTER SO THAT IF
[02:49:40] THEY WANT TO BE ADVOCATES TO THE PORT
[02:49:42] COMMISSION, THEY'LL BE BETTER INFORMED
[02:49:44] ADVOCATES AND THEY WILL HAVE HAD BETTER
[02:49:46] INFORMATION AND MAYBE BETTER
[02:49:47] COORDINATED. SO IT'S KIND OF A LEARNING
[02:49:49] AND DIALOGUE PLACE AS OPPOSED TO I THINK
[02:49:52] IF YOU TURN IT INTO A FORMAL KIND OF
[02:49:55] STRUCTURE, YOU LOSE SOME OF THE KIND OF
[02:49:58] QUALITY OF IT, WHICH IS JUST EVERYBODY
[02:50:00] KIND OF INFORMALLY TRYING
[02:50:05] TO FIGURE OUT WHAT IT MEANS. THAT'D BE
[02:50:07] MY HUNCH.
[02:50:10] THAT'S REALLY HELPFUL.
[02:50:14] AS SOMEONE WHO LIVES IN SOUTH KING
[02:50:15] COUNTY, OFTEN WHAT I HEAR IS FOLKS WHO
[02:50:18] LIVE IN THE COMMUNITY AND MEMBERS OF
[02:50:20] START IS HAVING A HARD TIME REACHING
[02:50:23] COMMISSIONERS OR BEING ABLE TO BUILD
[02:50:26] THAT RELATIONSHIP. SO I GUESS AS A
[02:50:28] FACILITATOR, I WOULD SAY THAT WE, AS
[02:50:30] COMMISSIONER RESERVES, JUST SPEAKING FOR
[02:50:32] MYSELF, WOULD BE WILLING TO
[02:50:36] MEET WITH START COMMITTEE MEMBERS AT ANY
[02:50:39] POINT. THAT SAID, MY SECOND QUESTION.
[02:50:42] THAT'S GREAT TO HEAR. I'LL BE HAPPY TO
[02:50:44] SHARE THAT INFORMATION WITH FOLKS WHEN
[02:50:46] THEY'RE WANTING THAT COMMUNICATION.
[02:50:48] THANK YOU. ABSOLUTELY. AND THEN
[02:50:52] THE SECOND QUESTION.
[02:50:56] I REALLY LIKE THE MEMO, THE SECTION THAT
[02:50:59] HAS THE NEW INVESTMENTS, AND THERE'S
[02:51:01] THAT SECTION ABOUT FUNDING FOR THE
[02:51:03] HEALTHY PORT INITIATIVES AND FOLKS

[02:51:08] WHO LIVE AROUND AIRPORT COMMUNITIES.
[02:51:11] THERE'S ALL THIS RESEARCH AND DATA THAT
[02:51:12] THE PORT HAS MADE INVESTMENTS IN
[02:51:16] RESEARCHING THAT THAT SUPPORT AIR
[02:51:18] QUALITY CAN LEAD TO SERIOUS HEALTH
[02:51:20] ISSUES. I'M WONDERING, IS THERE
[02:51:24] INFORMATION COMING OUT OF START THAT
[02:51:28] IS LOOKING FOR MORE
[02:51:31] PARTNERSHIP IS THE WORK PLAN,
[02:51:34] INCLUDING PARTNERSHIPS WITH SOME OF OUR
[02:51:36] LOCAL HEALTH AGENCIES LIKE KING COUNTY
[02:51:38] PUBLIC HEALTH? THERE ARE SEVERAL STUDIES
[02:51:41] THAT'S BEING DONE RIGHT NOW,
[02:51:45] WHETHER IT'S ULTRAFINE PARTICULATE STUDY
[02:51:48] AND SEVERAL OTHER STUDIES. I CAN MAYBE
[02:51:50] ASK MARCO TO ELABORATE ON THOSE. AND
[02:51:53] EVEN THOUGH THEY ARE NOT NECESSARILY
[02:51:56] DONE DIRECTLY TO START, BUT WE HAVE
[02:51:59] DISCUSSIONS, REGULAR DISCUSSIONS ON
[02:52:01] THOSE, AND WE ACTUALLY HAVE THE
[02:52:05] ENTITIES THAT CONDUCT IN THOSE STUDIES
[02:52:07] ACTUALLY PRESENT AT THE START MEETINGS
[02:52:09] ON MULTIPLE OCCASIONS. MARK, YOU WANT TO
[02:52:11] JUST GIVE US WE'VE HAD KEITH COUNTY
[02:52:15] PUBLIC HEALTH AND THE UW FOLKS WHO'VE
[02:52:17] DONE THE RESEARCH DOWN AROUND THE
[02:52:19] AIRPORT DO A NUMBER OF PRESENTATIONS
[02:52:21] THAT START AND THAT DOES INSPIRE, I
[02:52:23] THINK, WORK THAT'S TAKEN ON BY THE
[02:52:24] WORKING GROUP. I KNOW ERIC HAS BEEN
[02:52:27] HELPING ORGANIZE SOME JOINT LETTERS
[02:52:29] RELATED TO ULTRAFINE PARTICULATE AND
[02:52:30] OTHER THINGS. AND I THINK THAT WAS
[02:52:32] INSPIRED IN SOME SENSE BY THE
[02:52:33] PRESENTATIONS THAT WE GOT A FULL START.
[02:52:35] ERIC, ANYTHING ELSE TO ADD?
[02:52:41] I DON'T THINK ERIC'S THERE TO START.
[02:52:46] YEAH, SORRY ABOUT THAT, MARCO. NO, I
[02:52:48] WOULD SAY COMMISSIONER, I THINK YOUR
[02:52:50] POINT ABOUT MAKING SURE THAT WHATEVER
[02:52:52] WE'RE LEARNING AND WHATEVER REQUESTS
[02:52:54] WE'RE GETTING OR COMING BACK TO THE
[02:52:55] COMMISSION. AYE, ABSOLUTELY FAIR. WE ARE
[02:52:58] ABSOLUTELY TRYING TO INCORPORATE THOSE
[02:53:00] INTO OUR WORK PLANS, BOTH THE AVIATION
[02:53:02] NOISE WORK PLAN AND CERTAINLY THE
[02:53:03] FEDERAL POLICY WORK PLAN. BUT I THINK
[02:53:06] ABSOLUTELY WE CAN THINK ABOUT WITH
[02:53:07] BRIAN'S HELP, HOW WE CAN MAKE SURE THAT
[02:53:10] THERE IS CLEAR COMMUNICATION ABOUT ALL
[02:53:12] OF THE PRESENTATIONS WE'RE GETTING AT
[02:53:14] START. WE CAN SHARE THOSE THROUGH THE
[02:53:16] COMMISSION STAFF WITH YOU AND
[02:53:17] POTENTIALLY SOME OF THE NEXT STEPS AS
[02:53:19] WELL. GREAT. THAT'S SUPER HELPFUL. AND
[02:53:22] I'LL JUST SAY THAT THE CITY OF SEATTLE
[02:53:25] HAS THEIR HEALTHY SEATTLE INITIATIVE
[02:53:27] THAT THEY'RE PUSHING FORWARD RIGHT NOW.
[02:53:28] KING COUNTY PUBLIC HEALTH HAD A REGIONAL
[02:53:31] HEALTHCARE PROVISAL PILOT PROGRAM THAT
[02:53:34] FOCUSED ON FINDING WAYS TO PROVIDE
[02:53:37] HEALTHCARE ACCESS, EXPANDING HEALTH CARE
[02:53:39] ACCESS FOR ALL RESIDENTS IN KING COUNTY.

[02:53:41] AND I THINK THERE IS OPPORTUNITIES TO
[02:53:45] DISCUSS THOSE DIFFERENT AVENUES WITH
[02:53:46] START COMMITTEE MEMBERS TO SEE HOW WE
[02:53:49] CAN PUSH THAT FORWARD AS AN AGENCY OR WE
[02:53:52] CAN'T MAYBE AS AN AGENCY, PROVIDE HEALTH
[02:53:54] CARE TO EVERYONE. I THINK SUPPORTING
[02:53:56] THOSE SPECIFIC INITIATIVES WOULD GO A
[02:53:59] LONG WAY. AND JUST IN CLOSING, I JUST
[02:54:02] WANT TO SAY THANK YOU TO ALL OF OUR
[02:54:04] SUPPORT STAFF WHO'S BEEN WORKING ON THIS
[02:54:05] ISSUE. I KNOW IT'S NOT EASY WORK, AND SO
[02:54:09] I REALLY DO APPRECIATE ALL THE HARD WORK
[02:54:12] THAT GOES INTO IT AND RECOGNIZE THAT YOU
[02:54:15] GUYS ARE LEADING THE WAY IN CREATING
[02:54:18] THESE HONEST DISCUSSION SPACES FOR
[02:54:21] COMMUNITY MEMBERS. AND I HOPE OTHER
[02:54:23] AIRPORTS AROUND THE COUNTRY FOLLOW OUR
[02:54:26] LEAD IN CREATING THOSE SPACES FOR NEAR
[02:54:29] AIRPORT COMMUNITIES. AND COMMISSIONER
[02:54:32] MOHAMED, ONE OF THE GREAT THING ABOUT
[02:54:34] THE CHANGE THAT WAS MADE AND THIS WAS A
[02:54:36] REQUEST COMING FROM THE CITIES WAS THE
[02:54:42] CREATION OF THE EAST
[02:54:52] COAST TIME OF THE STEERING COMMITTEE
[02:54:54] BECAUSE THE STEERING COMMITTEE BASICALLY
[02:54:57] SET THE PRIORITIES AND THE TOPICS THAT
[02:54:59] WE FOCUS ON. AND THAT'S THE BEAUTY OF
[02:55:00] IT. IT'S NOT THE PORT SAYING WE'RE GOING
[02:55:02] TO DO THIS, WE'RE GOING TO TALK ABOUT
[02:55:04] THAT. IT'S ACTUALLY THE STEERING
[02:55:05] COMMITTEE AND THE SIX CITIES COMPRISED
[02:55:06] THE STEERING COMMITTEE ALONG WITH PORT
[02:55:08] AND ALASKA. SO ANYTHING THAT WE'RE
[02:55:11] REALLY FOCUSING ON HIGHLIGHTING THAT
[02:55:13] ACTUALLY HAS TO BE APPROVED BY THE
[02:55:15] STEERING COMMITTEE. THAT'S HELPFUL.
[02:55:18] THANK YOU, DIRECTOR LITTLE. APPRECIATE
[02:55:20] IT. THAT CONCLUDES MY QUESTIONS AND
[02:55:22] COMMENTS.
[02:55:26] ALRIGHT, COMMISSIONER, HASEGAWA I
[02:55:32] THINK COMMISSIONER FELLEMAN HAD AYE. HAND
[02:55:34] UP FIRST. OKAY, COMMISSIONER FELLEMAN,
[02:55:38] YOU WANT TO GO FIRST? THANK YOU.
[02:55:41] JUST REAL QUICK. I DON'T THINK
[02:55:44] IT'S TOO BAD TO REITERATE,
[02:55:48] BUT WHEN YOU'RE ON THE CAMPAIGN TRAIL
[02:55:51] AND YOU HEAR A LOT FROM COMMUNITIES IN
[02:55:53] SOUTH KING COUNTY OF THEIR CONCERNS.
[02:55:55] AND THAT WAS FROM MY
[02:55:59] FIRST TIME AROUND. I WAS AT THE GOING
[02:56:02] AWAY PARTY FOR MARK REESE, THE PREVIOUS
[02:56:04] AIR AVIATION DIRECTOR, AND LANCE WAS
[02:56:07] THERE JUST AS NEW AS I WAS BASICALLY.
[02:56:10] AND I EXPRESSED AYE. THIS CLEAR
[02:56:13] FRUSTRATION THE COMMUNITIES HAD AROUND
[02:56:15] IT. AND SO LANCE'S FIRST RESPONSE WOULD
[02:56:16] BE, WELL, DO YOU HAVE A COMMITTEE? DO
[02:56:19] YOU HAVE BASICALLY A START COMMITTEE?
[02:56:20] IT'S LIKE THIS IS HOW YOU ENGAGE THE
[02:56:23] COMMUNITY. AND IT WAS THAT LEADERSHIP
[02:56:26] THAT HAS ALLOWED FOR THIS ONGOING
[02:56:28] DIALOGUE TO OCCUR WHICH WE ARE ALL
[02:56:31] INDEBTED TO. SO I JUST CAN'T THANK YOU

[02:56:34] ENOUGH FOR NOT ONLY GETTING IT OFF THE
[02:56:36] GROUND BUT SUSTAINING IT, WHICH HAS NOT
[02:56:38] BEEN WITHOUT SOME WORK. AND I SEE
[02:56:42] ALSO THE MOST IMPORTANT THING IS THAT
[02:56:44] THERE'S RESULTS. AND SO THANK YOU,
[02:56:45] BRIAN. WE HAVEN'T HAD THE PLEASURE, I
[02:56:47] THINK, TO MEET. BUT I DO NOTE THAT ONE
[02:56:50] OF THE ISSUES THAT HAVE ALWAYS BEEN
[02:56:51] BROUGHT UP IS THAT WE ALL KNOW WHAT THE
[02:56:54] PROGRESS IS GOING ON. AND I THINK WHILE
[02:56:56] I SERVED ON THE HIGHLINE FORM IS WHEN WE
[02:56:58] STARTED INITIATING THIS EFFORT TO HAVE
[02:57:01] THE START COMMITTEE RESULTS SORT OF
[02:57:03] PRESENTED AS A WAY TO MAKE SURE
[02:57:06] COMMISSIONER THEN ARE ENGAGED IN THAT
[02:57:07] PROCESS. AND I THINK I SEE NOW AND I
[02:57:11] DON'T THINK IT WAS A PRACTICE
[02:57:12] BEFOREHAND, BUT I SEE AARON INCLUDES IN
[02:57:14] THE FRIDAY MEMO IF THE STAR COMMITTEE
[02:57:17] RAN HAD A MEETING THAT THERE WOULD BE
[02:57:21] SOME SYNOPSIS OF THAT. SO THE
[02:57:23] COMMISSIONERS COULD HAVE SOME VISIBILITY
[02:57:24] ON THAT. I'M NOT SURE WHEN
[02:57:28] WE HAVE OUR COMMITTEE REPORT OUTS.
[02:57:31] PERHAPS THAT WOULD BE ANOTHER
[02:57:32] OPPORTUNITY WITH ERICA WOULD BE ABLE TO
[02:57:35] POTENTIALLY SUMMARIZE IT
[02:57:38] COULD VERY WELL BE AS PART OF THE
[02:57:40] HIGHLINE FORUM SUMMARY THAT THEIR START
[02:57:42] COMMITTEE RESULTS BROUGHT UP OR IF
[02:57:44] INDEED THERE IS THINGS THAT ARE THINGS
[02:57:46] THAT WOULD BE APPROPRIATE AT THAT TIME
[02:57:49] AT A COMMISSION MEETING. AGAIN, TO THE
[02:57:51] SPIRIT OF TRANSPARENCY AND KEEPING US UP
[02:57:54] TO DATE, IT'S A TREMENDOUS AMOUNT OF
[02:57:55] ADDITIONAL WORK FOR COMMISSIONER CHO BE
[02:57:57] DOING THE HIGH LINE FORUM AMONGST
[02:57:59] EVERYTHING ELSE. AND THEN FINALLY, THE
[02:58:01] ONE PLACE THAT I ALWAYS FOUND TO BE
[02:58:05] CHALLENGING ABOUT IN THE TRANSPARENCY
[02:58:07] SPIRIT WAS THE WORKING GROUPS THAT
[02:58:10] UNLIKE THE START FORM ITSELF BEING
[02:58:13] OPENED TO THE PUBLIC. THE WORK GROUPS
[02:58:15] AREN'T. AND I BELIEVE THAT AND
[02:58:17] ESPECIALLY WORK GROUPS ARE DEALING WITH
[02:58:19] NOISE, WHICH NOISE AND AIR IS WHAT
[02:58:21] EVERYBODY IS CONCERNED ABOUT. AND I
[02:58:23] BELIEVE THAT IS THE OR AT LEAST IT WAS
[02:58:26] THE REQUEST OF THE CITIES. AND I JUST
[02:58:29] DON'T UNDERSTAND HOW I DON'T THINK
[02:58:32] IT SHOULD BE A PUBLIC PARTICIPATION
[02:58:34] THING. BUT I NEVER UNDERSTOOD WHY THE
[02:58:36] PUBLIC COULDN'T LISTEN TO THOSE
[02:58:39] DELIBERATIONS AND WANT TO JUST CONFIRM
[02:58:41] IF THAT'S STILL THE CASE. YEAH.
[02:58:44] SO THE WORK AND GROUP MEETINGS ARE STILL
[02:58:47] NOT OPEN TO THE PUBLIC. AGAIN,
[02:58:51] THE DECISIONS AS TO HOW THE WORK IN
[02:58:54] GROUP OPERATE WOULD BE A DECISION THAT
[02:58:57] THE STEERING FOR ME TO MAKE SO WE CAN
[02:59:00] TAKE IT BACK TO THE STEERING COMMITTEE.
[02:59:01] WE HAVE HAD DISCUSSIONS ABOUT THAT
[02:59:04] SEVERAL TIMES OVER THE YEARS, EVEN

[02:59:05] BEFORE BRAND STARTED WITH US. BUT WE CAN
[02:59:08] TAKE IT BACK TO THE STRING COMMITTEE
[02:59:10] AGAIN AND SEE IF THERE IS A CHANGE OF
[02:59:13] HEART ON IT. BUT MARK, YOU CAN MAYBE
[02:59:16] JUMP IN HERE. SOME OF THE CONVERSATIONS
[02:59:17] THAT I REMEMBER HAVING OVER THE YEARS
[02:59:21] IS THAT THE FOLKS THAT WERE WORKING AS
[02:59:23] PART OF THE PART OF THE WORKING, THEY
[02:59:26] REALLY WANTED TO EXPLORE A
[02:59:29] WHOLE LOT OF DIFFERENT OPTIONS BACK AND
[02:59:31] FORTH WITHOUT NECESSARILY HAVING 1000
[02:59:34] PEOPLE LISTENING TO THE CONVERSATION.
[02:59:38] THEY THOUGHT IT WASN'T THE BEST
[02:59:39] ENVIRONMENT TO ACTUALLY WORK IN.
[02:59:43] BUT AGAIN, AS I SAID, WE CAN TAKE IT
[02:59:44] BACK TO THE
[02:59:49] STEERING GROUP AND HERE IF THEY HAVE A
[02:59:50] DIFFERENCE OF OPINION, BECAUSE AGAIN,
[02:59:52] THE WORKING GROUP IS PRIMARILY COMPRISED
[02:59:54] OF THE COMMUNITY MEMBERS. WE'LL BRING IN
[02:59:56] A SUBJECT MATTER EXPERT DEPENDING ON
[02:59:58] WHAT THE TOPIC IS. BUT THE WORKING WILL
[03:00:00] PRIMARILY CONSIST OF THE COMMUNITY
[03:00:02] MEMBERS. YEAH, LANCE, CAPTURE THAT
[03:00:05] PERFECTLY. AND IN ADDITION, WE DO DO
[03:00:07] FULL WRITTEN SUMMARIES OF ALL
[03:00:09] CONVERSATIONS THAT HAPPEN AT THAT
[03:00:12] WORKING GROUP LEVEL AND PROVIDE THOSE ON
[03:00:13] THE COURT'S WEBSITE. AND OFTEN THE
[03:00:16] PRESENTATIONS THAT YOU FIRST SEE AT THE
[03:00:17] WORKING GROUP GET REFINED A LITTLE BIT
[03:00:20] BETTER BASED ON FEEDBACK WE GET FROM
[03:00:22] START MEMBERS AND THEN END UP WITH THAT
[03:00:23] FULL START GROUP AS WELL TOO. IT'S KIND
[03:00:25] OF WHERE THE IDEAS ARE FIRST GENERATED
[03:00:28] AND WORKED ON IN A MORE INFORMAL BASIS
[03:00:31] AND A LOT OF SAUSAGE MAKING THAT TAKES
[03:00:33] PLACE BEFORE YOU GET TO A FINAL PRODUCT.
[03:00:37] SO IT MAY ADD THE CANDOR OF THE
[03:00:39] CONVERSATION. AND DOES THE FAA
[03:00:41] PARTICIPATE IN THE WORK GROUP? THEY DO.
[03:00:44] THE FAA IS AT ALL MEETINGS. YEAH. ALL
[03:00:46] RIGHT. SO THAT IS ANOTHER GOOD REASON
[03:00:49] WHY YOU CAN DO THE SAUSAGE MAKING BEFORE
[03:00:52] AND IF THE COMMUNITY MEMBERS ARE
[03:00:54] REPRESENTATIVE, THAT'S A GOOD REMINDER.
[03:00:55] THANK YOU.
[03:01:01] THANK YOU. CHAIR CALKINS. MY QUESTION IS
[03:01:03] ABOUT MEMBERSHIP, AND I'M WONDERING IF
[03:01:06] THERE IS ANY REPRESENTATIVE OR ANY FEET
[03:01:10] FOR ANY COMMUNITY MEMBERS ASSOCIATED
[03:01:13] WITH THE PEACOCK HILL NEIGHBORHOOD.
[03:01:16] SO THE CURRENT MEMBERSHIP CONSISTS OF
[03:01:19] THE HIGHLINE FORUM, THE CITIES. WE HAVE
[03:01:23] HAD MEMBERSHIP DISCUSSIONS MARK UP
[03:01:26] AT LEAST FOUR TIMES, MAYBE OR MORE SINCE
[03:01:32] WE STARTED START AGAIN. THAT'S A
[03:01:34] DECISION THAT THE STEERING COMMITTEE
[03:01:37] WOULD MAKE. WE HAVE HAD A DISCUSSION AS
[03:01:40] RECENT AS MAYBE, WHAT, A FEW MONTHS AGO?
[03:01:42] YES. LATE FALL, THE CONVERSATION CAME UP
[03:01:45] AGAIN AND WE BROUGHT IT BACK TO THE
[03:01:47] STEERING COMMITTEE AND STEERING

[03:01:48] COMMITTEE AGREED THAT THE CURRENT
[03:01:50] MEMBERSHIP STRUCTURE, AS IT CURRENTLY
[03:01:52] SITS, WORKS BEST FOR START AT THIS TIME.
[03:01:55] THANK YOU. IS THERE AN
[03:01:59] OPPORTUNITY FOR RESIDENTS OF OTHER
[03:02:03] AIRPORT NEIGHBORHOODS OR COMMUNITIES
[03:02:07] THAT LIVE UNDER THE FLIGHT PATH THAT CAN
[03:02:09] DEMONSTRATE EITHER NOISE OR AIR
[03:02:12] POLLUTION IMPACTS TO BE INVOLVED,
[03:02:15] VOICE THEIR CONCERNS, BE A PART OF THE
[03:02:17] CONVERSATION, HAVE THAT TRANSPARENCY
[03:02:20] INTO SOME OF THE CONVERSATIONS THAT ARE
[03:02:22] HAPPENING. WE TAKE PUBLIC COMMENT AT
[03:02:26] ALL THE START MEETINGS, AND THERE ARE
[03:02:29] MANY DOZEN PEOPLE WHO FIT THE
[03:02:32] DESCRIPTION YOU JUST DESCRIBED WHO
[03:02:33] REGULARLY SHOW UP AND DO JUST THAT AND
[03:02:37] PROVIDE INPUT ON THINGS OF CONCERN TO
[03:02:41] THEM. BEACON HILL HAS BEEN PRETTY SILENT
[03:02:44] SINCE I'VE BEEN INVOLVED, BUT THERE ARE
[03:02:46] SEVERAL OTHER AREAS THAT HAVE BEEN REAL
[03:02:47] ACTIVE. AND THERE'S A SLEW OF OTHER
[03:02:50] FORUMS THAT WE HAVE. I DON'T KNOW IF
[03:02:51] CLAIRE, BY CHANCE, IS ON THE LINE,
[03:02:53] DON'T WANT TO THROW IN. I DON'T KNOW IF
[03:02:55] SHE'S AVAILABLE, BUT THERE ARE OTHER
[03:02:57] EFFORTS AND UNDERTAKING THAT WE ALSO DO
[03:02:59] SO PEOPLE WE CAN HEAR THE CONCERT.
[03:03:02] MARK, I DON'T KNOW IF YOU WANT TO
[03:03:03] ADDRESS IT. I KNOW CLAIRE USUALLY
[03:03:05] SPEAKS. IT STARTS AN IMPORTANT PLACE TO
[03:03:08] HAVE THESE CONVERSATIONS, BUT IT ISN'T
[03:03:10] THE ONE AND ONLY PLACE WHERE COMMUNITIES
[03:03:12] GET TO INTERACT WITH THE AIRPORT ON THE
[03:03:13] ISSUES THEY CARE ABOUT. SO IF THERE ARE
[03:03:16] OTHER COMMUNITIES WHO HAVE ISSUES
[03:03:17] RELATED TO THE AIRPORT, THOSE
[03:03:19] CONVERSATIONS DON'T NECESSARILY HAVE TO
[03:03:21] HAPPEN AT START MEETINGS. THEY CAN
[03:03:22] HAPPEN IN OTHER VENUES AS WELL. BUT IF
[03:03:25] WE HAVE COMMISSIONERS ARE HEARING AN
[03:03:26] EXPRESSION FROM COMMUNITY GROUPS THAT
[03:03:28] THEY WANTED TO SEE AT THE START TABLE,
[03:03:31] WHERE WOULD THEY TAKE THOSE, AND HOW CAN
[03:03:34] WE AFFORD THAT ON TO YOU SO THAT YOU
[03:03:35] KNOW THAT THERE ARE MEMBERS WHO ARE NOT
[03:03:37] A PART OF THAT GROUP WHO HOPE TO BE
[03:03:40] INCLUDED FORMALLY BEYOND PUBLIC
[03:03:43] COMMENT.
[03:03:46] MARK, DO YOU WANT TO TALK ABOUT THE
[03:03:48] BECAUSE WE HAVE GOTTEN THOSE REQUESTS.
[03:03:51] WE HAVE ACTUALLY DONE PRESENTATIONS AT
[03:03:53] CITY COUNCIL MEETINGS, AT VARIOUS OTHER
[03:03:55] FORUMS, WHICH FEAR WAS ON BECAUSE SHE
[03:03:58] HAS ALL THE DETAILS ON THAT ONE.
[03:04:00] UNFORTUNATELY, I DON'T HAVE IT. YEAH, I
[03:04:03] AM AVAILABLE. OH, YOU ARE?
[03:04:07] SORRY. NO, NOT A
[03:04:11] PROBLEM. THANK YOU, LANCE. I HOPE
[03:04:14] EVERYONE CAN HEAR ME. OKAY, I'M ON MY
[03:04:15] PHONE. TODAY. COMMISSIONER, FIRST TO
[03:04:19] YOUR QUESTION REGARDING UNDERSTANDING
[03:04:22] COMMUNITY AREAS AND COMMUNITY INTEREST

[03:04:24] IN PARTICIPATING IN START.
[03:04:28] WE HAVE GOTTEN A VERY CLEAR SENSE OF
[03:04:31] THAT, CERTAINLY FROM BEACON HILL.
[03:04:34] THEY'VE PETITIONED OVER THE YEARS.
[03:04:36] WE'VE ALSO HAD INTEREST FROM VASHON
[03:04:39] ISLAND, AND WE'VE HAD OTHER COMMUNITIES,
[03:04:42] AS YOU KNOW, THAT ARE NEAR OR UNDER THE
[03:04:44] FLIGHT PATH. AND I THINK MARCO
[03:04:48] STATEMENT, I JUST HAVE TO STEER YOU BACK
[03:04:50] TO THAT. THOSE REQUESTS HAVE BEEN
[03:04:52] BROUGHT FORWARD IN THE COMMUNITIES WHO
[03:04:55] ARE LOCATED GEOGRAPHICALLY CLOSEST TO
[03:04:58] THE AIRPORT AND HAVE THE WIDEST RANGE OF
[03:05:01] IMPACTS FROM AIRPORT OPERATIONS. SO THEY
[03:05:05] HAVE OVERFLIGHTS, THEY HAVE GROUND
[03:05:06] NOISE, THEY HAVE TRAFFIC, THEY HAVE
[03:05:08] CLOSE IN AIR QUALITY. THEY HAVE OTHER
[03:05:11] CONGESTION. THAT'S WHO OUR ORIGINAL
[03:05:14] TARGET WAS FOR START. AND IT
[03:05:18] HAS BEEN THAT STEERING COMMITTEE, WHICH
[03:05:20] IS MADE UP OF THEIR CITY MANAGERS OR
[03:05:22] CITY ADMINISTRATORS, REFLECTING ON
[03:05:26] WHETHER TO BROADEN THE MEMBERSHIP OR
[03:05:27] NOT. AND THEY HAVE NOT CHOSEN TO FIND
[03:05:31] THAT VIEWPOINT YET.
[03:05:36] I CAN ASSURE YOU THAT WE REMAIN AWARE OF
[03:05:39] THE INTEREST. THE PUBLIC COMMENT IS
[03:05:40] CERTAINLY ONE WAY OF COMMUNITIES
[03:05:43] PROVIDING COMMENT,
[03:05:46] BUT CERTAINLY FOR SOME OF OUR
[03:05:50] COMMUNITIES IN SOUTH KING COUNTY AND
[03:05:52] SOUTH SEATTLE, WE DO HAVE DIRECT PORT
[03:05:54] LEAD EFFORTS. I'M THINKING OF BEACON
[03:05:57] HILL, OF GEORGETOWN, OF SOUTH PARK,
[03:05:59] AREAS THAT WERE IN VERY REGULARLY WITH
[03:06:02] COMMUNITY ENGAGEMENT AND MEETINGS WITH
[03:06:06] STAKEHOLDERS AND DIRECT ENGAGEMENT. AND
[03:06:07] WE CAN CERTAINLY FOLLOW UP WITH YOU AND
[03:06:10] MAKE SURE YOU HAVE VISIBILITY TO THOSE
[03:06:12] EFFORTS. AND AGAIN, THOSE ARE NOT
[03:06:14] SPECIFICALLY ABOUT THE AIRPORT, BUT
[03:06:17] ABOUT PORT INDUSTRIAL AIRPORT,
[03:06:20] OTHER UTILITY FUNCTIONS THAT THE PORT IS
[03:06:23] ENGAGED IN. SO GIVEN THE ABUNDANCE OF
[03:06:27] INFORMATION THAT'S BEEN BROUGHT UP SINCE
[03:06:29] THE ORIGINAL FORMATION OF START, THAT
[03:06:31] DEMONSTRATES A SIGNIFICANT IMPACT OF
[03:06:33] AIRPORT OPERATIONS ON SOUTH PARK AND
[03:06:37] BEACON HILL NEIGHBORHOODS AND THE OTHERS
[03:06:38] THAT YOU LISTED, FOR WHAT REASON DID THE
[03:06:42] EXISTING START STEERING COMMITTEE
[03:06:45] MEMBERS SITE TO NOT EXPAND AND BE AN
[03:06:48] INCLUSIVE BODY?
[03:06:52] I WOULD SAY FROM GO AHEAD, MY
[03:06:55] OBSERVATION OF THE STEERING COMMITTEE
[03:06:59] CONVERSATION. THE MOST RECENT ONE, I
[03:07:00] HAVEN'T BEEN THERE FOR THE WHOLE
[03:07:01] DURATION, BUT THE MOST RECENT ONE WAS IN
[03:07:04] OCTOBER OR NOVEMBER.
[03:07:08] THEIR SENSE WAS THAT START WAS HIGHLY
[03:07:12] TIED TO THE HIGHLINE FORUM AND THAT IT
[03:07:14] WAS THE CITIES THAT PHYSICALLY SURROUND
[03:07:16] THE AIRPORT WHO HAVE A LOT OF

[03:07:18] INTERACTIONS WITH THE PORT BEYOND JUST
[03:07:22] PLANES FLYING OVERHEAD. THEY'VE GOT
[03:07:24] TRAFFIC AND OTHER INTERACTIONS. THAT WAS
[03:07:26] THE THINGS THEY DISCUSSED WHILE MAKING
[03:07:29] THE DECISION NOT TO CHANGE IT A COUPLE
[03:07:32] OF MONTHS AGO. THANK YOU FOR THAT
[03:07:34] INFORMATION. I GUESS I'LL JUST EXPRESS
[03:07:36] MY CONCERN THAT IT'S THE DECISION MAKING
[03:07:38] OF THOSE WHO ALREADY HAVE MEMBERSHIP TO
[03:07:41] CONTINUE TO EXCLUDE OTHERS WHO DESIRE
[03:07:43] MEMBERSHIP. NO FURTHER QUESTIONS. THANK
[03:07:45] YOU.
[03:07:49] OKAY. NO FURTHER QUESTIONS. I'M GOING TO
[03:07:52] SHARE.
[03:07:56] I APPRECIATE COMMISSIONER HASEGAWA'S
[03:07:58] REMARKS REGARDING WHAT
[03:08:02] AVENUES BEACON HILL MIGHT HAVE TO
[03:08:04] ADDRESS SOME OF THESE CONCERNS. I ALSO
[03:08:07] WOULD SUGGEST THAT BEACON HILL HAS A
[03:08:09] UNIQUE SITUATION IN WHICH THEY'RE
[03:08:11] IMPACTED BY THREE AIRPORTS. KING COUNTY
[03:08:14] AIRFIELD, OUR AIRPORT AND OF COURSE,
[03:08:16] RENTON. SO IT MAY VERY WELL BE THAT
[03:08:20] BECAUSE OF THE UNIQUE CHALLENGES THAT
[03:08:22] BEACON HILL FACES, THEY NEED A SEPARATE
[03:08:24] FORM SPACE, THE START EFFORTS
[03:08:28] TO ADDRESS SOME OF THE IMPACTS
[03:08:31] THAT ARE UNRELATED TO AVIATION NOISE,
[03:08:33] BUT THAT IMPACT THOSE NEIGHBORHOODS
[03:08:34] WOULD BE SORT OF A WASTE OF TIME FOR
[03:08:36] BEACON HILL RESIDENTS, WHEREAS IF THEY
[03:08:38] HAD A TARGETED APPROACH. AND IN
[03:08:41] ADDITION TO THAT, YOU HAVE TO LAYER ON
[03:08:42] THE IMPACTS OF THE TWO FREEWAYS THAT RUN
[03:08:45] THAT BASICALLY COVER TWO SIDES OF BEACON
[03:08:48] HILL. IT IS A WHOLE HOST OF ISSUES THAT
[03:08:51] NEED TO BE ADDRESSED. AND I THINK A
[03:08:53] UNIQUELY FOCUSED GROUP FOR BEACON HILL,
[03:08:57] LED ARGUABLY BY COMMUNITY MEMBERS AND
[03:08:59] SUPPORTED BY US, WOULD BE AN EXCELLENT
[03:09:01] WAY FORWARD. SO I JUST WANT TO SAY
[03:09:04] THANKS AGAIN TO BURIEN AND LANCE. THIS
[03:09:08] IS A BRIEFING AS A REMINDER, SO NO
[03:09:09] ACTION IS REQUIRED FOR THIS ITEM. THANK
[03:09:12] YOU BOTH FOR YOUR PRESENTATIONS, AND WE
[03:09:14] LOOK FORWARD TO THE NEXT ANNUAL
[03:09:15] PRESENTATION. AND COMMISSIONERS JUST
[03:09:18] WANT TO JUST SAY THANKS. IT TRULY IS NOT
[03:09:21] CLICHE. IT'S A TEAM EFFORT,
[03:09:24] BOTH THE POOR TEAM, BUT ALSO MORE
[03:09:26] IMPORTANTLY, THE CITY, THE CITY
[03:09:28] REPRESENTATIVE, THE CITY MANAGER, THE
[03:09:30] COMMUNITY MEMBERS THAT PARTICIPATE, THE
[03:09:32] FAA AND THE AIRLINES. IT REALLY IS TRULY
[03:09:37] A TEAM EFFORT, AND IT'S VERY
[03:09:39] CHALLENGING. BUT AS YOU CAN SEE, WE HAVE
[03:09:42] THESE SUCCESSES HERE AND THERE AND
[03:09:44] THAT'S THE OBJECTIVE IS TO GET MORE AND
[03:09:46] MORE SUCCESS. BUT AT THE END OF THE DAY,
[03:09:48] IT TRULY IS A TEAM EFFORT. SO JUST MY
[03:09:50] HEART THANKS TO OUR LOCAL SUPPORT TEAM,
[03:09:54] THE CITY MANAGERS AND THE CITY
[03:09:56] REPRESENTATIVE, THE FAA AND THE AIRLINES

[03:09:58] AS WELL. THANK YOU, LANCE. CLERK HART,
[03:10:03] OUR FACILITATOR. SORRY, BRIAN, FOR SURE.
[03:10:08] CLARK, CAN YOU PLEASE READ THE NEXT ITEM
[03:10:10] INTO THE RECORD? YES. THANK YOU. THIS IS
[03:10:13] AGENDA ITEM ELEVEN B, THE SCA
[03:10:15] ACCESSIBILITY PROGRAM 2022 UPDATE.
[03:10:18] EXECUTIVE DIRECTOR METRUCK, CAN YOU
[03:10:20] INTRODUCE THE ITEM CONTINUING
[03:10:25] ON WITH ITEMS RELATED TO SEA.
[03:10:29] THIS IS THE OPEN DOORS ORGANIZATION
[03:10:31] ASSESSMENT OF SEA WAS COMPLETED IN MARCH
[03:10:34] 2018. IT LISTS 108 RECOMMENDATIONS
[03:10:38] TO IMPROVE ACCESSIBILITY AT THE PORT.
[03:10:40] I'M HAPPY TO REPORT THAT 70% OF THE
[03:10:42] ASSESSMENT RECOMMENDATIONS ARE EITHER
[03:10:44] COMPLETED OR IN PROGRESS. THIS BRIEFING
[03:10:46] WILL OUTLINE OUR PROGRESS AND COMMITMENT
[03:10:48] TO ADVANCING THE RECOMMENDATIONS, AS
[03:10:50] WELL AS PROVIDE NEXT STEPS TO MAKING SCA
[03:10:52] THE MOST ACCESSIBLE AIRPORT IN THE
[03:10:54] COUNTRY. AND THE PRESENTERS ARE HEATHER
[03:10:57] CARCH, A MANAGER ARCHITECT WITH
[03:11:00] AVIATION FACILITIES AND INFRASTRUCTURE.
[03:11:02] AND I BELIEVE CHELSEA RODRIGUEZ IS ALSO
[03:11:04] GOING TO JOIN YOU, HEATHER. SO WITH
[03:11:07] THAT, I'LL TURN IT OVER TO YOU. THANK
[03:11:09] YOU, COMMISSIONERS AND EXECUTIVE
[03:11:11] DIRECTOR METRUCK FOR THE OPPORTUNITY TO
[03:11:13] PROVIDE AN UPDATE ON SOME OF THE RECENT
[03:11:15] ACCESSIBILITY INITIATIVES AT SEATTLE
[03:11:17] TACOMA INTERNATIONAL AIRPORT. AS
[03:11:21] DIRECTOR METRUCK MENTIONED, MY NAME IS
[03:11:23] HEATHER KARCH, AND I AM THE FACILITIES
[03:11:25] AND INFRASTRUCTURE ARCHITECTURE MANAGER
[03:11:28] AND ADA COORDINATOR FOR THE AIRPORT.
[03:11:30] AND WITH ME TODAY IS CHELSEA RODRIGUEZ,
[03:11:32] THE AIRPORT VOLUNTEERS AND CUSTOMER
[03:11:34] ACCESSIBILITY MANAGER. NEXT SLIDE,
[03:11:36] PLEASE.
[03:11:40] WE'RE HAPPY TO BE HERE TODAY TO PROVIDE
[03:11:42] AN UPDATE OF THIS IMPORTANT WORK AT SEA.
[03:11:45] 2021 IS A YEAR TO REMEMBER AS WE
[03:11:48] CONTINUE TO DEAL WITH THE IMPACTS OF THE
[03:11:50] PANDEMIC. BUT DESPITE THESE CHALLENGES,
[03:11:52] WE KEPT DEVELOPING OUR PROGRAM AND ARE
[03:11:54] PROUD OF OUR ACCESSIBILITY RELATED
[03:11:56] ACCOMPLISHMENTS WE WILL SHARE TODAY.
[03:11:58] OUR PRESENTATION WILL PROVIDE AN
[03:12:00] OVERVIEW OF THE ACCESSIBILITY PROGRAM,
[03:12:02] INCLUDING A BRIEF HISTORY, THE CURRENT
[03:12:04] EFFORTS DIVIDED INTO THREE BROAD
[03:12:06] CATEGORIES OF FACILITIES, CUSTOMER
[03:12:08] SERVICE AND ENGAGEMENT, AND SHARE NEXT
[03:12:11] STEPS FOR 2022. NEXT SLIDE, PLEASE.
[03:12:17] SCA HAS A GOAL TO BECOME THE MOST
[03:12:19] SUCCESSFUL AIRPORT AND THROUGH THE
[03:12:21] EFFORTS OF DIFFERENT DEPARTMENTS WORKING
[03:12:22] TOGETHER, WE CONTINUE TO LEAD THE
[03:12:24] INDUSTRY. CURRENTLY, THE CDC ESTIMATES
[03:12:27] THAT 22% OF WASHINGTON ADULTS HAVE SOME
[03:12:30] TYPE OF DISABILITY, AND OUR WORK
[03:12:32] POSITIVELY IMPACTS MANY PEOPLE WHO
[03:12:36] MIGHT OTHERWISE STRUGGLE WITH AIR

[03:12:37] TRAVEL. ADDRESSING OUR PASSENGERS
[03:12:40] DIVERSE NEEDS IMPROVES THE EXPERIENCE
[03:12:42] FOR ALL, AND WE SEEK NOT ONLY TO MEET
[03:12:44] REQUIREMENTS THAT EXCEED THEM. OUR
[03:12:47] CONTINUED FOCUS HAS LED TO ACCESSIBILITY
[03:12:49] BEING CHAMPIONED NOT ONLY BY THE TWO OF
[03:12:52] US PRESENTING HERE TODAY, BUT BY STAFF
[03:12:54] THROUGHOUT THE ORGANIZATION. IT IS
[03:12:56] INTEGRAL TO THE SCA MINDSET AND ALIGNS
[03:12:59] WITH OUR SCA BRAND PROMISE. AS YOU WILL
[03:13:02] SEE, OUR SUCCESS IS BASED ON THE EFFORTS
[03:13:03] OF MANY TO ENSURE WE CONTINUE TO IMPROVE
[03:13:06] THE PASSENGER EXPERIENCE FOR ALL. WE
[03:13:08] STRIVE TO BE A LEADER IN THE AVIATION
[03:13:10] ACCESSIBILITY COMMUNITY, AND THAT
[03:13:12] LEADERSHIP COMES IN MANY FORMS. AS
[03:13:15] PREVIOUSLY MENTIONED, WE WILL PRESENT A
[03:13:17] BRIEF HISTORY OF THE PROGRAM, OUR
[03:13:19] CURRENT EFFORTS RELATED TO FACILITIES,
[03:13:20] CUSTOMER SERVICE, AND ENGAGEMENT, AND
[03:13:22] SHARE OUR NEXT STEPS FOR MOVING FORWARD
[03:13:24] IN 2022. NEXT SLIDE, PLEASE.
[03:13:30] OUR RENEWED FOCUS ON ACCESSIBILITY
[03:13:32] STARTED IN 2018 WITH THE ACCESSIBILITY
[03:13:35] EVALUATION AND SUBSEQUENT REPORT
[03:13:37] COMPLETED BY OPEN DOORS ORGANIZATION.
[03:13:41] THE RECOMMENDATIONS PROVIDED VALUABLE
[03:13:43] INSIGHT INTO WHERE WE HAD OPPORTUNITIES
[03:13:44] TO IMPROVE THE PASSENGER EXPERIENCE.
[03:13:47] FNI ARCHITECTURE AND CUSTOMER SERVICE,
[03:13:49] LEAD THE INTERDEPARTMENTAL EFFORT TO
[03:13:51] IMPLEMENT ADDITIONAL RECOMMENDATIONS
[03:13:53] FROM THE REPORT AND DEVELOP ADDITIONAL
[03:13:55] INITIATIVES FOR THE FUTURE. WE HAVE USED
[03:13:57] THOSE RECOMMENDATIONS AS A FOUNDATION
[03:13:59] FOR OUR ACCESSIBILITY PROGRAM, AND THEY
[03:14:01] CONTINUE TO INFORM OUR FUTURE PROJECTS.
[03:14:04] WE'RE HAPPY TO SHARE THAT OF THE
[03:14:07] RECOMMENDATIONS ARE EITHER COMPLETE OR
[03:14:09] IN PROGRESS. AS MENTIONED PREVIOUSLY,
[03:14:12] THE INITIAL RECOMMENDATIONS LAID A
[03:14:13] FOUNDATION THAT WE'VE CONTINUED TO BUILD
[03:14:15] UPON INTO THE PROGRAM WE HAVE TODAY.
[03:14:18] OUR EFFORTS ARE ENRICHED BY THE
[03:14:20] ENGAGEMENT WITH EXTERNAL STAKEHOLDERS
[03:14:22] AND OTHER INDUSTRY PROFESSIONALS, AND
[03:14:24] THESE RELATIONSHIPS LEAD TO NEW
[03:14:25] OPPORTUNITY AS THE INDUSTRY EXPANDS. WE
[03:14:28] WANT TO EMPHASIZE THAT ACCESSIBILITY IS
[03:14:30] NOT SOMETHING WITH A DEFINED COMPLETION
[03:14:32] DATE, BUT A CONTINUOUS IMPROVEMENT
[03:14:34] PROCESS. NEXT SLIDE, PLEASE.
[03:14:40] ALL RIGHT, WE'LL START TODAY WITH
[03:14:42] FACILITY UPDATES. NEXT SLIDE, PLEASE.
[03:14:47] TO ADDRESS THE NEEDS OF PASSENGERS WITH
[03:14:49] AUTISM, SENSORY PROCESSING OR OTHER
[03:14:52] NEUROLOGICAL DIVERSITY, SCA OPENED OUR
[03:14:54] FIRST SENSORY ROOM ON APRIL 2, 2021 TO
[03:14:57] COINCIDE WITH WORLD AUTISM AWARENESS
[03:14:59] DAY. THE SENSORY ROOM IS LOCATED ON THE
[03:15:02] SES LEVEL BELOW CONCOURSE A. IT WAS
[03:15:05] DESIGNED TO BE A CALMING AND RESTORATIVE
[03:15:07] SPACE, AND THE FURNITURE AND FINISHES

[03:15:09] WERE CAREFULLY SELECTED TO CREATE A
[03:15:10] UNIQUE ENVIRONMENT. IT'S INTENDED TO
[03:15:13] ADDRESS THE DIVERSE SENSORY
[03:15:19] FEEDBACK NEEDS OF OUR PASSENGERS WHILE
[03:15:20] STILL CONVEYING A PACIFIC NORTHWEST
[03:15:22] SENSE OF PLACE. THE DESIGN PROCESS WAS
[03:15:25] HIGHLY COLLABORATIVE AND INCLUDED
[03:15:26] FEEDBACK FROM INTERNAL AND EXTERNAL
[03:15:28] STAKEHOLDERS NOT ONLY FOR THE OVERALL
[03:15:31] SPACE, BUT ALSO FOR THE SIGNAGE AND ART.
[03:15:33] THE SIGNAGE AND GRAPHICS TEAM DEVELOPED
[03:15:35] A CUSTOM WAY FINDING SYMBOL AND THE ART
[03:15:37] PROGRAM PROCURED CUSTOM WALL GRAPHICS BY
[03:15:39] LOCAL ARTIST JUNE SEGA GUCCI.
[03:15:43] NEXT SLIDE, PLEASE.
[03:15:47] SINCE OPENING, THE ROOM HAS BEEN WELL
[03:15:49] RECEIVED AND SURPASSED. USE EXPECTATIONS
[03:15:52] AND POSITIVE FEEDBACK FROM PASSENGERS.
[03:15:54] AS YOU CAN SEE FROM THE QUOTES PRESENTED
[03:15:56] HERE, THESE ARE JUST A FEW OF THE
[03:15:58] OVERWHELMINGLY POSITIVE COMMENTS
[03:16:01] RECEIVED FROM OUR CUSTOMER SERVICE.
[03:16:02] SURETY, LOCATED IN THE SPACE, WE'RE
[03:16:05] PLEASED TO BE ABLE TO PROVIDE A SPACE
[03:16:07] THAT IMPROVES THE TRAVEL EXPERIENCE FOR
[03:16:09] MANY AND POTENTIALLY OPENS OPPORTUNITIES
[03:16:11] FOR THOSE WHO AVOID AIR TRAVEL TO BE
[03:16:13] ABLE TO ENJOY FDA IN THE FUTURE. THE
[03:16:16] FEEDBACK FROM PASSENGERS ELIMINATES THE
[03:16:17] DEMAND FOR THIS TYPE OF SPACE SINCE IT
[03:16:19] CAN ADDRESS A WIDE RANGE OF PASSENGER
[03:16:21] NEEDS. BASED ON THE SUCCESS OF THE ROOM,
[03:16:24] WE LOOK FORWARD TO DEVELOPING A SECOND
[03:16:26] SENSORY ROOM AND C CONCOURSE EXPANSION
[03:16:28] PROJECT CURRENTLY IN DESIGN. NEXT SLIDE,
[03:16:31] PLEASE.
[03:16:34] IN 2021. SCA ALSO INCREASED THE NUMBER
[03:16:37] OF INDOOR AND OUTDOOR SERVICE ANIMAL
[03:16:39] RELIEF AREAS, ALSO KNOWN AS SARAH'S.
[03:16:42] PHASE TWO OF THE NORTH SATELLITE PROJECT
[03:16:44] INCLUDED OUR LARGEST INDOOR PET RELIEF
[03:16:46] AREA TO DATE. THE SPACE WAS DESIGNED TO
[03:16:49] ALLOW PASSENGERS TO WALK AROUND THE
[03:16:50] FLUSH TURF AREA AND INCLUDES A WATER
[03:16:52] BOWL, FILLING STATION, SINK BENCH, AND
[03:16:55] PACIFIC NORTHWEST INSPIRED TREE STUMP.
[03:16:57] TO ENCOURAGE ANIMALS TO USE THE SPACE,
[03:17:00] THE NORTH TERMINAL UTILITIES PROJECT
[03:17:02] INSTALLED THE FIRST OUTDOOR PLUMBED
[03:17:04] OUTDOOR SARAH AT THE NORTH END OF THE
[03:17:06] ARRIVALS DRIVE BY DOOR 26. THE SARAH
[03:17:09] INCLUDES A WATER STATION AND REAL
[03:17:11] BOULDERS FOR THE 3D OBJECT TO ENCOURAGE
[03:17:13] USE. LOOKING AHEAD TO 2022, WE WILL
[03:17:17] OPEN A SARAH IN THE INTERNATIONAL
[03:17:18] ARRIVALS FACILITY, AND WE'LL BE
[03:17:20] DEVELOPING ANOTHER FENCE SARAH AT THE
[03:17:22] SOUTH END OF THE ARRIVALS DRIVE OUTSIDE
[03:17:24] OF JEANNE MARIE LINDSAY HALLS ARRIVALS
[03:17:27] HALL. ADDITIONALLY, RESTROOM PROJECT
[03:17:31] PHASE FIVE CURRENTLY IN DESIGN, WE'LL BE
[03:17:33] INSTALLING A SARAH AND CONQUEST.
[03:17:37] NEXT SLIDE, PLEASE.

[03:17:45] GOOD SIGNAGE IS CRITICAL TO THE
[03:17:47] PASSENGER EXPERIENCE, AND OUR SIGN TEAM
[03:17:49] CONTINUES TO IMPROVE IT THROUGHOUT THE
[03:17:51] TERMINAL FACILITIES AND THE LARGER
[03:17:53] CAMPUS. OUR FOCUS ON PASSENGER SAFETY IS
[03:17:55] REFLECTED IN THE NEW SIGNAGE INSTALLED
[03:17:57] IN RENTAL CAR SHUTTLES TO HELP REMIND
[03:18:00] PASSENGERS IN WHEELCHAIRS OR SCOOTERS TO
[03:18:02] BE SECURED WHILE IN MOTION. WE SUPPORT
[03:18:04] OUR PASSENGERS IN WHEELCHAIRS BY
[03:18:06] INCLUDING A PHONE NUMBER FOR WHEELCHAIR
[03:18:08] TAXIS ON BOTH DIRECTORIES AND OUTDOOR
[03:18:10] SIGNAGE AT THE LOWER CURB SIDE. OUR
[03:18:12] DIGITAL DIRECTORIES HAVE BEEN UPDATED TO
[03:18:15] IMPROVE CLARITY AND ALIGN WITH THE SCA
[03:18:17] BRAND THROUGHOUT THE FACILITIES. WE HAVE
[03:18:20] REVIEWED LANGUAGE USED IN UPDATED
[03:18:21] SIGNAGE AND ELEVATORS AND WHEELCHAIR
[03:18:24] AREAS TO ELIMINATE OUTDATED SPECIAL
[03:18:26] NEEDS LANGUAGE TO WHEELCHAIR ASSISTANCE
[03:18:29] AND INCORPORATED PEOPLE FIRST LANGUAGE.
[03:18:33] AND FINALLY, THE INTERIM SIGNAGE
[03:18:35] IMPROVEMENTS PROJECT INSTALLED A NEW
[03:18:39] OVERHEAD, DIGITAL AND ELIMINATED SIGNAGE
[03:18:42] WITH THE NEW SIGNAGE MASTER PLAN COLOR
[03:18:44] PALETTE AND THE PATHWAY TO CHECKPOINT
[03:18:46] TWO, THE SIGNAGE BRINGS A MORE MODERN
[03:18:48] LOOK AND FEEL TO OUR TERMINAL AND
[03:18:50] REFLECTS OUR FOCUS ON INTEGRATING
[03:18:52] TECHNOLOGY INTO THE AIRPORT. THE PROJECT
[03:18:55] I HOLD NEAR AND DEAR SINCE I WORKED ON
[03:18:58] THAT EARLIER IN ITS EARLY PHASES, AND
[03:19:01] NOW I'LL PASS THAT ON. PASS IT ON TO
[03:19:03] CHELSEA. NEXT SLIDE. SHARE CUSTOMER
[03:19:05] SERVICE UPDATES AND ENGAGEMENT.
[03:19:12] I'M SORRY, I THINK I MISSED
[03:19:15] A SLIDE. LET ME GO BACK AND TALK ABOUT
[03:19:19] THE SEATING. I APOLOGIZE FOR THAT.
[03:19:34] OKAY, I WILL TAKE A STEP BACK.
[03:19:38] THE OPERATIONS DEPARTMENT UNDERTOOK A
[03:19:41] CONSIDERABLE EFFORT TO ENSURE THAT WE
[03:19:43] HAVE ACCESSIBLE SEATING AVAILABLE
[03:19:45] THROUGHOUT THE AIRPORT. THEY WORK
[03:19:47] TOGETHER WITH THE SIGN TEAM TO ENSURE
[03:19:48] EVERY HOLD ROOM HAS CLEARLY IDENTIFIED
[03:19:50] ACCESSIBLE SEATING NEAR THE JETBRIDGE
[03:19:52] DOOR TO PROVIDE AN OPTIMAL EXPERIENCE AT
[03:19:55] THE NEW MARKETPLACE IN. THEY ALSO
[03:19:57] PURCHASED WHEELCHAIR ACCESSIBLE TABLES
[03:19:59] WITH FOUR LEGS AND A MIX OF SEATING
[03:20:01] TYPES, INCLUDING CHAIRS WITHOUT ARMRESTS
[03:20:04] AND A GENEROUS 500 LB. SEATING CAPACITY.
[03:20:07] IN ADDITION TO SEATING, PHASE TWO OF
[03:20:10] NORTH SATELLITE PROJECT OPENED ANOTHER
[03:20:12] ADULT CHANGING TABLE FOR A TOTAL OF TWO
[03:20:14] IN THE IN CONCOURSE. MOVING FORWARD, A THIRD
[03:20:17] ADULT CHANGING TABLE WILL BE AVAILABLE
[03:20:19] TO PASSENGERS IN THE INTERNATIONAL
[03:20:21] ARRIVALS FACILITY OPENING IN 2022.
[03:20:24] RESTROOM PROJECT PHASE FIVE, CURRENTLY
[03:20:26] IN DESIGN, WILL INCLUDE AN ADULT
[03:20:28] CHANGING TABLE ON BOTH THE C AND D
[03:20:30] CONCOURSE. AND NOW I'M GOING TO

[03:20:32] OFFICIALLY PASS IT ON TO CHELSEA FOR
[03:20:35] CUSTOMER SERVICE UPDATES AND ENGAGEMENT.
[03:20:38] NEXT SLIDE, PLEASE. THANK YOU, HEATHER.
[03:20:41] I'M HAPPY TO BE HERE TODAY TO SHARE MORE
[03:20:43] ABOUT 2021 CUSTOMER SERVICE,
[03:20:45] ACCESSIBILITY HIGHLIGHTS AND
[03:20:47] INITIATIVES, AS WELL AS HOW WE ARE
[03:20:49] MOVING FORWARD IN 2022. NEXT SLIDE,
[03:20:52] PLEASE. FOR CONTEXT,
[03:20:55] SCA'S BRAND PROMISE IS TO CREATE,
[03:20:57] THROUGH A PASSIONATE SERVICE CULTURE,
[03:20:59] AN ELEVATED TRAVEL EXPERIENCE THAT'S
[03:21:02] INSPIRED BY THE ORIGINAL NATURE OF THE
[03:21:04] PACIFIC NORTHWEST. THIS BRAND PROMISE IS
[03:21:07] FOR ALL CUSTOMERS, INCLUDING TRAVELERS
[03:21:09] WITH DISABILITIES, AND WITHIN THE
[03:21:11] CUSTOMER SERVICE DEPARTMENT. THERE IS A
[03:21:13] RECOGNITION THAT THE TRAVEL EXPERIENCE
[03:21:15] BEGINS PRIOR TO ENTERING THE AIRPORT,
[03:21:18] AND IT HAS MANY STEPS. WE ARE
[03:21:20] SYSTEMATICALLY ADDRESSING THE STEPS
[03:21:22] WITHIN THE TRAVEL JOURNEY WHERE WE CAN
[03:21:24] ELEVATE CUSTOMER EXPERIENCE FOR
[03:21:25] TRAVELERS WITH DISABILITIES. AND THIS
[03:21:28] PERSPECTIVE IS ROOTED NOT JUST IN THE
[03:21:30] PROGRAMS AND SERVICES THAT WE OFFER,
[03:21:32] BUT ALSO IN INVESTING IN OUR STAFF,
[03:21:35] CUSTOMER COMMUNICATION, CUSTOMER
[03:21:37] FEEDBACK, AND QUALITY ASSURANCE. NEXT
[03:21:39] SLIDE, PLEASE. AS HEATHER PREVIOUSLY
[03:21:43] NOTED, SEA HAS MADE GREAT STRIDES IN
[03:21:45] IMPROVING OUR FACILITY. WE ALSO CONTINUE
[03:21:48] TO ELEVATE OUR PROGRAMS AND SERVICES. A
[03:21:51] COUPLE HIGHLIGHTS INCLUDE SCA'S
[03:21:53] PARTICIPATION IN THE SUNFLOWER LANYARD
[03:21:55] PROGRAM, WHICH IS AN OPTIONAL AMENITY
[03:21:57] FOR TRAVELERS WITH INVISIBLE
[03:21:59] DISABILITIES, WHICH SIGNALS TO OUR STAFF
[03:22:02] THAT THEY MAY NEED ADDITIONAL
[03:22:03] ASSISTANCE, FLEXIBILITY OR PATIENCE.
[03:22:05] AND IN 2022, WE WILL BE LEANING FURTHER
[03:22:08] INTO THIS PROGRAM THROUGH EXPANDED
[03:22:10] OUTREACH. ADDITIONALLY, ALTHOUGH
[03:22:13] WHEELCHAIR SERVICE IS PRIMARILY THE
[03:22:15] RESPONSIBILITY OF AIRLINES, SEA PROVIDES
[03:22:19] EXPANDED WHEELCHAIR SERVICE AT KEY
[03:22:21] SERVICE GAP LOCATIONS, SUCH AS FROM THE
[03:22:23] BAGGAGE CLAIM TO THE PARKING GARAGE AND
[03:22:26] IN RECOGNITION OF THE CRITICAL ROLE
[03:22:28] WHEELCHAIR SERVICE PLAYS AT SEA. THE
[03:22:30] CUSTOMER SERVICE DEPARTMENT IS LEADING
[03:22:32] AN INTERDEPARTMENTAL TEAM TO ELEVATE
[03:22:35] WHEELCHAIR SERVICE AS A WHOLE WITHIN THE
[03:22:36] AIRPORT. WE AIM TO WORK TOGETHER WITH
[03:22:39] OUR AIRLINE PARTNERS AND DISABILITY
[03:22:40] COMMUNITY STAKEHOLDERS TO CONTINUE TO
[03:22:43] ELEVATE THIS INTEGRAL SERVICE.
[03:22:45] INVESTING IN OUR PROGRAMS AND AMENITIES
[03:22:47] IS IMPORTANT, AND SO IS INVESTING IN OUR
[03:22:50] STAFF AND VOLUNTEERS WHO PROVIDE
[03:22:52] CRITICAL CUSTOMER SERVICE. OUR LEARNING
[03:22:55] TEAM COMPLETED AN EXCELLENT CUSTOMER
[03:22:57] SERVICE FOR TRAVELERS WITH DISABILITIES

[03:22:59] ELEARING IN 2021, WHICH WAS REQUIRED OF
[03:23:02] ALL PORT AVIATION EMPLOYEES AND
[03:23:04] VOLUNTEERS, AND IT IS AVAILABLE TO ALL
[03:23:07] AIRPORT BADGE HOLDERS TO SUPPLEMENT
[03:23:09] EXISTING TRAINING THEIR EMPLOYER MAY
[03:23:11] ALREADY PROVIDE, AND OUR ICT DEPARTMENT
[03:23:14] HOSTED MICROSOFT ACCESSIBILITY TRAININGS
[03:23:16] TO ALL PORT EMPLOYEES IN 2021. NEXT
[03:23:19] SLIDE, PLEASE AS PREVIOUSLY
[03:23:23] NOTED, WE RECOGNIZE THAT THE TRAVEL
[03:23:25] JOURNEY FOR MANY BEGINS PRIOR TO
[03:23:27] STEPPING FOOT INSIDE THE AIRPORT, SO WE
[03:23:30] HAVE INVESTED IN OUR CUSTOMER
[03:23:31] COMMUNICATION TO ENSURE INFORMATION IS
[03:23:34] READILY AVAILABLE TO ALL TRAVELERS,
[03:23:36] INCLUDING THOSE WITH DISABILITIES,
[03:23:38] THROUGH LEVERAGING TECHNOLOGY SUCH AS
[03:23:40] ASK SEA, WHERE TRAVELERS CAN USE GOOGLE
[03:23:43] OR AMAZON ALEXA DEVICES TO ASK THEIR
[03:23:45] TRAVEL QUESTIONS. AND IN 2022, WE WILL
[03:23:49] BE EXPANDING OUR PRE VISIT AND ONSITE
[03:23:51] RESOURCES THROUGH ENHANCING OUR WEB
[03:23:53] CONTENT AND PROVIDING ACCESSIBILITY
[03:23:55] FOCUSED BROCHURES THAT WILL BE AVAILABLE
[03:23:58] ON SITE AT THE AIRPORT. WE ALSO
[03:24:00] RECOGNIZE THE IMPORTANCE OF HEARING FROM
[03:24:02] OUR CUSTOMERS THEMSELVES, AND WE HAVE
[03:24:05] MADE STEPS TO PROACTIVELY SEEK FEEDBACK
[03:24:08] THROUGH QR CODE SURVEYS SUCH AS THOSE
[03:24:11] WITHIN THE SENSORY ROOM AND THROUGH
[03:24:13] PARTNERING WITH OUR BUSINESS
[03:24:14] INTELLIGENCE TEAM ON A WHEELCHAIR
[03:24:16] CUSTOMER COURTESY STUDY. WE AIM TO HEAR
[03:24:19] FROM CUSTOMERS THEMSELVES ON WHERE WE
[03:24:21] ARE DOING WELL AND WHERE WE CAN IMPROVE.
[03:24:24] NEXT SLIDE, PLEASE FINALLY,
[03:24:27] OUR QUALITY ASSURANCE PROGRAM LAUNCHED
[03:24:29] AT THE END OF 2021 AND PLAYS A CRITICAL
[03:24:32] ROLE IN MEASURING AND REINFORCING
[03:24:34] EMPLOYEE ENGAGEMENT USING THE SEA
[03:24:38] CUSTOMER SERVICE STANDARDS MANUAL AS THE
[03:24:40] BASELINE FOR OUR CUSTOMER SERVICE
[03:24:42] STANDARDS ACROSS THE AIRPORT.
[03:24:43] REGARDLESS OF EMPLOYER EXPERIENCE,
[03:24:46] EVALUATORS CONDUCT REGULAR AIRPORT
[03:24:49] EVALUATIONS WHERE THEY POSE AS
[03:24:50] TRAVELERS. THE QA PROGRAM, ALONG WITH
[03:24:53] OTHER PROACTIVE CUSTOMER FEEDBACK
[03:24:55] APPROACHES, PROVIDES US WITH VALUABLE
[03:24:57] INSIGHTS THAT LEAD TO ACTIONS TO IMPROVE
[03:25:00] CUSTOMER SATISFACTION, REWARD POSITIVE
[03:25:03] STAFF BEHAVIOR, AND IDENTIFY TRAINING
[03:25:05] OPPORTUNITIES. ACCESSIBILITY HAS BEEN
[03:25:08] INTEGRATED INTO BOTH THE CUSTOMER
[03:25:10] SERVICE STANDARDS MANUAL AND THE QA
[03:25:12] PROGRAM. NEXT SLIDE, PLEASE SWITCHING
[03:25:17] TOPICS THE THIRD PILLAR IN FCA'S
[03:25:20] ACCESSIBILITY PROGRAM IS FOCUSED ON
[03:25:22] ENGAGEMENT AND THAT'S ENGAGEMENT WITHIN
[03:25:25] THE DISABILITY, AVIATION AND BROADER
[03:25:27] COMMUNITY. NEXT SLIDE, PLEASE A
[03:25:31] LINCHPIN OF OUR ENGAGEMENT EFFORTS IS
[03:25:34] OUR ACCESSIBILITY ADVISORY COMMITTEE,

[03:25:36] WHICH WAS FORMED IN THE SUMMER OF 2020,
[03:25:38] AND IT IS COMPOSED OF A CROSS SECTION
[03:25:42] OF INTERNAL PORT STAFF, AIRLINE
[03:25:44] PARTNERS, AND DISABILITY COMMUNITY
[03:25:46] MEMBERS. TOPICS HAVE RANGED FROM
[03:25:48] EMERGENCY PREPAREDNESS ONSITE SIGNAGE,
[03:25:51] SERVICE, ANIMAL RELIEF AREAS, AND MORE.
[03:25:54] WE ARE GRATEFUL FOR THE COMMITTEE'S ROLE
[03:25:56] IN BOTH PROVIDING ADVICE TO SEA AND IN
[03:25:59] HELPING US SPREAD THE WORD ABOUT OUR
[03:26:00] MANY OFFERINGS TO THE DISABILITY
[03:26:02] COMMUNITY. THE ADVISORY COMMITTEE IS
[03:26:05] JUST ONE MECHANISM FOR ENGAGING WITH THE
[03:26:07] DISABILITY COMMUNITY HEATHER AND I
[03:26:09] REGULARLY MEET WITH DISABILITY COMMUNITY
[03:26:11] MEMBERS AND ORGANIZATIONS AND WELCOME
[03:26:14] FEEDBACK AND COLLABORATION.
[03:26:16] ADDITIONALLY, OUR EXTERNAL RELATIONS
[03:26:18] TEAM IS A CRITICAL PARTNER IN OUR
[03:26:20] ENGAGEMENT WORK. MANY OF THE PHOTOS IN
[03:26:23] TODAY'S PRESENTATION ARE FROM A 2021
[03:26:26] PHOTO SHOOT AIMED TO ILLUSTRATE THE SEA
[03:26:29] IS INCLUSIVE AND WELCOMING TO ALL, AND
[03:26:31] YOU WILL SEE THESE PHOTOS IN VARIOUS SEA
[03:26:34] COLLATERAL. AND IN 2022, WE LOOK FORWARD
[03:26:37] TO COLLABORATING WITH EXTERNAL RELATIONS
[03:26:39] TO EXPAND OUR OUTREACH TO THE DISABILITY
[03:26:42] COMMUNITY THROUGH MORE BLOGS, A
[03:26:44] BROCHURE, ADVERTISING CAMPAIGNS, AND
[03:26:46] MORE. NOW I'M GOING TO PASS IT BACK TO
[03:26:49] HEATHER, WHO WILL SHARE MORE ABOUT OUR
[03:26:51] OUTREACH AND ADVOCACY WITHIN THE
[03:26:52] AVIATION AND BROADER COMMUNITY. THANK
[03:26:55] YOU. NEXT SLIDE, PLEASE.
[03:26:58] THANK YOU, CHELSEA. IN ADDITION TO THE
[03:27:01] ACCESSIBILITY ADVISORY COMMITTEE, WE HAD
[03:27:03] MULTIPLE OPPORTUNITIES TO ENGAGE WITH
[03:27:05] PUBLIC AND INDUSTRY PROFESSIONALS IN
[03:27:07] 2021. THE SUNFLOWER LANYARD WORKING
[03:27:10] GROUP, STARTED IN 2019, CONTINUES TO
[03:27:13] MEET MONTHLY AND WITH CHELSEA'S
[03:27:14] LEADERSHIP HAS LED TO AN EXPANDED
[03:27:16] NETWORK OF AIRPORTS ACROSS THE US WITH A
[03:27:19] DEDICATED FOLLOWING INCLUDING
[03:27:21] REPRESENTATIVES FROM THE HIDDEN
[03:27:22] DISABILITIES ORGANIZATION. 2021 WAS
[03:27:26] AN AMAZING YEAR FOR HIGHLIGHTING SEA
[03:27:28] WITHIN THE BROADER AVIATION INDUSTRY
[03:27:30] INTO THE TRAVELING PUBLIC. IN JULY, I
[03:27:33] WAS EXCITED TO VIRTUALLY REPRESENT FCA
[03:27:35] DURING THE ANNUAL AAA CONFERENCE
[03:27:38] AND A PANEL DISCUSSION ABOUT HOW TO
[03:27:40] ADDRESS THE CHALLENGES OF INVISIBLE
[03:27:42] DISABILITIES. CHELSEA AND I WERE INVITED
[03:27:45] TO PARTICIPATE IN AN INTERVIEW FOR
[03:27:47] EXPLORABLE, A PODCAST ABOUT TRAVEL
[03:27:50] DISABILITY AND INCLUSION. IN EPISODE 13,
[03:27:53] WE WERE ABLE TO SHARE THE RECENT
[03:27:54] ACCESSIBILITY EFFORTS AT SCA AND DISCUSS
[03:27:57] ACCESSIBLE TRAVEL, SO MAKE SURE TO GO
[03:27:59] CHECK IT OUT. FINALLY, SCA WAS
[03:28:02] HIGHLIGHTED IN BOTH INTERNATIONAL
[03:28:03] AIRPORT REVIEW AND IN AN UPCOMING ACRP

[03:28:06] REPORT ON ASSESSING AIRPORT PROGRAMS FOR
[03:28:10] TRAVELERS WITH DISABILITIES AND OLDER
[03:28:12] ADULTS FOR ACCESSIBILITY INITIATIVES.
[03:28:14] NEXT SLIDE, PLEASE.
[03:28:18] WHILE WE ARE PROUD OF EVERYTHING SHARED
[03:28:20] SO FAR, THE HIGHLIGHT WAS RECEIVING THE
[03:28:22] 2021 FAA COVID RIGHTS ADVOCATE AND
[03:28:24] PARTNER AWARD AND ACKNOWLEDGEMENT OF OUR
[03:28:27] EFFORTS TO DATE TO IMPROVE
[03:28:28] ACCESSIBILITY. WE ARE HONORED TO RECEIVE
[03:28:30] THE RECOGNITION, AND IT INSPIRES US TO
[03:28:32] CONTINUE TO PUSH FORWARD WITH NEW IDEAS.
[03:28:35] IN ADDITION TO THE FAA CIVIL RIGHTS
[03:28:37] AWARD, FCA WAS AWARDED A FOUR STAR
[03:28:39] RANKING BY SKYTRACKS. WHILE
[03:28:41] ACCESSIBILITY IS NOT THE MAIN FOCUS OF
[03:28:43] SKYTRACKS RANKING, MANY OF OUR EFFORTS
[03:28:45] WERE NOTED IN THE EVALUATION REPORT AS
[03:28:48] CONTRIBUTING TO THE OVERALL SCORE. IN
[03:28:50] 2022, WE LOOK FORWARD TO EXPLORING NEW
[03:28:53] INITIATIVES. WE STRIVE TO INCREASE
[03:28:55] AWARENESS OF PROGRAMS AND AMENITIES
[03:28:57] THROUGH EXPANDED ENGAGEMENT WITHIN THE
[03:28:58] COMMUNITY AND ADDITIONAL RESOURCES
[03:29:00] AVAILABLE IN THE AIRPORT AND ONLINE. WE
[03:29:03] PLAN ON EXPANDING AND DIVERSIFYING OUR
[03:29:05] VOLUNTEER ROSTER TO ELEVATE THE SEA
[03:29:07] EXPERIENCE FOR ALL TRAVELERS, INCLUDING
[03:29:09] THOSE WITH DISABILITIES, AND THE F AND I
[03:29:13] ARCHITECTURE TEAM WILL BEGIN A FACILITY
[03:29:14] AUDIT, INCLUDING EXTERNAL STAKEHOLDERS
[03:29:17] INVOLVEMENT, TO ENSURE THAT WE ARE AWARE
[03:29:19] OF ANY POTENTIAL OPPORTUNITIES FOR
[03:29:21] IMPROVEMENT IN MATERIAL.
[03:29:23] AS WE CONTINUE TO DEVELOP OUR
[03:29:25] ACCESSIBILITY PROGRAM, WE REINFORCE THE
[03:29:27] REPUTATION OF SCA AS AN ACCESSIBILITY
[03:29:30] AVIATION LEADER. IMPROVING THE CUSTOMER
[03:29:32] EXPERIENCE FOR PASSENGERS WITH
[03:29:34] DISABILITIES IMPROVES THE EXPERIENCE FOR
[03:29:36] ALL. THANK YOU FOR THE OPPORTUNITY TO
[03:29:38] SHARE OUR PROGRESS, AND WE'RE NOW OPEN
[03:29:41] FOR ANY QUESTIONS. THANK YOU, HEATHER,
[03:29:44] AND THANK YOU, CHELSEA, FOR A TRULY
[03:29:47] INSPIRING PRESENTATION. IT'S JUST
[03:29:50] INCREDIBLE TO SEE ALL THAT WE'VE DONE,
[03:29:51] AND WE'RE TRULY GRATEFUL FOR YOUR
[03:29:55] EFFORTS. COMMISSIONERS, IF YOU HAVE A
[03:29:57] QUESTION OR COMMENT, PLEASE RAISE YOUR
[03:29:59] HAND.
[03:30:03] ALL RIGHT. COMMISSIONER CHO AND
[03:30:05] FELLEMAN WAS A TIE, SO I'M GOING TO GO
[03:30:07] WITH COMMISSIONER CHO FOR THAT ONE. I
[03:30:10] ACTUALLY DON'T HAVE ANY QUESTIONS. I
[03:30:11] JUST WANT TO COMMEND YOU ALL FOR YOUR
[03:30:12] WORK. THIS IS SOME OF THE MOST IMPORTANT
[03:30:14] THINGS WE CAN DO. I THINK THIS IS WHAT
[03:30:17] MAKES PORT OF SEATTLE, BUT ALSO SEATTLE
[03:30:19] TACOMA INTERNATIONAL AIRPORT ONE OF THE
[03:30:22] MOST ACCESSIBLE. WHEN WE TALK ABOUT
[03:30:24] EQUITY, DIVERSITY, INCLUSION, THIS IS
[03:30:27] WHAT WE'RE TALKING ABOUT. THE FACT THAT
[03:30:29] WE CAN CATER TO AND MAKE SURE

[03:30:33] THE PORT IS ACCESSIBLE TO PEOPLE WITH
[03:30:35] DISABILITIES IS REALLY CORE TO WHAT WE
[03:30:38] WERE TRYING TO DO. THE REASON WHY I
[03:30:40] BELIEVE WE RECEIVED OUR FOUR STAR
[03:30:43] SKYTRACKS RATING AND WHY THIS WILL
[03:30:47] BE A CRUCIAL ASPECT OF OUR PURSUIT OF A
[03:30:50] FIVE STAR SKYTRACKS RATING. SO I LOOK
[03:30:52] FORWARD TO FUTURE PLANS TO CONTINUE THIS
[03:30:56] WORK, IN PARTICULAR, THE SENSORY ROOMS
[03:31:01] AND ALL THAT STUFF, I THINK IS REALLY
[03:31:04] FORWARD THINKING IN THIS INDUSTRY. AND
[03:31:06] THE FACT THAT WE'RE ABLE TO ACCOMMODATE
[03:31:08] THIS, DESPITE THE CONSTRAINT IN SPACE
[03:31:11] THAT WE HEAR ABOUT FROM LAND ALL THE
[03:31:13] TIME IS REALLY COMMENDABLE. SO THANK YOU
[03:31:16] FOR BEING CREATIVE. THANK YOU FOR
[03:31:17] PUSHING THE ENVELOPE AND PUTTING US ON
[03:31:20] THE MAP WHEN IT COMES TO ACCESSIBILITY.
[03:31:22] THANK YOU, COMMISSIONER FELONY.
[03:31:28] WELL, THANK YOU FOR THAT GREAT UPDATE
[03:31:30] AND NICE TO SEE PROGRESS. I WAS
[03:31:33] INTRIGUED BY THE FACT THAT WE RECEIVED A
[03:31:36] COVID RIGHTS AWARD. I THINK THAT'S
[03:31:38] PARTICULARLY APPROPRIATE. AND I WAS JUST
[03:31:41] WONDERING, IT WAS ABOUT FIVE YEARS AGO
[03:31:42] WHEN WE PASSED THE MOTION TO BE THE MOST
[03:31:44] ACCESSIBLE AIRPORT THAT'S ABOUT THAT
[03:31:47] TIME. SO I'M JUST WONDERING SINCE
[03:31:50] THAT TIME, WE HAVE NOW THIS OFFICE, THE
[03:31:53] OEDI, IS THIS HOUSE WITHIN OEDI.
[03:31:59] AND IT SEEMS TO ME IF WE'RE GETTING
[03:32:01] CIVIL RIGHTS AWARDS AND ACCESSIBILITY
[03:32:04] ISN'T JUST ABOUT RAISED RIGHT,
[03:32:08] WHETHER IT'S HOUSE THERE OR THERE'S
[03:32:11] CLEARLY ROOM FOR VERY MUCH A
[03:32:14] CROSS TALK OPPORTUNITY. AND LIKE I SAID,
[03:32:17] I DON'T KNOW WHAT YOU'RE DOING
[03:32:19] CURRENTLY, BUT IF THERE ARE
[03:32:21] OPPORTUNITIES TO EXPAND THAT OUTREACH,
[03:32:23] I THINK THAT'S A GREAT THING. DO YOU
[03:32:26] HAVE SOMETHING TO SAY TO THAT BEFORE I
[03:32:27] GO ONTO MY NEXT THING?
[03:32:36] HAVING TROUBLE? WE CAN
[03:32:40] HEAR YOU NOW. YOU CAN. OH, OKAY. I THINK
[03:32:43] THERE'S A DELAY ON MY COMPUTER. SO I
[03:32:46] JUST WANTED TO COMMENT. IT'S NOT UP TO
[03:32:50] ME OF WHAT DEPARTMENT THESE THINGS AYE
[03:32:51] HOUSED IN. BUT I JUST WANTED TO MENTION
[03:32:53] THAT THERE IS A REQUIREMENT FOR AN ADA
[03:32:56] COORDINATOR AT THE AIRPORT FOR FAA
[03:32:59] REGULATIONS, AND THERE AYE OTHER
[03:33:02] REQUIREMENTS FOR ADA COORDINATORS
[03:33:03] OUTSIDE OF THAT, JUST BECAUSE WE ARE A
[03:33:05] PUBLIC AGENCY. AND SO REGARDLESS
[03:33:09] OF THE DEPARTMENT, HISTORICALLY, THE ADA
[03:33:11] COORDINATOR HAS BEEN WITHIN FACILITIES
[03:33:13] AND INFRASTRUCTURE. AND THE CIVIL
[03:33:16] RIGHTS PART IS BECAUSE IT'S STUBBORN
[03:33:19] UNDER TITLE TWO, OF WHICH
[03:33:24] A LOT OF THE OEDI WORK IS IN TITLE SIX.
[03:33:27] BUT THIS WORK IS UNDER TITLE TO AT
[03:33:29] LEAST. AND SO THE AWARD WE GOT, THE FULL
[03:33:32] VERSION OF IT WAS THE CIVIL RIGHTS

[03:33:35] AWARD, SECTION 504, SECTION 504,
[03:33:39] THE REHABILITATION ACT. I DON'T KNOW IF
[03:33:40] YOU WANT TO GET THAT DETAILED, BUT IT'S
[03:33:42] UNDER TITLE TWO VERSUS TITLE SIX. BUT
[03:33:44] THAT MIGHT BE WHY IT'S NOT ALL UNDER
[03:33:47] OEDI AT THIS POINT. BUT WE ARE REQUIRED
[03:33:50] TO HAVE AN ADA COORDINATOR FOR THE
[03:33:52] AIRPORT, AND WE'VE ALWAYS HAD A
[03:33:53] RELATIONSHIP BETWEEN CUSTOMER SERVICE
[03:33:56] AND FACILITIES AND INFRASTRUCTURE. SO
[03:33:59] THE FOCUS OF IT BEING KIND OF SPLIT
[03:34:01] BETWEEN THOSE HAS BEEN HISTORIC. EVEN
[03:34:05] BEFORE CHELSEA WAS HERE, THERE WAS A
[03:34:07] CUSTOMER SERVICE PERSON THAT WAS
[03:34:09] DEDICATED TO ACCESSIBILITY AS WELL. SO
[03:34:12] IT'S ALWAYS BEEN A JOINT VENTURE FROM
[03:34:13] THAT STANDPOINT, I'M NOT SURE IF THAT
[03:34:15] HELPS AT ALL WITH THE DESCRIPTION.
[03:34:16] SURE. AND I SEE EXECUTIVE METRUCK,
[03:34:20] I SEE THE GEARS TURNING IN AYE. MIND,
[03:34:22] HOW MIGHT THIS BE ABLE TO BE INTEGRATED?
[03:34:25] AND SO I LEAVE IT TO AYE. CAPABLE HANDS.
[03:34:28] BUT IT DOES SEEM TO BE AN OPPORTUNITY TO
[03:34:30] MERGE A LOT OF THE TALENTS THAT WE HAVE
[03:34:33] GOING FORWARD, AND IT'S CLEAR THAT
[03:34:35] THERE'S PROGRESS BEING MADE AND THINGS
[03:34:37] BEYOND PHYSICAL DISABILITIES. I THINK
[03:34:39] IT'S ALL VERY ENCOURAGING TO WATCH.
[03:34:43] I WAS WONDERING ABOUT I THINK WE HAD THE
[03:34:45] OPEN DOORS RECOMMENDATIONS. RIGHT. AND
[03:34:49] I'M JUST THINKING ABOUT KPIS THAT WE CAN
[03:34:51] USE TO TRACK OUR PROGRESS.
[03:34:59] HOW DO YOU SPELL SUCCESS? RIGHT. DO YOU
[03:35:02] USE THE PROGRESS TOWARDS MEETING OPEN
[03:35:06] DOORS AS A METRUCK? NOT TO PLAY
[03:35:09] ON THE WORD, BUT IT
[03:35:15] ALL LOOKS GOOD TO US. WE'RE HAPPY TO SEE
[03:35:16] THE PROGRESS, BUT I'M JUST WONDERING,
[03:35:19] HOW DO YOU SET YOUR GOALS AND TRACK YOUR
[03:35:21] PROGRESS? IF YOU WANT TO START, CHELSEA
[03:35:24] AND I'LL GO AFTER YOU? I WOULD SAY FOR
[03:35:27] ME, THE OPEN DOORS AUDIT AND REPORT IS
[03:35:30] A STARTING POINT AND THAT IT WAS
[03:35:32] COMPLETED IN 2018 AND MUCH HAS CHANGED
[03:35:35] SINCE THEN. AND SO FOR ME WITHIN
[03:35:37] CUSTOMER SERVICE, I WANT TO BE MINDFUL
[03:35:40] OF THE CHANGES IN OUR INDUSTRY AS
[03:35:43] WELL AS WHERE ACCESSIBILITY IS GOING
[03:35:45] WHEN IT COMES TO AVIATION. AND SO, FOR
[03:35:48] EXAMPLE, THE SUNFLOWER LANYARD PROGRAM,
[03:35:50] THAT WASN'T A RECOMMENDATION WITHIN
[03:35:52] OPENDOORS. THANKFULLY, IT'S SOMETHING
[03:35:55] THAT WE PURSUED THROUGH HEATHER'S
[03:35:56] LEADERSHIP. WE WERE THE FIRST AIRPORT IN
[03:35:58] THE US TO PURSUE SUNFLOWER LANYARD AS A
[03:36:02] PILOT, AND NOW 30 PLUS AIRPORTS IN THE
[03:36:04] US DO SO AS WELL. SO FOR ME, WHEN
[03:36:07] THINKING ABOUT WORK PLANS AND WHAT ARE
[03:36:09] OUR GOALS, I'M LOOKING ANNUALLY AT
[03:36:13] THE OPEN DOORS AUDIT AND THEN BUILDING
[03:36:15] UPON THAT BASED OFF OF OTHER CUSTOMER
[03:36:17] SERVICE INITIATIVES. FOR ME RIGHT NOW,
[03:36:19] A REAL BIG ONE IS ON GETTING THE WORD

[03:36:22] OUT ON OUR PROGRAMS AND AMENITIES. SOME
[03:36:24] OF THE FEEDBACK WE HEAR FROM TRAVELERS
[03:36:27] REALLY REINFORCES THE FACT THAT THEY'RE
[03:36:29] JUST NOT AWARE OF WHAT WE OFFER. AND SO
[03:36:31] THAT'S WHY WE'RE WORKING ON THIS
[03:36:32] BROCHURE. WE'LL HAVE THIS BROCHURE IN
[03:36:34] KEY LOCATIONS THROUGHOUT THE AIRPORT.
[03:36:36] SO IF SOMEONE'S IN THE SENSORY ROOM,
[03:36:38] THEY ALSO KNOW ABOUT OTHER AMENITIES
[03:36:40] THAT WE HAVE, LIKE THE SUNFLOWER LANYARD
[03:36:42] PROGRAM OR EVEN MOBILE FOOD ORDERING.
[03:36:44] THAT WAS SOMETHING THAT CAME UP IN THE
[03:36:46] QR CODE SURVEY, WHERE A TRAVELER THANKED
[03:36:49] US FOR THE SENSORY ROOM BUT WISHED THAT
[03:36:52] THERE WAS MORE WAYS THAT THEY COULD GET
[03:36:54] FOOD WITHOUT INTERACTING WITH PEOPLE.
[03:36:56] AND WE DO HAVE THAT. BUT IF YOU DON'T
[03:36:59] KNOW ABOUT IT, THEN THAT'S AN ISSUE. SO
[03:37:02] THAT'S A LONG WINDED ANSWER OF SAYING
[03:37:04] I'M LOOKING AT THE OPEN DOORS AS A
[03:37:07] JUMPING OFF POINT, BUT REALLY LOOKING AT
[03:37:09] INDUSTRY TRENDS AS WELL AS WELL AS WHAT
[03:37:11] WE'RE HEARING FROM OUR TRAVELERS.
[03:37:16] I'M SORRY. GO AHEAD. OH, I WAS JUST
[03:37:18] GOING TO SHARE THAT FROM THE FACILITY
[03:37:19] STANDPOINT BECAUSE THAT'S REALLY MY
[03:37:22] FOCUS AS ARCHITECTURE MANAGER. THAT
[03:37:24] USING, AS CHELSEA SAID, USING THE OPEN
[03:37:27] DOORS AS A STARTING POINT. BUT ALSO
[03:37:30] AS WE RENOVATE AND EXPAND OUR
[03:37:33] FACILITY, HOW DO WE DO IT BETTER THE
[03:37:36] NEXT TIME KNOWING KIND OF WHAT THOSE
[03:37:39] EXPECTATIONS ARE. AND SIMILARLY, WITH
[03:37:41] CHELSEA KIND OF KEEPING IN TOUCH, LIKE
[03:37:44] PUTTING WITH WHAT'S HAPPENING WITHIN
[03:37:46] EITHER THE BUILDING INDUSTRY OR JUST
[03:37:49] WITHIN EXPECTATIONS FOR PASSENGERS OF
[03:37:52] HOW WE INTEGRATE THAT INTO THE DESIGN.
[03:37:54] SO WE EACH HAVE OUR LENS ON IT. BUT I
[03:37:57] THINK THE BEST PRACTICES WERE
[03:37:59] ESTABLISHED BY OPEN DOORS AND WE STAY IN
[03:38:02] CONTACT WITH ERIC LIP AND OTHERS
[03:38:06] AT OPEN DOORS AND KIND OF KEEP UP WITH
[03:38:09] WHAT'S HAPPENING AND JUST FIND OUT HOW
[03:38:11] IS IT BEST TRANSLATED TO OUR AIRPORT?
[03:38:13] BECAUSE AS WE ALL KNOW, EVERY AIRPORT IS
[03:38:16] UNIQUE AND NOT EVERYTHING RECOMMENDED
[03:38:19] ALWAYS WORKS. BUT MAYBE WE HAVE
[03:38:20] OPPORTUNITIES FOR NEW THINGS. SO OUR
[03:38:23] METRIC IS JUST ARE WE CONTINUING TO
[03:38:25] IMPROVE AS THE AIRPORT CONTINUES TO
[03:38:29] EVOLVE? IT'S SUCH AN EVER MOVING TARGET
[03:38:31] OF WHERE THE AIRPORT IS GOING. THE FACT
[03:38:34] THAT I SEE IT AS A SUCCESS, THAT OUR
[03:38:37] UPCOMING RESTROOM RENOVATIONS ARE GOING
[03:38:39] TO BE INCLUDING ADULT CHANGING TABLES
[03:38:40] AND ADDITIONAL NURSING ROOMS AND
[03:38:43] ADDITIONAL SARAS. THOSE, TO ME, ARE
[03:38:45] METRICS OF SUCCESS, AND I HOPE YOU SEE
[03:38:48] IT THAT WAY AS WELL. THAT'S GREAT. AND
[03:38:51] THE FACT THAT WE'RE UNDER STILL SUCH A
[03:38:52] GROWTH PLAN, IT STRIKES ME THAT MAYBE
[03:38:54] THIS IS AN OPPORTUNITY LIKE WHAT WE DID

[03:38:57] WITH AT 30% DESIGN. WE HAVE THIS LITTLE
[03:39:00] GREEN LEAF IN THE CONE OF UNCERTAINTY
[03:39:03] THAT YOU PAUSE FOR A MINUTE FOR BIG
[03:39:06] PROJECTS AND YOU SAY, HOW MUCH GREENER
[03:39:09] CAN WE MAKE THIS POTENTIALLY? AND IS IT
[03:39:11] COST EFFECTIVE? I MEAN, WE COULD MAYBE
[03:39:13] HAVE A PAUSE FOR AT THAT SAME INFLECTION
[03:39:17] POINT. AND WHAT COULD WE DO TO LOOK AT
[03:39:20] ACCESSIBILITY IN THIS PLACE, IN THE
[03:39:22] DESIGN? IT'S JUST KIND OF RATHER THAN
[03:39:25] YOU SAY YOUR POINT, THE SCALE KEEPS ON
[03:39:26] CHANGING ON YOU, BUT YOU CAN LOOK AT
[03:39:28] THAT POINT AND DESIGN IN THIS POINT IN
[03:39:31] HISTORY, WHAT MIGHT MORE WE COULD DO.
[03:39:34] BUT UNLESS YOU SPECIFICALLY TASK
[03:39:36] YOURSELF WITH IT AT THAT PLACE, IT'S
[03:39:38] MAYBE JUST A WAY TO INSTITUTIONALIZE OUR
[03:39:40] GOAL OF BEING THE MOST ACCESSIBLE
[03:39:43] AIRPORT IN THE COUNTRY. AND YOU REALIZE
[03:39:45] AS YOU MAKE THIS PROGRESS AND WE MAKE
[03:39:48] PEOPLE AWARE OF IT, THERE'S GOING TO BE
[03:39:49] MORE INTEREST IN BEING PART OF IT.
[03:39:51] RIGHT. SO I JUST HOPE YOU HAVE THE
[03:39:53] ENGAGEMENT ABILITY TO WATCH OUT WHAT YOU
[03:39:56] ASKED FOR. RIGHT. PEOPLE ARE GOING TO
[03:39:57] WANT TO HAVE SOME OPPORTUNITY TO GIVE
[03:40:00] YOU FEEDBACK. AND I THINK THAT'S REALLY
[03:40:02] ONLY A GOOD THING. AND FINALLY, WE KNOW
[03:40:05] THAT THE AIRPORT WEBSITE IS THE MOST
[03:40:08] ACTIVELY AYE. SITE. EVEN ON OUR
[03:40:12] PORT BLOGS, THERE'S LIKE COVID PROTOCOLS
[03:40:15] WHEN WE'RE TALKING ABOUT SOMETHING
[03:40:16] COMPLETELY DIFFERENT. I MEAN, THE
[03:40:17] AIRPORT IS REALLY GOOD AT DRIVING
[03:40:20] MESSAGES BECAUSE PEOPLE ARE HITTING THAT
[03:40:23] SITE. SO IT JUST RIGHT TO ME THAT WE
[03:40:24] COULD REALLY MAKE A CONSCIOUS EFFORT TO
[03:40:27] HAVE COVID PROTOCOLS. IT'S GOING TO BE
[03:40:29] THERE FOR A LONG TIME. I'M SURE THIS HOT
[03:40:32] LINK TO WHATEVER THE ACCESSIBILITY
[03:40:34] PROTOCOLS CAN BE PROMINENT AND TELL
[03:40:38] PEOPLE WHAT GOOD WORK YOU'RE DOING IF
[03:40:40] THEY DON'T MAKE USE OF IT. IT'S NOT GOOD
[03:40:43] ENOUGH FOR US TO GET AN AWARD, BUT IT'S
[03:40:45] GREAT THAT YOU'RE DOING IT. SO THANK YOU
[03:40:47] SO MUCH FOR YOUR EFFORTS. THANK YOU,
[03:40:49] COMMISSIONER FELLEMAN. ALL RIGHT,
[03:40:50] COMMISSIONER MOHAMED, YOU'RE UP.
[03:40:54] GREAT. THANK YOU. FIRST, I JUST WANT TO
[03:40:57] SAY, HEATHER AND CHELSEA, THANK YOU FOR
[03:40:59] THIS PRESENTATION AND JUST AMAZING WORK
[03:41:02] THAT YOU ALL ARE DOING TO ENSURE THAT
[03:41:05] OUR AIRPORT IS THE MOST ACCESSIBLE
[03:41:07] AIRPORT IN THE COUNTRY.
[03:41:12] FIRST, I WANT TO ASK, IS THE SCA
[03:41:15] ACCESSIBLE ADVISORY COMMITTEE? HOW OFTEN
[03:41:18] DOES THAT COMMITTEE MEET AND THE
[03:41:22] MEMBERSHIP WHO IS PART OF THAT
[03:41:23] COMMITTEE? HOW MANY OF THEM ARE, LIKE
[03:41:25] FROM COMMUNITY HAVE LIVED EXPERIENCE?
[03:41:28] CAN YOU SHARE A LITTLE BIT ABOUT THE
[03:41:29] COMMITTEE ITSELF? I CAN START,
[03:41:32] HEATHER. SO THE COMMITTEE HAS

[03:41:36] QUARTERLY MEETINGS, AND WE STARTED IN
[03:41:39] JULY OF 2020. SO THEY'VE ALL BEEN
[03:41:41] VIRTUAL. THIS APRIL, WE HOPE TO HAVE OUR
[03:41:44] FIRST IN PERSON MEETING. WE HAVE
[03:41:47] MEMBERSHIP CAPPED AT 25. JUST
[03:41:50] RECOGNIZING THAT A GROUP TOO LARGE COULD
[03:41:53] BECOME UNMANAGEABLE. AND IT'S THE MIX.
[03:41:56] I'D SAY IT'S ABOUT HALF THE PORT OF
[03:41:58] SEATTLE EMPLOYEES FROM VARIOUS DIFFERENT
[03:42:02] DEPARTMENTS THAT WE REALLY WANT TO BE AT
[03:42:05] THE TABLE ON DISCUSSIONS AROUND
[03:42:06] ACCESSIBILITY. WE HAVE TWO AIRLINE
[03:42:09] PARTNERS, SO, DELTA AND ALASKA, AND THEN
[03:42:11] THE REST ARE DISABILITY COMMUNITY
[03:42:13] MEMBERS. SO THESE ARE PEOPLE BOTH WITH
[03:42:16] DISABILITIES THEMSELVES OR PEOPLE
[03:42:18] AFFILIATED WITH ORGANIZATIONS THAT SERVE
[03:42:21] A DISABILITY POPULATION. SO, FOR
[03:42:23] EXAMPLE, WE HAVE PARALYZED VETERANS OF
[03:42:25] AMERICA, NORTHWEST CHAPTER, MS SOCIETY,
[03:42:28] NORTHWEST CHAPTER, ARKA, KING COUNTY,
[03:42:34] NORTHWEST, ADA CENTER, ET CETERA. AND AS
[03:42:37] OF NOW, WE HAVE A TWO YEAR TERM. AND THE
[03:42:40] THOUGHT IS THAT WE WANT TO BRING IN NEW
[03:42:43] MEMBERS AND NEW VOICES AS WELL AS THE
[03:42:46] PEOPLE. WHEN THEY ARE NO LONGER AN
[03:42:48] ACTIVE COMMITTEE MEMBER, THEY'LL STILL
[03:42:50] BE A FRIEND OF THE PORT AND SOMEONE THAT
[03:42:52] WE CAN CALL AND GET ADVICE FROM
[03:42:55] SOMETHING TO NOTE IS QUARTERLY MEETINGS
[03:42:59] THAT'S EVERY THREE MONTHS. SO THAT CAN
[03:43:01] BE A LONG SPAN BETWEEN THE MEETINGS. SO
[03:43:04] WHEN NECESSARY, WE DO POP UP MEETINGS ON
[03:43:07] TOPICS WHERE WE FEEL LIKE WE REALLY WANT
[03:43:09] THE COMMITTEE'S FEEDBACK. LET'S DO A POP
[03:43:12] UP MEETING TO OVER LUNCH, BRING IN A
[03:43:15] GUEST SPEAKER, BRING IN SOMEBODY TO TALK
[03:43:17] ON A TOPIC, AND THEN GET THE COMMITTEE'S
[03:43:20] ADVICE. GREAT. AND THEN WHAT IS THE PORT
[03:43:23] OF COMPLAINT? IS THERE LIKE A COMPLAINT
[03:43:27] FORM? IF SOMEONE IS REPORTING SOME SORT
[03:43:29] OF ISSUE AT ONE OF OUR FACILITIES, HOW
[03:43:33] DO THEY DO THAT? I'M ONLY SPEAKING FOR
[03:43:36] THE AIRPORT NOW, NOT FOR OUR GREATER
[03:43:39] PORT FACILITIES, BECAUSE WE'RE ONLY
[03:43:40] AVIATION BASED, BUT WE HAVE REQUIRED
[03:43:44] NONDISCRIMINATION SIGNAGE LOCATED AT ALL
[03:43:46] ENTRANCES INTO THE AIRPORT, ALSO AT
[03:43:50] THE MAJORITY OF WATER SELLING STATIONS.
[03:43:53] YOU'LL ALSO SEE THAT. AND ON THAT FORM,
[03:43:56] IT DOES LIST WHO TO CONTACT.
[03:43:59] THERE'S A DEDICATED ADA COORDINATOR
[03:44:03] EMAIL ADDRESS THAT I MANAGE. AND THOSE
[03:44:06] FORMS COME TO ME. AND IF THEY DON'T SEE
[03:44:09] THAT, IF YOU GO TO OUR ACCESSIBILITY WEB
[03:44:12] PAGES UNDER FAQs, THERE IS A DESCRIPTION
[03:44:16] OF KIND OF A NOTICE
[03:44:20] OF NONDISCRIMINATION AS REQUIRED BY FAA.
[03:44:23] AND THEN THERE'S A FORM THAT THEY CAN
[03:44:24] CLICK ON AND THEN EMAIL THAT TO ME, AND
[03:44:26] THEN THAT WOULD GO THROUGH THE PROCESS.
[03:44:29] OKAY, GREAT. I THINK THAT'S REALLY
[03:44:30] HELPFUL INFORMATION, ESPECIALLY FOR THE

[03:44:32] PUBLIC. THEN MY LAST
[03:44:35] QUESTION IS AND I'M GLAD THAT
[03:44:38] COMMISSIONER FELLEMAN POINTED OUT
[03:44:41] THE OFFICE OF OEDI THAT
[03:44:45] YOU GUYS RECEIVED YOUR CIVIL RIGHTS
[03:44:47] AWARD FOR TITLE TWO AND NOT TITLE SIX.
[03:44:50] AND SO I'M TRYING TO JUST UNDERSTAND A
[03:44:53] LITTLE BIT ABOUT WHAT THE COORDINATION
[03:44:55] BETWEEN YOUR WORK AND
[03:44:59] OEDI. AND IF THERE'S NOT SOME LEVEL OF
[03:45:01] COORDINATION, I WOULD RECOMMEND THAT
[03:45:03] THERE SHOULD BE THERE SHOULD BE A TITLE
[03:45:05] SIX COORDINATOR.
[03:45:09] AS AN AGENCY THAT RECEIVES FEDERAL
[03:45:11] DOLLARS, IT IS JUST SO IMPORTANT THAT WE
[03:45:14] ARE MAKING SURE THAT UNDER THE
[03:45:16] DISABILITY ACT THAT WE'RE MEETING THE
[03:45:18] REQUIREMENTS OF ENSURING THAT BOTH OUR
[03:45:21] PROGRAMS AND SERVICES MEET THE
[03:45:24] DISABILITY ACT REQUIREMENTS. AND SO THAT
[03:45:27] COORDINATION WOULD BE IMPORTANT. AND I'M
[03:45:29] WONDERING WHEN THE COMMISSIONER
[03:45:33] FELLEMAN, WHEN YOU WERE POINTING OUT TO
[03:45:35] THE ORDER OF THE MOTION THAT HELPING
[03:45:40] MAKE OUR AIRPORT THE MOST ACCESSIBLE WAS
[03:45:42] PUT IN PLACE IF TITLE SIX WAS CALLED OUT
[03:45:46] ON THAT. AND IF NOT, MAYBE THERE'S
[03:45:49] OPPORTUNITIES TO HAVE A COMPREHENSIVE
[03:45:50] PLAN AROUND TITLE SIX. SO IF I CAN CHIME
[03:45:54] IN, THERE IS A TITLE SIX COORDINATOR
[03:45:57] WITHIN THE OFFICE, OEDI OFFICE,
[03:46:00] AND FOR THE AIRPORT, I AM SATISFYING THE
[03:46:03] FAA REQUIREMENT OF TITLE TWO, SECTION
[03:46:06] 504, THE REHABILITATION ACT. SO I'M NOT
[03:46:09] SURE IF YOU WERE SAYING WE DO HAVE A
[03:46:12] TITLE SIX REPORT THAT GOES OUT EVERY
[03:46:14] YEAR AND THERE'S MULTIPLE PEOPLE LISTED
[03:46:16] ON THAT. SO MAYBE BOOKED OR YOU COULD
[03:46:17] SPEAK TO THAT. I JUST WANTED TO MAKE
[03:46:18] SURE IT WAS CLEAR BETWEEN TITLE SIX AND
[03:46:20] TITLE TWO. YES.
[03:46:24] I'M SORRY, COMMISSIONER. NO, I SAID THAT
[03:46:27] WOULD BE HELPFUL BECAUSE I WOULD IMAGINE
[03:46:29] THAT WHOEVER'S WORKING ON TITLE SIX
[03:46:31] WOULD THEN WORK ON ALSO LANGUAGE ACCESS
[03:46:33] REQUIREMENTS, TOO. THAT'S RIGHT.
[03:46:36] THE RESPONSIBILITY FOR FILING THE ANNUAL
[03:46:39] TITLE FIXED PLAN HAS SHIFTED OVER TIME
[03:46:42] FROM OFFICE TO OFFICE. IT USED TO BE THE
[03:46:45] OFFICE OF SOCIAL RESPONSIBILITY AND THEN
[03:46:47] EXTERNAL RELATIONS AND THEN LEGAL, BUT
[03:46:49] IT IS NOW MY RESPONSIBILITY. AND I'VE
[03:46:53] HAD JUST LESS THAN A YEAR TO BE
[03:46:57] DOING TO TACKLE THAT. AND IT IS REALLY
[03:46:59] CLEAR TO ME THAT WE NEED TO HAVE SOMEONE
[03:47:02] RESPONSIBLE FOR THAT POSITION THAT MANY
[03:47:06] OTHER POINTS THAT ARE BEING BROUGHT UP
[03:47:08] COULD BE CONNECTED TO BECAUSE FILING THE
[03:47:10] PLAN ANNUALLY WITH LANGUAGE ACCESS,
[03:47:13] WITH OTHER ISSUES OF ACCESS AND
[03:47:15] TRAFFICKING THAT ARE COMING UP, IN MY
[03:47:18] OPINION, DOES BUILD A WHOLE POSITION OF
[03:47:20] TITLE SIX COORDINATOR AND PARTNERSHIPS.

[03:47:23] UNTITLED, TOO, I THINK WOULD BE REALLY
[03:47:25] CRITICAL. CAN I JUST ADD ON
[03:47:28] THIS TOPIC? I WOULD JUST NOTE FOR ME,
[03:47:31] BEING IN THE CUSTOMER SERVICE DEPARTMENT
[03:47:33] HERE AT THE AIRPORT, EVERYTHING I'M
[03:47:35] DOING IS VERY MUCH ROOTED IN THE
[03:47:36] TRAVELER AND ALSO SUPPORTING OUR
[03:47:39] VOLUNTEER PROGRAM. SO FOR ME, IT VERY
[03:47:41] MUCH MAKES SENSE THE APPROACH THAT WE'RE
[03:47:43] TAKING AT THE MOMENT WHERE HEATHER AND I
[03:47:46] COLLABORATE TOGETHER WITH THE
[03:47:49] KNOWLEDGE AROUND THE REGULATION
[03:47:51] REQUIREMENTS THAT WE HAVE AS AN AIRPORT.
[03:47:54] AT THE SAME TIME, OF COURSE, I THINK
[03:47:56] THAT THERE'S ABSOLUTELY OPPORTUNITY FOR
[03:47:59] PARTNERSHIP AND COLLABORATION AND JUST
[03:48:01] SHARING WITH OEDI AS WELL TO ADVANCE
[03:48:03] ACCESSIBILITY BECAUSE WE WANT TO ADVANCE
[03:48:05] ACCESSIBILITY NOT JUST AT THE AIRPORT,
[03:48:07] BUT THROUGHOUT THE PORT AS WELL. BUT
[03:48:09] CERTAINLY THE LENS THAT I WEAR, IT'S
[03:48:11] ROOTED IN CUSTOMER SERVICE AND BEING
[03:48:13] HERE AT THE AIRPORT. YEAH,
[03:48:16] THAT'S REALLY HELPFUL. I MEAN, IT
[03:48:18] INTERSECTS REALLY WELL TOGETHER. RIGHT.
[03:48:20] OUR PROGRAM AND SERVICES AND ACTIVITIES
[03:48:22] ARE ALL TOUCHING OUR CUSTOMERS AND OUR
[03:48:25] CUSTOMERS ARE OUR COMMUNITY MEMBERS.
[03:48:27] AND SO I THINK THAT LEVEL OF
[03:48:29] COLLABORATION BETWEEN TITLE TWO AND
[03:48:31] TITLE SIX MAKES A LOT OF SENSE,
[03:48:35] AT LEAST TO ME, AND HAVING SOME SORT OF
[03:48:37] COMPREHENSIVE PLAN THERE. AND SO IT
[03:48:39] SOUNDS LIKE ODI IS ALREADY WORKING ON
[03:48:41] THAT. BUT A COMPREHENSIVE PLAN AND A
[03:48:43] COORDINATOR FOR AVA,
[03:48:47] COORDINATOR THAT FOCUSES ON TITLE SIX UP
[03:48:49] TO ME IS REALLY IMPORTANT. BUT THANK YOU
[03:48:52] ALL FOR THIS PRESENTATION AND ENGAGING
[03:48:54] IN THE DISCUSSION. YOU'RE WELCOME.
[03:48:58] THANK YOU AGAIN, HEATHER AND CHELSEA,
[03:49:01] FOR A GREAT PRESENTATION. CLERK HART,
[03:49:04] YOU PLEASE READ OUR NEXT ITEM INTO THE
[03:49:06] RECORD. YES, THIS IS AGENDA ITEM
[03:49:09] ELEVEN C, THE 2022 CRUISE SEASON UPDATE.
[03:49:13] AND JUST AS A NOTE ON TIME, WE'RE ABOUT
[03:49:15] 20 MINUTES BEHIND SCHEDULE. SO, STEVE,
[03:49:18] I'LL LET YOU INTRODUCE THE ITEM AND THEN
[03:49:19] TURN OVER TO STAFF FOR PRESENTATION.
[03:49:22] THANKS, MR. PRESIDENT. TRICIA, I'VE
[03:49:25] SHARED MY THOUGHTS ON THIS ITEM, WHICH
[03:49:27] IS EARLIER DURING MY OPENING REMARKS TO
[03:49:30] REVIEW. WE ANTICIPATE A RECORD 296
[03:49:33] VESSEL CALLS THIS YEAR WITH 1.3 MILLION
[03:49:36] REVENUE PASSENGERS FOR CRUISE. AS YOU
[03:49:38] KNOW, OUR VALUES OF ENVIRONMENTAL
[03:49:40] STEWARDSHIP AND SUSTAINABILITY, AYE AN
[03:49:42] INTEGRAL PART OF OUR CRUISE BUSINESS.
[03:49:44] WITH THE LEADERSHIP OF THE COMMISSION,
[03:49:45] ENVIRONMENTAL CONSIDERATIONS HAVE BEEN
[03:49:47] FRONT AND CENTER SINCE THE EARLY DAYS OF
[03:49:49] OUR CRUISE BUSINESS, THE ECONOMIC IMPACT
[03:49:52] OF THIS LINE OF BUSINESS IS SIGNIFICANT.

[03:49:54] AS YOU HEARD EARLIER TODAY, THIS
[03:49:55] PRESENTATION WILL FOCUS SOLELY ON THE
[03:49:58] UPCOMING 2022 CRUISE SEASON. YOU CAN
[03:50:00] EXPECT A DEEPER DIVE INTO OUR CRUISE
[03:50:02] LINE OF BUSINESS AT A FUTURE STUDY
[03:50:04] SESSION. I NOW LIKE TO TURN IT OVER TO
[03:50:06] STEPHANIE JONES STEVENS, MANAGING
[03:50:07] DIRECTOR OF THE MARITIME DIVISION, TO
[03:50:10] SHARE MORE ABOUT THE UPCOMING SEASON.
[03:50:11] STEPHANIE, THANK YOU, STEVE. THANK YOU,
[03:50:15] COMMISSIONER. AND I'M HERE WITH
[03:50:19] MARIE ELLINGSON, OUR SENIOR MANAGER OF
[03:50:21] CRUISE OPERATIONS AND BUSINESS
[03:50:22] DEVELOPMENT, TO SHARE A LITTLE BIT ABOUT
[03:50:24] THE SEASON. AND WHILE YOU'RE SEEING
[03:50:25] MARIE AND I TODAY, I JUST WANT TO MAKE
[03:50:28] IT CLEAR THAT THERE AYE, SO MANY FOLKS
[03:50:30] AROUND THE PORT AND EVEN BEYOND THE PORT
[03:50:32] THAT MADE THIS SUCCESSFUL. I WANT TO
[03:50:33] ESPECIALLY CALL OUT OUR REALLY FABULOUS
[03:50:35] EXTERNAL RELATIONS TEAM AND OUR REALLY
[03:50:38] FABULOUS ENVIRONMENTAL TEAMS THAT ARE SO
[03:50:42] INVOLVED IN ALL THIS WORK. NEXT SLIDE,
[03:50:44] PLEASE.
[03:50:49] SO WE WANT TO TALK ABOUT THE 2022
[03:50:51] SEASON, WHAT YOU'RE GOING TO SEE THIS
[03:50:53] SUMMER IN THE HARBOR. I WANT TO TALK
[03:50:55] ABOUT SUSTAINABILITY, AND THEN WE WANT
[03:50:57] TO TALK ABOUT SAFE RETURN, THE ISSUE OF
[03:51:00] COVID SAFETY AS WELL. NEXT SLIDE,
[03:51:03] PLEASE. OH,
[03:51:06] NEXT SLIDE, PLEASE. WE HAVE A LOT OF
[03:51:08] TRANSITION SLIDES, BUT THEY'RE PRETTY
[03:51:09] PICTURES. SO I WANT TO TALK ABOUT WHAT
[03:51:12] OUR PRELIMINARY SEASON FOR SCHEDULE FOR
[03:51:15] THIS SEASON. THIS ACTUALLY HAS JUST
[03:51:18] TODAY SINCE I GOT UP THIS MORNING, HAS
[03:51:21] CHANGED DOWN TWO SHIP CALLS, UP ONE SHIP
[03:51:24] CALL. SO WE'RE NOW AT 295 SHIP CALLS.
[03:51:27] IT'S AN UNUSUAL YEAR, SO WE DO EXPECT TO
[03:51:29] SEE SOME CHANGE, BUT THIS IS
[03:51:34] A GOOD APPROXIMATION OF WHAT WE EXPECT.
[03:51:36] AND AS STEVE SAID, ABOUT ONE AND A
[03:51:39] QUARTER MILLION REVENUE PASSENGERS. AND
[03:51:41] JUST TO REMIND YOU, WE DO COUNT THEM
[03:51:42] BOTH WAYS COMING AND GOING. SO IT'S
[03:51:45] ABOUT HALF THAT MANY PEOPLE JUST LIKE A
[03:51:47] ROUND TRIP AT THE AIRPORT. AND OF
[03:51:50] COURSE, THIS MEANS JOBS FOR FOLKS IN OUR
[03:51:53] COMMUNITIES. IT'S A TREMENDOUSLY
[03:51:55] IMPORTANT PART OF OUR MARITIME ECONOMY,
[03:51:57] OUR FOOD AND BEVERAGE SECTOR AND OUR
[03:51:59] LOCAL TOURISM SECTOR, AS YOU HEARD
[03:52:01] EARLIER, ABOUT 2400
[03:52:05] HOTEL ROOM NIGHTS IN DOWNTOWN SEATTLE
[03:52:08] AND ALMOST 90,000 HOTEL ROOM NIGHTS IN
[03:52:11] THE SEATAC AREA. SO AN IMPORTANT PART OF
[03:52:13] OUR ECONOMY. NEXT SLIDE.
[03:52:16] ADDITIONALLY, IT BRINGS IN IMPORTANT
[03:52:19] REVENUE TO THE PORT OF SEATTLE THAT
[03:52:21] SUPPORTS MANY PROGRAMS. SO THE PORT HAS
[03:52:25] BEEN PRETTY AGGRESSIVE AND RAISING RATES
[03:52:28] OVER THE LAST NUMBER OF YEARS, AS WELL

[03:52:31] AS CONTROLLING OUR EXPENSES. SO WHAT
[03:52:32] YOU'RE SEEING HERE IS OUR NET OPERATING
[03:52:34] INCOME OVER THE YEARS.
[03:52:38] AND I WANT TO DIRECT YOUR ATTENTION TO
[03:52:41] THE TWO COLUMNS ON THE RIGHT, AYE 2022
[03:52:44] BUDGET, AND THEN WHAT WE ARE
[03:52:47] NOW CURRENTLY FORECASTING WITH OUR
[03:52:49] CRUISE SCHEDULE. WE'RE EXPECTING TO SEE
[03:52:52] ABOUT EIGHT AND A HALF MILLION DOLLARS
[03:52:56] IN UNANTICIPATED REVENUE FROM CRUISE
[03:52:59] THIS YEAR. AND THIS GIVES US AN
[03:53:01] OPPORTUNITY TO MOVE FORWARD OUR OVERALL
[03:53:04] MARITIME GOALS BASED ON WHAT WE'VE HEARD
[03:53:07] BOTH IN THE COMMISSION LED LISTENING
[03:53:09] SESSIONS LAST YEAR, AS WELL AS THE
[03:53:11] OVERALL DIRECTION FROM COMMISSIONER THAT
[03:53:13] WE HAVE HEARD, MARITIME AND OEDI ARE
[03:53:16] WORKING TOGETHER AND RECOMMENDING
[03:53:19] PUTTING AN ADDITIONAL \$2 MILLION OF THAT
[03:53:21] REVENUE TOWARDS THE YOUTH MARITIME
[03:53:24] CAREER LAUNCH PILOT PROGRAM. THIS WILL
[03:53:26] GIVE US AN OPPORTUNITY TO DOUBLE THE
[03:53:28] NUMBER OF YOUNG PEOPLE ENGAGED AND
[03:53:31] SERVED BY OUR PROGRAMS. WE'LL BE
[03:53:33] BRINGING THAT FORWARD TO YOU,
[03:53:36] OEDI AND MARITIME TOGETHER, BRINGING A
[03:53:40] COMMISSION ORDER FOR THIS FORWARD ON
[03:53:41] APRIL 12. AND WE LOOK FORWARD TO WORKING
[03:53:44] WITH YOU ON THAT IMPORTANT WORK.
[03:53:47] AND THIS IS JUST THAT IS THE KIND OF
[03:53:49] WORK THAT THIS CRUISE INCOME ALLOWS
[03:53:53] US TO DO THROUGHOUT THE PORT AND IN
[03:53:55] MARITIME SPECIFICALLY. NEXT SLIDE,
[03:53:57] PLEASE. I WANT TO SPEAK A LITTLE BIT
[03:54:00] MORE TO THE REGIONAL ECONOMIC BENEFIT.
[03:54:02] I KNOW THE NUMBER OF DOLLARS AND THE
[03:54:04] NUMBER OF JOBS HAS BEEN TALKED ABOUT
[03:54:06] QUITE A LOT. I'D LIKE TO FOCUS A LITTLE
[03:54:09] BIT MORE ON THE SPECIFICS. OF COURSE,
[03:54:11] TOURISM WE HEARD FROM A NUMBER OF FOLKS
[03:54:13] THIS MORNING IS THE BIGGEST SECTOR OF
[03:54:15] THAT. ADDITIONALLY, WE HAVE A LOT OF
[03:54:17] SUPPLIERS. YOU SEE THESE PICTURES ON THE
[03:54:19] RIGHT HAND SIDE, LEAKS FROM MOUNT
[03:54:21] VERNON. ON THE BOTTOM, YOU SEE RADISHES
[03:54:24] AND CILANTRO FROM THE CARPINTO BROTHERS
[03:54:27] DOWN IN KENT. PROVISIONING IS A REALLY
[03:54:30] IMPORTANT PART OF THE OVERALL ECONOMIC
[03:54:32] EFFECT. AND THEN FINALLY, VESSEL
[03:54:34] SERVICES, PART OF OUR MARITIME ECONOMY,
[03:54:37] THE JOBS THAT ARE NEEDED JUST TO PROVIDE
[03:54:39] SERVICES TO THESE CRUISE VESSELS. NEXT
[03:54:42] SLIDE, PLEASE. THIS BREAKS DOWN THOSE
[03:54:46] DIRECT ECONOMIC IMPACTS BY ACTIVITY. SO
[03:54:48] WE CAN SEE A LITTLE BIT WHAT SECTORS THE
[03:54:51] SPENDING IS LOCATED IN AND A LOT MORE
[03:54:54] GRANULAR INFORMATION ON THIS, IF YOU
[03:54:56] WOULD LIKE. KNOWING THAT WE'RE RUNNING
[03:54:58] LATE, I WILL CONTINUE TO THE NEXT SLIDE,
[03:55:00] PLEASE. ONE QUESTION THAT WE'VE
[03:55:04] HAD ON THE STAFF TEAM IS WHILE WE KNOW
[03:55:07] ABOUT HOW IMPORTANT THE ECONOMIC IMPACTS
[03:55:09] ARE, WE DON'T KNOW REALLY ABOUT THE

[03:55:11] EQUITY OF THOSE ECONOMIC IMPACTS. ARE
[03:55:14] THEY HITTING ALL PORTIONS OF OUR
[03:55:15] COMMUNITIES, INCLUDING THE ONES THAT
[03:55:17] HAVE BEEN FURTHEST FROM ECONOMIC
[03:55:19] OPPORTUNITIES? SO IN 2020, OFFICE OF
[03:55:23] OEDI AND MARITIME PARTNERED ON A
[03:55:26] RESEARCH STUDY, EQUITABLE, WHICH WAS
[03:55:28] ENTITLED EQUITABLE ECONOMIC CRUISE
[03:55:31] INVESTMENTS AT OTHER PORTS. AND WE
[03:55:32] LOOKED AT PORTS AROUND THE WORLD. THERE
[03:55:34] WERE FOUR US PORTS AND 17 INTERNATIONAL
[03:55:36] PORTS. REALLY WITH THE QUESTION, WHAT
[03:55:38] CAN WE LEARN? WHAT WE SAW WAS THAT
[03:55:41] CRUISE SPECIFIC PROGRAMS WERE MUCH MORE
[03:55:44] COMMON OUTSIDE THE UNITED STATES.
[03:55:46] DOMESTICALLY, THERE WAS A LOT OF
[03:55:47] PROGRAMS THAT ARE PRETTY SIMILAR TO THE
[03:55:49] PORT'S CURRENT WORK WITH A FOCUS ON
[03:55:52] COMMUNITY ENGAGEMENT, ET CETERA.
[03:55:56] THE NOTABLE EXCEPTION WAS ICY STRAIT
[03:55:58] POINT IN JUNE, ALASKA. THIS IS OWNED BY
[03:56:00] THE HUN TOTEM CORPORATION WITH 1500
[03:56:05] SHAREHOLDERS. SO THERE'S BOTH THE
[03:56:07] SHAREHOLDER INVESTMENT IN THE NATIVE
[03:56:11] COMMUNITY AS WELL AS JOB OPPORTUNITIES.
[03:56:13] SO THAT WAS A VERY INTERESTING
[03:56:15] OPPORTUNITY THING TO US TO OBSERVE.
[03:56:18] BUT THE NEXT SLIDE, PLEASE,
[03:56:22] THAT REALLY GETS US TO WHAT SHOULD WE BE
[03:56:24] DOING TO REALLY ENHANCE ECONOMIC
[03:56:27] EQUITY AS WE THINK ABOUT THE
[03:56:31] JOBS THAT WE'RE CREATING. SO A COUPLE
[03:56:34] PRIORITIES FOR 2022 AND 2023. ONE IS
[03:56:37] EXPAND WORKFORCE DEVELOPMENT FOR YOUTH
[03:56:39] AND ADULTS. AND THIS HAS BEEN OUR GOAL
[03:56:41] ALL ALONG. SO I PERSONALLY AM THRILLED
[03:56:42] WE HAVE AN OPPORTUNITY TO DOUBLE THE
[03:56:45] YOUTH MARITIME CAREER LAUNCH PILOT
[03:56:48] PROGRAM. ADDITIONALLY, WE WANT TO GROW
[03:56:50] UTILIZATION OF LOCAL SUPPLIERS, SERVICE
[03:56:52] PROVIDERS, AND WMDRES. AND THEN WE WANT
[03:56:55] TO CONNECT MORE TO ALASKA COMMUNITIES AS
[03:56:58] WELL, IN MANY DIFFERENT WAYS. AND I'LL
[03:57:00] TALK ABOUT THAT A LITTLE LATER. NEXT
[03:57:02] SLIDE, PLEASE. SO SPEAKING TO
[03:57:06] THE WORKFORCE DEVELOPMENT WE HAVE IN
[03:57:09] 2022, THIS IS A NEW PARTNERSHIP. WE'RE
[03:57:11] SUPPORTING FOUR DIFFERENT JOB FAIRS.
[03:57:13] WE'VE GOT TWO OF THEM PORT AND CRUISE
[03:57:16] EMPLOYERS HOSTING A JOB FAIRLAND AT TIER
[03:57:18] 91. WE HAVE CRUISE EMPLOYERS JOINING
[03:57:21] OEDI SOUTH KING COUNTY JOB FAIR, AND
[03:57:24] PORT AND CRUISE EMPLOYERS HOSTING A JOB
[03:57:26] FAIR AT OUR DU DUWAMISH HUB. NEXT SLIDE.
[03:57:33] OF COURSE, OUR COMMUNITY ENGAGEMENT IS
[03:57:35] SUPER IMPORTANT. WE WANT TO MAKE SURE
[03:57:38] THAT WE ARE NOT SURPRISING ANYBODY AND
[03:57:41] THAT FOLKS KNOW EXACTLY WHAT'S GOING ON
[03:57:43] SHOULD THEY WANT TO. IN QUARTER ONE OF
[03:57:45] THIS YEAR, THERE'S ALREADY BEEN 30 PLUS
[03:57:48] PRESEASON STAKEHOLDER ENGAGEMENT
[03:57:50] OPPORTUNITIES. WE HAVE A REALLY FABULOUS
[03:57:52] PEER TO PIER NEWSLETTER, REGULAR BODS,

[03:57:55] AND MEDIA RELEASES. SO WE'RE REALLY
[03:57:56] WORKING TO GET A WORD ABOUT OUR CRUISE
[03:57:59] SEASON OUT INTO THE COMMUNITY AS WELL.
[03:58:02] NEXT SLIDE, PLEASE. AND THEN
[03:58:05] IN TERMS OF CONNECTING WITH COMMUNITIES
[03:58:07] IN ALASKA, WE'RE THE HOME PORT. SO
[03:58:10] VESSELS LEAVE HERE AND THEY GO TO ALASKA
[03:58:13] AND BACK. AND THESE ARE SOME OF THE
[03:58:14] COMMUNITIES THAT THE CRUISE SHIPS VISIT.
[03:58:17] AND SO WE KNOW THAT THE COMMUNITIES
[03:58:20] THERE HAVE BEEN EVEN MORE DEVASTATED BY
[03:58:23] THE PANDEMIC THAN WE HAVE. AND WE HAVE
[03:58:27] SOME QUOTES HERE FROM OUR PARTNERS IN
[03:58:31] HUNA TOTOTAM CORPORATION AND THE CITY
[03:58:33] AND BOROUGH OF JUNEAU. SO DURING THE
[03:58:36] PANDEMIC, REALLY, WE HAVE AN OUTCOME
[03:58:39] HAS BEEN CLOSER WORKING RELATIONSHIPS
[03:58:41] WITH THESE COMMUNITIES, ESPECIALLY AS
[03:58:43] WE'VE DISCUSSED COVID PROTOCOLS. BUT
[03:58:45] THAT GIVES US A REAL OPPORTUNITY TO
[03:58:47] BUILD ON THAT AND CONTINUE THAT
[03:58:51] TO MANY OTHER ASPECTS OF PARTNERING ON
[03:58:53] THE CRUISE INDUSTRY AS WE APPROACH THE
[03:58:56] CRUISE LINE SPECIFICALLY. SO NEXT
[03:58:59] SLIDE, PLEASE. SPECIFICALLY, WITH
[03:59:02] RESPECT TO SUSTAINABILITY, WE HAVE AN
[03:59:05] OPPORTUNITY TO PARTNER WITH THE
[03:59:08] COMMUNITIES IN ALASKA. WE HAVE MANY
[03:59:10] SHARED GOALS AROUND THAT AREA. NEXT
[03:59:12] SLIDE, PLEASE. I'M GOING TO TAKE A
[03:59:15] MINUTE TO TALK ABOUT OVERALL
[03:59:17] SUSTAINABILITY OF THE CRUISE INDUSTRY
[03:59:19] AND SOME OF THE THINGS THAT THE PORT OF
[03:59:20] SEATTLE HAS DONE TO GO ABOVE AND BEYOND.
[03:59:23] I DON'T THINK WE HAVE ENOUGH TIME TO GO
[03:59:26] INTO EVERYTHING, BUT I WANT TO FOCUS ON
[03:59:28] A COUPLE OF KEY AREAS. SO FIRST, I JUST
[03:59:30] WANT TO POINT OUT THAT THERE ARE A
[03:59:33] MYRIAD OF REGULATORS THAT COVER THE
[03:59:35] CRUISE INDUSTRIES FROM INTERNATIONAL
[03:59:37] IMO, THE UNITED STATES COAST GUARD, US
[03:59:40] EPA. WE HAVE STATE AGENCIES LIKE
[03:59:42] WASHINGTON DEPARTMENT OF ECOLOGY,
[03:59:45] PUGET SOUND CLEAN AIR AGENCIES. SO THERE'S
[03:59:46] A WHOLE MYRIAD OF A REGULATORY FRAMEWORK
[03:59:49] THAT'S IN PLACE. AND THEN WE ALSO HAVE
[03:59:52] MECHANISMS THAT THE PORT OF SEATTLE USES
[03:59:54] TO INFLUENCE, LIKE OUR PORT TARIFF,
[03:59:56] WHERE WE BANNED AT BIRTH DISCHARGE, AND
[03:59:58] OUR BIRTHING AGREEMENTS WHERE WE REQUIRE
[04:00:00] VESSELS AT 91 TO PLUG INTO SHORE
[04:00:03] POWER IF THEY HAVE A SHORE POWER
[04:00:05] EQUIPPED SHIPS. WE HAVE BEST MANAGEMENT
[04:00:07] PRACTICES THAT ALL CRUISE LINES MUST
[04:00:11] ADHERE TO. AND WE HAVE A CRUISE MEMBER
[04:00:13] ANIMAL OF UNDERSTANDING THAT WE'VE
[04:00:14] ENTERED INTO WITH CRUISE LINES
[04:00:16] DEPARTMENT OF ECOLOGY AND THE PORT OF
[04:00:18] SEATTLE. SO THERE'S A WHOLE COMPLICATED
[04:00:20] WEB OF MEASURES AND REGULATIONS IN
[04:00:23] PLACE. NEXT SLIDE, PLEASE.
[04:00:26] BUT WITHIN THAT, I WANT TO JUST POINT
[04:00:28] OUT A COUPLE IMPORTANT THINGS. SO ONE IS

[04:00:30] THAT AS A HARBOR,
[04:00:33] WE HAVE REDUCED OUR SEAPORT RELATED
[04:00:36] DIESEL PARTICULATE MATTER BY 83%
[04:00:39] SINCE 2005 AND BY 27% FOR
[04:00:43] GREENHOUSE GASES. NOW, THIS IS HARBOR
[04:00:45] WIDE. AND IF YOU LOOK DOWN AT THE
[04:00:47] BOTTOM, PIE CHART , DONUT CHART WHATEVER
[04:00:50] WE CALL THAT. NOW, CRUISE SHIPS IS IN
[04:00:53] GREEN, SO THAT'S ABOUT 18% OF THE
[04:00:55] OVERALL SEAPORT EMISSIONS,
[04:00:59] ABOUT TWICE CRUISE SHIPS WOULD BE MARINE
[04:01:02] CARGO SHIPS CALLING AT THE NORTHWEST SEA
[04:01:04] PORT ALLIANCE GRAIN SHIPS, PRETTY SMALL
[04:01:07] AMOUNT. AND THEN ALL OTHER SOURCES ARE
[04:01:09] ABOUT 45% OF OUR OVERALL GHG EMISSIONS.
[04:01:13] SO WE DON'T HAVE THE NUMBERS FOR
[04:01:16] SPECIFIC GHG NUMBERS FOR I'M SORRY,
[04:01:19] GREENHOUSE GAS NUMBERS FOR CRUISE SHIPS.
[04:01:21] BUT WHAT I CAN TELL YOU IS THE PORT OF
[04:01:24] SEATTLE SHIPS, THE CRUISE SHIPS AND THE
[04:01:26] GRAIN SHIPS COMBINED HAS GONE DOWN 17%
[04:01:30] SINCE 2005. AND THE NUMBER OF VESSEL
[04:01:32] CALLS IN THOSE TWO AREAS HAVE GONE UP BY
[04:01:36] 4%. AND THE NUMBER OF CRUISE PASSENGERS
[04:01:39] HAS GONE UP BY 43%. SO EVEN IN THE FACE
[04:01:42] OF PRETTY SIGNIFICANT GROWTH, WE'VE
[04:01:44] REDUCED GREENHOUSE GASSES BY 17% OVER
[04:01:45] THAT TIME. CLEARLY JUST THE BEGINNING OF
[04:01:49] THE JOURNEY. AND OUR GOAL IS TO GET TO
[04:01:50] ZERO CARBON. BUT WE HAVE TAKEN THOSE
[04:01:54] MEASURES, AND I WANTED YOU TO KNOW ABOUT
[04:01:56] THEM. SO ONE OF THE MEASURES WE'VE TAKEN
[04:02:01] IS PLUGGING IN. WE'VE BEEN A LEADER IN
[04:02:03] SHORE POWER. ON THE LITTLE BAR CHART ON
[04:02:05] THE LEFT HAND SIDE, YOU CAN SEE OUR RATE
[04:02:08] OF SHORE POWER CONNECTION FROM SHORE
[04:02:11] POWER EQUIPPED SHIPS HAS GONE FROM 2017
[04:02:16] IN 2017 JUST OVER HALF TO 2021. 97% OF
[04:02:20] THE SHIPS THAT
[04:02:23] HAD SHORE POWER CAPABILITY AT 91 WERE
[04:02:26] PLUGGING IN. SO WE'VE SEEN SIGNIFICANT
[04:02:28] ATTENTION TO THAT. AND AS I THINK
[04:02:30] BOUQUET SAID IN AN EARLIER PRESENTATION,
[04:02:32] WHAT YOU PAY ATTENTION TO GROWS. SO
[04:02:35] WE'VE PAID ATTENTION TO THIS AND IT HAS
[04:02:38] GROWN. AND, OF COURSE, THIS IS NOT JUST
[04:02:40] THE PORT OF SEATTLE OR COLLABORATION
[04:02:42] WITH NORTHWEST PORTS REGULATORS,
[04:02:44] CLEANER TECHNOLOGIES, A LOT OF DIFFERENT
[04:02:46] THINGS, BUT THERE IS SUCCESS TO SHOW
[04:02:49] HERE. NEXT SLIDE JUST
[04:02:52] A COUPLE OF THINGS THAT WE'VE BEEN
[04:02:54] WORKING ON, SPECIFICALLY IN 2021
[04:02:57] IN 2022. SO THE COMMISSION HAS ADOPTED
[04:03:00] THE UPDATED NORTHWEST PORTS CLEAN AIR
[04:03:02] STRATEGY. WE'VE JOINED GETTING TO ZERO
[04:03:04] COALITION. WE'VE UPDATED OUR GREENHOUSE
[04:03:07] GAS REDUCTION GOALS TO NET ZERO FOR
[04:03:09] SCOPE ONE AND TWO BY 2040, CARBON
[04:03:11] NEUTRAL FOR SCOPE THREE BY 2050.
[04:03:14] WE'RE HARD AT WORK TO
[04:03:18] COMPLETE OUR SEATTLE WATERFRONT CLEAN
[04:03:20] ENERGY PLAN BY THE END OF THIS YEAR,

[04:03:22] HOPEFULLY. AND WE'VE BEEN GETTING
[04:03:24] FUNDING FOR SURE. POWER UP HERE 66. SO
[04:03:27] WE HAVE DONE TREMENDOUS THINGS, EVEN
[04:03:30] JUST IN THE LAST YEAR AND ARE CONTINUING
[04:03:32] TO DO THOSE. NEXT SLIDE, PLEASE.
[04:03:37] SPEAKING JUST TO CLEAN WATER. A COUPLE
[04:03:40] OF DIFFERENT ASPECTS AND ALSO JUST THAT
[04:03:42] WHAT WE'RE DOING RIGHT NOW. THE CURRENT
[04:03:44] EFFORTS, NOT THE THINGS WE'VE BEEN
[04:03:46] WORKING ON OVER THE DECADES, WHICH ARE
[04:03:48] ALSO IMPORTANT. BUT 2020, WE BANNED
[04:03:52] DISCHARGE FROM EXHAUST GAS CLEANING
[04:03:54] SYSTEMS AT BIRTH THROUGH OUR TARIFFS.
[04:03:57] AND IN 2021, WE PAUSED DISCHARGE FROM
[04:04:01] EXHAUST GAS CLEANING SYSTEMS THROUGHOUT
[04:04:03] PUGET SOUND. INVOLUNTARY AGREEMENTS WITH
[04:04:05] OUR PARTNERS. WE'RE WORKING TOGETHER
[04:04:06] WITH DEPARTMENT OF ECOLOGY AND CRUISE
[04:04:09] LINES TO PARTICIPATE IN AN EXHAUST GAS
[04:04:11] CLEANING SYSTEM WATER QUALITY STUDY. WE
[04:04:13] ALSO BECAME THE FIRST PORT TO JOIN THE
[04:04:15] INTERNATIONAL LINES TO COMBAT OCEAN
[04:04:17] ACIDIFICATION AND ISSUED AN ACTION PLAN.
[04:04:21] A LOT GOING ON IN THIS AREA. AND JUST
[04:04:23] ONE THING TO UNDERSTAND IS THAT CRUISE
[04:04:26] SHIPS DO NOT DISCHARGE EITHER WASTE
[04:04:28] WATER OR GRAY WATER OR EXHAUST GAS
[04:04:32] CLEANING DISCHARGE IN PUGET SOUND. SO I
[04:04:35] KNOW THERE'S SOME PERHAPS
[04:04:36] MISUNDERSTANDINGS ABOUT THAT, BUT THAT
[04:04:38] IS THE CURRENT STATE OF PLAY. NEXT
[04:04:41] SLIDE. SO AS
[04:04:44] WE LOOK FORWARD, THERE'S A COUPLE OF
[04:04:47] THINGS I'D LIKE TO DISCUSS.
[04:04:51] WE ARE REALLY LEVERAGING OUR BUSINESS
[04:04:53] RELATIONSHIPS TO DRIVE SUSTAINABILITY.
[04:04:54] WE HAVE A VARIETY OF DIFFERENT JUST LIKE
[04:04:57] THERE'S A NUMBER OF DIFFERENT REGULATORY
[04:04:59] REGIMES. WE HAVE A BUNCH OF DIFFERENT
[04:05:00] BUSINESS AGREEMENTS. WE HAVE LEASES,
[04:05:03] PREFERENTIAL USE AGREEMENTS, TARIFFS.
[04:05:05] THESE ALL PROVIDE US SOME ABILITY TO
[04:05:07] MOVE TOWARDS OUR SUSTAINABILITY GOALS
[04:05:10] COLLECTIVELY WITH OUR CRUISE LINES. I
[04:05:11] THINK YOU HEARD FROM AT LEAST ONE
[04:05:13] CRUISE. YOU HEARD FROM CRUISE LINES THIS
[04:05:14] MORNING. THAT IS A GOAL THEY ALSO SHARE
[04:05:17] AND THEN FINALLY GETTING TO ZERO. WE
[04:05:20] HAVE MADE GOOD PROGRESS, BUT OUR GOAL IS
[04:05:22] TO GET TO ZERO CARBON EMISSIONS.
[04:05:25] JUST IN THE NEXT YEAR AND A HALF. WE'RE
[04:05:28] LOOKING TO COMPLETE SHORE POWER
[04:05:29] CONNECTIONS. WE'LL BE LOOKING FOR 100%
[04:05:32] SHORE POWER CONNECTION BY ALL CRUISE
[04:05:34] SHIPS BY 2030 IN MUCH DEEPER
[04:05:37] COLLABORATION WITH OUR NORTHWEST
[04:05:38] PARTNERS. NEXT SLIDE,
[04:05:41] PLEASE. SO THAT WAS A WHIRLWIND TOUR OF
[04:05:44] OUR ENVIRONMENTAL PROGRAMS WITH RESPECT
[04:05:46] TO CRUISE. I'M GOING TO TURN THIS OVER
[04:05:48] TO MARIE ELLENSON, WHO WILL TALK ABOUT
[04:05:50] OUR SAFE RETURN COVERT RELATED
[04:05:53] PROTOCOLS. GREAT. THANK YOU,

[04:05:56] STEPHANIE. GOOD AFTERNOON,
[04:05:57] COMMISSIONERS AND EXECUTIVE DIRECTOR,
[04:05:59] METRUCK. NEXT SLIDE, PLEASE.
[04:06:03] SO THE PORT HAS ALWAYS PRIORITIZED OUR
[04:06:05] RELATIONSHIPS AND PARTNERSHIPS AROUND
[04:06:07] THE CRUISE BUSINESS. THE SAFETY AND
[04:06:09] SUCCESS OF OUR CRUISE SEASON RELIES ON
[04:06:11] THE COOPERATION AND COORDINATION OF
[04:06:14] STAKEHOLDERS FROM CRUISE LINES TO
[04:06:16] GOVERNMENT AGENCIES TO LOCAL BUSINESS
[04:06:18] AND OUR TOURISM INDUSTRY PARTNERS.
[04:06:22] THIS HAS NEVER BEEN AS IMPORTANT AS IT
[04:06:25] IS DURING THE PANDEMIC. NEXT SLIDE,
[04:06:27] PLEASE.
[04:06:31] WHEN PLANNING FOR THE RESUMPTION OF
[04:06:33] 2021, THE PORT, THE CRUISE LINE'S, CDC
[04:06:36] AND THE LOCAL HEALTH OFFICIALS TOOK A
[04:06:38] LAYERED APPROACH. WHAT'S SO IMPORTANT
[04:06:41] ABOUT THIS APPROACH IS THAT WE DIDN'T
[04:06:42] RELY ON ANY SINGLE MEASURE. IN THIS
[04:06:45] SLIDE, WE SHOW A SUMMARY OF THE MEASURES
[04:06:47] TAKEN THAT LED TO OUR SUCCESS. THE MOST
[04:06:49] EFFECTIVE STRATEGIES LIKE VACCINATIONS,
[04:06:52] HEALTH SCREENING, TESTING, AND INCREASED
[04:06:54] AVIATION HELP ELIMINATE THE HAZARD. THE
[04:06:57] CRUISE LINES ALSO USE STRATEGIES LIKE
[04:06:59] LOWERING DENSITY, MEANING FEWER
[04:07:01] PASSENGERS AND OUR CRUISE TERMINALS AT
[04:07:03] ANY ONE TIME BY METERING ARRIVALS.
[04:07:06] LAYERED TOGETHER, THESE STRATEGIES MAKE
[04:07:08] US SAFER. NEXT SLIDE FOR
[04:07:14] 2022 CDC HAS CREATED A VOLUNTARY
[04:07:17] COVID-19 PROGRAM FOR CRUISE SHIPS. ALL
[04:07:20] OF OUR HOMEPORT CRUISE LINES HAVE OPTED
[04:07:22] INTO THIS PROGRAM. SINCE THE CRUISE
[04:07:24] SHIPS DEPARTING OUT OF SEATTLE ON THEIR
[04:07:26] ALASKA ITINERARY MUST STOP IN A CANADIAN
[04:07:28] PORT. WE'VE BEEN FOLLOWING THEIR
[04:07:29] REQUIREMENTS CLOSELY AS WELL.
[04:07:32] TRANSPORT CANADA HAS ALIGNED THEIR
[04:07:34] PUBLIC HEALTH PLAN WITH CDC'S PROGRAM
[04:07:36] AND ARE ALSO REQUIRING VACCINATIONS AND
[04:07:39] TESTING. WE'RE CURRENTLY IN THE PROCESS
[04:07:41] OF FINALIZING THE LANGUAGE IN THE MOS.
[04:07:43] THE MEMORANDUM AGREEMENT THAT YOU
[04:07:45] APPROVED STEVE'S SIGNATURE ON EARLIER,
[04:07:48] AND THOSE ARE REQUIRED BETWEEN
[04:07:52] THE PORT, EACH OF OUR CRUISE LINES AND
[04:07:54] LOCAL HEALTH. NEXT SLIDE.
[04:08:00] SO PORT AGREEMENTS DO TWO THINGS. THEY
[04:08:02] OUTLINE THE STEPS TO PREVENT THE SPREAD
[04:08:04] OF COVID, AND THEY OUTLINE THE STEPS IN
[04:08:06] CASE THE PASSENGER TESTED POSITIVE FOR
[04:08:08] COVID ON JUNE 8 OF LAST YEAR, WE
[04:08:11] REQUESTED YOUR AUTHORIZATION FOR
[04:08:12] EXECUTIVE DIRECTOR TO SIGN THE PORT
[04:08:14] AGREEMENTS. WHEN FINALIZED, THOSE
[04:08:16] AGREEMENTS ENDED IN NOVEMBER. THE
[04:08:18] AGREEMENTS FOR THE 22 SEASON ARE
[04:08:20] SIMILAR, AND WHILE EACH AGREEMENT
[04:08:22] DIFFERS SLIGHTLY BASED ON THE INDIVIDUAL
[04:08:25] CRUISE LINES OPERATIONS, THEY ALL SHARE
[04:08:28] THE SAME COMMON ITEMS LISTED HERE

[04:08:31] EMBARKATION AND DISEMBARKATION PLANS,
[04:08:33] HEALTH SCREENING TESTING, SOCIAL
[04:08:35] DISTANCING, TRAINING OF STAFF AND
[04:08:37] SANITATION PLANS, EMERGENCY RESPONSE
[04:08:39] PLANS, AND MEDICAL, HOUSING AND
[04:08:42] TRANSPORTATION PLANS. THESE PLANS ARE
[04:08:44] REVIEWED BY LOCAL HEALTH. THE PORT HAS
[04:08:46] ALSO TAKEN AN EXTRA STEP TO ASK AN
[04:08:49] INDEPENDENT EPIDEMIOLOGIST TO REVIEW OUR
[04:08:51] PLANS. AND WITH THE NEXT SLIDE, I WILL
[04:08:54] TURN IT BACK OVER TO STEPHANIE.
[04:09:00] AND THAT CONCLUDES OUR PRESENTATION
[04:09:03] COMMISSION. BUT WE AYE HAPPY TO ANSWER
[04:09:04] ANY QUESTIONS THAT YOU MIGHT HAVE.
[04:09:07] THANK YOU, STEPHANIE MARIE. ALL RIGHT,
[04:09:09] COMMISSIONERS, YOU KNOW THE DRAW. RAISE
[04:09:10] YOUR HAND IF YOU HAVE A QUESTION.
[04:09:18] OKAY. WELL, YOU GUYS COVERED IT ALL.
[04:09:21] NEVER MIND.
[04:09:27] ACTUALLY, NOT THAT IT'S GETTING LATE OR
[04:09:29] ANYTHING. ACTUALLY, IF YOU GO TO A SLIDE
[04:09:33] NUMBER, THEY'RE ALWAYS SO FAINT.
[04:09:37] THE ONE THAT SHOWS THE RATE OF SHORE
[04:09:39] POWER UTILIZATION, MARITIME EMISSIONS IN
[04:09:43] SEATTLE DECLINE SINCE 2005.
[04:09:47] IT'S AMAZING THAT IT DOESN'T SHOW PAGE
[04:09:51] NUMBERS. ANYWAY,
[04:09:56] THE RATE OF SHORE POWER UTILIZATION 2021
[04:10:00] SHOWS 97%, WHICH IS
[04:10:03] GREAT, BUT THAT'S OF SHORE POWER EQUIP
[04:10:06] SHIPS. SO I'M JUST WONDERING IF WE
[04:10:09] JUST HAD A GRAPHIC LIKE THAT THAT JUST
[04:10:11] SHOWED SHORE POWER EQUIPPED SHIPS.
[04:10:18] CRUISE LINES ARE ACTIVELY REBUILDING
[04:10:21] THEIR FLEET. RIGHT. AND SCRAPPING THEIR
[04:10:23] OLDER VESSELS DURING THE PANDEMIC. SO I
[04:10:26] WOULD JUST ASSUME THAT THE NUMBERS OF
[04:10:30] SHIPS THAT ARE CALLING ON THE PORT WILL
[04:10:32] BE INCREASINGLY SHORE POWER CAPABLE.
[04:10:35] BUT THAT WOULD JUST BE AN INVALUABLE
[04:10:39] FIGURE TO SHOW WE'LL FOLLOW UP WITH
[04:10:42] THAT, COMMISSIONER. WE WILL
[04:10:45] FOLLOW UP WITH THAT NUMBER BECAUSE AS
[04:10:48] YOU POINTED OUT. THE GOAL WOULD BE IF
[04:10:50] YOU CAN, YOU WILL. AND IT WOULD JUST BE
[04:10:53] REALLY GOOD TO SEE. I'M EVEN SURPRISED
[04:10:57] WHY THERE AYE 3% THAT ARE NOT DOING IT.
[04:11:00] AND THEN TO HAVE THAT REDUCED TO
[04:11:02] NUMBERS. RIGHT.
[04:11:06] OF A BIG NUMBER IS A BIG NUMBER. RIGHT.
[04:11:08] SO HOW MANY SHIPS ARE ACTUALLY NOT
[04:11:10] PLUGGING IN OR HOW MANY SHIPS ARE NOT
[04:11:13] CAPABLE TO PLUG IN ANYWAY? I THINK IT'S
[04:11:16] A GREAT TREND. AND I APPRECIATE YOUR
[04:11:17] ONGOING WORK AND LOOK FORWARD TO US
[04:11:21] CONTINUING IN THE RIGHT DIRECTION. SO
[04:11:22] THANK YOU. GREAT. THANK YOU,
[04:11:24] COMMISSIONER. WE WILL FOLLOW UP WITH
[04:11:25] THAT DATA. ALL RIGHT, COMMISSIONER
[04:11:28] HASEGAWA,
[04:11:32] THANK YOU SO MUCH, MR. PRESIDENT.
[04:11:35] AND THANK YOU SO MUCH, STEPHANIE, FOR
[04:11:38] THE THOUGHTFUL PRESENTATION. SO IT'S

[04:11:43] UNCLEAR IN 2013, THE PORT OF SEATTLE
[04:11:47] BANS DISCHARGE EXHAUST GAS CLEANING
[04:11:49] SYSTEMS AT BIRTH, CORRECT? NOT IN 2013,
[04:11:52] NO. THAT WAS IN 2019.
[04:11:55] YEAH. OKAY.
[04:11:59] BECAUSE BEFORE, WHAT THEY DO IS THEY
[04:12:01] CLEAN IT, THEY STORE IT, AND THEY
[04:12:02] DISCHARGE IT ONCE THEY WERE AT FIRST.
[04:12:04] BUT WHAT I UNDERSTAND IS THAT THE UNITED
[04:12:07] STATES HASN'T EVEN BANNED THAT, WHICH IS
[04:12:09] WHY IT'S SUCH A BIG DEAL THAT WE DID IT
[04:12:11] RIGHT HERE AT HOME. THAT'S CORRECT. IF
[04:12:14] THE PORT OF SEATTLE CAN BE BOLD AND DO
[04:12:18] THAT HERE AT HOME, IS THAT SOMETHING
[04:12:20] THAT WE COULD PERHAPS ADD TO OUR FEDERAL
[04:12:22] LEGISLATIVE AGENDA AND PUSH FOR OTHER
[04:12:25] JURISDICTIONS ACROSS THE NATION?
[04:12:29] YOU KNOW, I THINK ONE THING I WILL SAY,
[04:12:31] COMMISSIONER, THAT IS A GREAT QUESTION.
[04:12:33] THERE IS A LOT OF DATA ON EXHAUST GAS
[04:12:36] COVERS SHOWING THAT IT'S BETTER AND
[04:12:39] SHOWING THAT IT'S WORSE. RIGHT. THERE IS
[04:12:42] CONFLICTING TECHNICAL INFORMATION. I
[04:12:44] THINK ONE THING THAT'S SPECIAL AND PUGET
[04:12:46] SOUND IS THAT WE HAVE PUGET SOUND IS NOT
[04:12:49] THE OPEN OCEAN. WE HAVE A CONFINED BODY
[04:12:52] OF WATER. SO WHAT OUR FOCUS IS OUR
[04:12:56] STUDY, IN FACT, THAT WE'RE PARTAKING
[04:12:58] RIGHT NOW IS SPECIFICALLY WHAT'S THE
[04:13:00] IMPACT HERE IN PUGET SOUND, SINCE THE
[04:13:02] WATER REALLY CAN'T CIRCULATE IN THE SAME
[04:13:04] WAY, BUT IT COULD BE DIFFERENT IN THE
[04:13:07] OPEN OCEAN. I THINK WE CAN CERTAINLY
[04:13:08] SUGGEST THAT THIS IS SOMETHING THAT BE
[04:13:12] FURTHER STUDIED ON A FEDERAL BASIS.
[04:13:18] OKAY. AND IS THAT BEING STUDIED BY AN
[04:13:22] INDEPENDENT THIRD PARTY HERE FOR
[04:13:24] PURPOSES OF THAT BAND HERE IN OUR LOCAL
[04:13:27] JURISDICTION? IT IS AN INDEPENDENT THIRD
[04:13:29] PARTY. CORRECT. THANK YOU,
[04:13:34] DIRECTOR METRUCK, DID YOU WANT TO JUMP IN
[04:13:36] HERE? I JUST WANTED TO ADD INTO THAT
[04:13:38] CONVERSATION ON THAT SPECIFIC POINT,
[04:13:40] COMMISSIONER. WE'LL CONTINUE TO LOOK AT
[04:13:42] THAT STUDY. BUT YOU TALKED HERE
[04:13:44] DOMESTICALLY ALSO, THAT ENGAGEMENT,
[04:13:46] PERHAPS ON THE INTERNATIONAL LEVEL AS
[04:13:48] WELL, DEPENDING WE SEE OUR DELEGATION
[04:13:51] TO THE INTERNATIONAL MARITIME
[04:13:53] ORGANIZATION OR JUST OUR INPUT TO THEM
[04:13:54] AS WELL. I JUST WANTED TO POINT OUT
[04:13:57] THOSE ARE THE LEVELS WE TRY TO OPERATE
[04:13:59] HERE LOCALLY, NATIONALLY AND
[04:14:00] INTERNATIONALLY AS WELL AS STEPHANIE WAS
[04:14:02] POINTING OUT. THANK YOU. THANK YOU FOR
[04:14:04] THAT. SO SPEAKING OF INTERNATIONAL
[04:14:06] POLICY, VANCOUVER OFFERS REDUCED FEES TO
[04:14:09] CRUISE LINES IF THEY CAN MEET CERTAIN
[04:14:12] ENVIRONMENTAL REQUIREMENTS. IS THIS
[04:14:15] SOMETHING WE'VE PURSUED HERE AT HOME IN
[04:14:17] THE PAST? THAT'S A GREAT QUESTION.
[04:14:20] SO OUR FEE STRUCTURE IS DIFFERENT THAN
[04:14:22] VANCOUVER. SO TYPICALLY WHAT WE HAVE

[04:14:26] DONE IS ACTUALLY WE HAVE PROVIDED
[04:14:28] INCENTIVES. FOR INSTANCE, WHEN VESSELS
[04:14:31] WERE USING CLEANER FUEL, WE PROVIDED AN
[04:14:33] INCENTIVE FOR DOING THAT. I THINK
[04:14:35] WHETHER WE WOULD DO THAT AGAIN IS A
[04:14:38] GREAT QUESTION. AT THE MOMENT, OUR FEES
[04:14:42] ARE ACTUALLY ALMOST TWICE AS HIGH AS ANY
[04:14:45] HOME PORT ON THE WEST COAST. WE'VE BEEN
[04:14:47] AGGRESSIVE IN RAISING OUR FEES.
[04:14:52] I WILL SAY TYPICALLY THOSE ARE A PASS
[04:14:55] THROUGH FROM THE PASSENGER AND IN
[04:15:00] INCENTIVIZING THE CRUISE LINES. I DON'T
[04:15:03] KNOW HOW MUCH DIFFERENCE THAT WOULD
[04:15:06] MAKE. I DO THINK THE CONCEPT OF
[04:15:08] INCENTIVIZING AND REDUCING FEES OR
[04:15:11] REWARDS IS AN EXCELLENT
[04:15:16] IDEA. I REALLY APPRECIATE THAT FEEDBACK.
[04:15:20] AND WHEN WE DID IT BEFORE, WE WERE
[04:15:23] INCENTIVIZING, EARLY ADOPTION OF
[04:15:26] REGULATIONS THAT HAVE NOW GONE INTO
[04:15:28] EFFECT. SO THAT'S WHY WE PHASED THEM
[04:15:29] OUT. AND I BELIEVE IT'S TIME TO LOOK AT
[04:15:31] THAT AGAIN. OKAY. I'M WONDERING IF
[04:15:34] THERE'S SOME SORT OF A RUBRIC THAT WE
[04:15:36] USE TO GRADE AND EVALUATE ANY
[04:15:41] CONTRACTOR THAT WANTS TO DO BUSINESS
[04:15:44] THROUGH THE PORT OF SEATTLE THAT CAN
[04:15:46] GIVE THEM AN EDGE WHEN WE'RE EVALUATING
[04:15:48] COMPETITIVE OPPORTUNITIES, THAT COMES
[04:15:51] INTO CONSIDERATION,
[04:15:55] WHETHER IT'S COMPLYING WITH
[04:15:56] INTERNATIONAL ENVIRONMENTAL STANDARDS OR
[04:16:00] WHETHER THEY'VE RECEIVED COMMENDATIONS,
[04:16:02] ET CETERA.
[04:16:06] THAT WAS MORE THANK YOU. WELL,
[04:16:09] I THINK THAT'S ACTUALLY ON OUR AGENDA TO
[04:16:12] REVIEW MORE DEEPLY AS WE GO FORWARD.
[04:16:15] AND ONE THING I WILL ALSO SAY IS WE
[04:16:17] ALIGN OUR INCENTIVE PROGRAMS WITH OTHER
[04:16:19] PORTS THAT ACTUALLY INCREASES THEIR
[04:16:23] EFFECTIVENESS AS WELL. OKAY.
[04:16:26] AND I'M ALSO WONDERING,
[04:16:29] REGARDING THE CARBON EMISSIONS
[04:16:31] REDUCTIONS PIECE, ARE WE ABLE TO
[04:16:34] DISAGGREGATE THE EMISSIONS BETWEEN
[04:16:36] CRUISE AND CARGO? SPECIFICALLY,
[04:16:40] WE CAN DISAGGREGATE BETWEEN THE
[04:16:42] NORTHWEST SEAPORT ALLIANCE CONTAINER
[04:16:44] CARGO AND CRUISE. WE CANNOT DISAGGREGATE
[04:16:48] BETWEEN CRUISE AND GRAIN, ALTHOUGH YOU
[04:16:51] CAN SEE ON THE CHART THAT GRAIN IS A
[04:16:54] VERY SMALL PORTION OF IT. SO THAT
[04:16:58] GRAIN IS ABOUT 2% AND CRUISE IS
[04:17:02] 18% OF THE OVERALL SEAPORT HARBOR.
[04:17:05] BUT THOSE TWO, WE CANNOT DISAGGREGATE
[04:17:08] WITH THE DATA THAT WE HAVE. SO WHY IS
[04:17:12] IT THAT WE CAN'T DISAGGREGATE THE GREEN
[04:17:14] AND CRUISE SHIPS GREENHOUSE GAS
[04:17:15] EMISSIONS OUTPUTS?
[04:17:20] THESE ARE STUDIES THAT WE DID SOME TIME
[04:17:21] AGO, RIGHT? I MEAN, WE COMPLETED IT IN
[04:17:24] 2016. WE'RE GETTING READY TO DO THE NEXT
[04:17:26] ONE. SO THAT'S THE WAY WE HAVE THE DATA

[04:17:29] AS WE DO THESE MARITIME EMISSIONS
[04:17:31] INVENTORIES. THERE IS PROTECTION OF
[04:17:34] CONFIDENTIALITY AS PART OF HOW EVERYBODY
[04:17:37] PARTICIPATES. IT'S SOMETHING WE COULD
[04:17:41] CERTAINLY LOOK AT GOING FORWARD, AND
[04:17:43] PERHAPS SANDY HAS MORE TO ADD TO THAT.
[04:17:46] YEAH. I WAS JUST GOING TO SAY THAT WE DO
[04:17:49] THE IN DEPTH MARITIME
[04:17:53] ADMISSIONS STUDY EVERY FIVE YEARS. AND
[04:17:56] SO THIS YEAR WE'LL BE LAUNCHING. SO IT
[04:17:58] WAS 16 TO 21, 24,
[04:18:00] 21 WAS THE LAST FIVE YEAR PERIOD.
[04:18:04] IN THE NEXT COUPLE OF
[04:18:08] YEARS, WE WILL BE GETTING NEW AND
[04:18:11] UPDATED AND A LITTLE MORE GRANULAR
[04:18:13] INFORMATION ON EMISSIONS.
[04:18:17] I ALSO WILL SAY BACK ON INCENTIVES THAT
[04:18:21] WE DID HAVE THE IDEA OF INCENTIVES.
[04:18:22] IT'S PART OF OUR OVERALL STRATEGY TO
[04:18:26] RESEARCH THAT, AND THE IAPH, IN
[04:18:29] PARTICULAR AT AN INTERNATIONAL LEVEL,
[04:18:31] IS LOOKING TO COLLABORATE ON INCENTIVES.
[04:18:35] AND WE'VE BEEN PART OF THAT DISCUSSION
[04:18:38] ALSO. OKAY. JUST SO I'M CLEAR, HOW DO
[04:18:40] YOU MEASURE THAT? DO YOU MEASURE THAT BY
[04:18:43] SHIFTS OR BY SAMPLES FROM THE AIR?
[04:18:47] HOW IS THAT BEING MEASURED?
[04:18:50] GREAT QUESTION. I'LL HAVE TO GET BACK TO
[04:18:52] YOU ON THAT. WHAT THEY DO.
[04:18:55] IT IS A THIRD PARTY, AS STEPHANIE
[04:18:57] MENTIONED, IT'S A THIRD PARTY CONTRACTOR
[04:18:59] THAT'S USED TO CONDUCT THE EMISSIONS
[04:19:01] INVENTORY. THEY HAVE TO GET PRIVILEGED
[04:19:04] INFORMATION, PROPRIETARY INFORMATION
[04:19:06] FROM ALL PLAYERS.
[04:19:09] THAT INCLUDES THINGS LIKE FUEL USE AND
[04:19:13] THAT SORT OF THING. SO WE CAN GET MORE
[04:19:15] DETAILS TO YOU ON METHODOLOGY, IF YOU'D
[04:19:17] LIKE. AND, COMMISSIONER, I CAN
[04:19:20] ANSWER THAT QUESTION. IT'S AN ACTIVITY
[04:19:22] BASED INVENTORY. SO WHAT THEY DO IS LOOK
[04:19:26] AT THE AMOUNT OF ACTIVITY THAT HAPPENED
[04:19:28] AND THE EMISSIONS THAT WOULD COME FROM
[04:19:30] THAT. SO THE PARTY THAT'S DOING
[04:19:33] THE INVENTORY KNOWS SPECIFICALLY HOW
[04:19:36] MUCH EMISSIONS COME FROM A PARTICULAR
[04:19:38] ENGINE WHEN IT'S OPERATING. SO THEY GET
[04:19:41] ALL OF THE IT WILL BE A ONE YEAR
[04:19:43] SNAPSHOT. THEY GET ALL OF THE ACTIVITY
[04:19:46] THAT HAPPENED IN THAT ONE YEAR AND CAN
[04:19:48] MEASURE THE EMISSIONS FROM THAT BASED ON
[04:19:52] THAT INFORMATION. SO IT'S WHAT'S CALLED
[04:19:54] ACTIVITY BASED. IT IS NOT A MEASURE OF
[04:19:57] WHAT'S IN THE AIR. SO CRUISE
[04:20:01] SHIPS ARE SELF REPORTING THEIR OWN DATA.
[04:20:04] THEY'RE PROVIDING THAT INFORMATION. I'M
[04:20:07] SORRY, I DIDN'T MEAN TO INTERRUPT YOU.
[04:20:09] I'M LOOKING FOR CLARIFICATION. YES. NO,
[04:20:12] THAT IS NOT CORRECT. THAT THEY. AYE.
[04:20:13] SELF REPORTING. SO THE INFORMATION OF
[04:20:19] THEIR VESSEL MOVEMENTS IS THROUGH
[04:20:23] OUR MARINE TRAFFIC SYSTEM. AIS THAT
[04:20:26] INFORMATION IS AVAILABLE, SO IT IS NOT

[04:20:28] BASED ON. AND THEN THE CONSULTANT WILL
[04:20:31] HAVE BEEN ON THE SHIPS, LOOKED AT THE
[04:20:34] TYPE OF ENGINE, ET CETERA. OKAY. SO THE
[04:20:36] CONSULTANT DOES EVALUATE THE DATA.
[04:20:40] DO WE PAY FOR THAT OR THE CRUISE LINES
[04:20:42] PAYING FOR THAT? AND SHOULD THEY PAY FOR
[04:20:44] THAT? IT'S A COLLECTION OF PARTIES THAT
[04:20:47] PAY FOR THAT. WE DON'T DO IT ALONE. WE
[04:20:48] COLLABORATE WITH THE OTHER PORTS IN
[04:20:51] PUGET SOUND, AND WE DO HAVE CLIENTS HAVE
[04:20:53] A SHARE IN THAT. PARDON? I BELIEVE SO WE
[04:20:58] CAN CONFIRM THAT. I KNOW THAT THERE'S
[04:21:02] A NUMBER OF PARTIES, A WHOLE BUNCH OF
[04:21:04] PARTIES THAT PAY INTO THAT. WE CAN GET
[04:21:05] YOU THAT LIST OF WHOM. ACTUALLY,
[04:21:08] I CAN PROBABLY LOOK AT IT RIGHT NOW,
[04:21:10] BUT YES. AND THEN MY FINAL QUESTION,
[04:21:13] COGNIZANT OF THE TIME IS, CAN YOU JUST
[04:21:15] CLARIFY FOR ME THAT CRUISE SHIPS AND
[04:21:18] GREEN SHIPS ARE REPORTING THAT DATA
[04:21:21] TOGETHER? THAT DATA IS REPORTED
[04:21:23] TOGETHER. SO WHEN THE
[04:21:26] CONSULTANT, THEY LOOK AT EACH SHIP AND
[04:21:28] THE PORT, IT ALL TOGETHER BECAUSE THE
[04:21:31] INFORMATION DOES NOT COME TO US. IT
[04:21:33] COMES FROM THE CONSULTANT THAT'S
[04:21:34] ANALYZING IT, AND THEY LUMP IT TOGETHER
[04:21:37] AS THEY ANALYZE IT. AND CLIA IS
[04:21:41] A PARTICIPATING PARTNER IN THE MISSIONS
[04:21:45] INVENTORY. OKAY. NO FURTHER INDUSTRY.
[04:21:49] THANK YOU. THANK YOU. DID YOU HAVE A
[04:21:52] FOLLOW UP QUESTION? YEAH.
[04:21:55] REGARDING SCRUBBER
[04:21:59] DISCHARGES. THIS HAS BECOME AN ISSUE
[04:22:01] INTERNATIONALLY. AND SO THE IMO IS
[04:22:03] LOOKING AT THIS WITH REGARDS TO HOW IT
[04:22:06] APPLIES TO FUTURE SOUND. WE ARE KIND OF
[04:22:08] UNIQUELY ACIDIFIED IN DUE IN
[04:22:12] PART TO THE UPWELLING OFF THE WASHINGTON
[04:22:13] COAST. THE ONE THING WE DO KNOW
[04:22:17] ABOUT WASTEWATER DISCHARGE
[04:22:21] FROM SCRUBBERS IS IT'S ACIDIC. SO IT'S
[04:22:25] A PARTICULARLY NOT A GOOD THING HERE AND
[04:22:29] CERTAINLY AT THE SHORE WHERE THERE'S NOT
[04:22:31] THE DILUTION ASSOCIATED WITH BEING
[04:22:33] UNDERWAY. I THINK IT'S A VERY PRUDENT
[04:22:35] DECISION BY THE PORT TO DO THAT. SO IT'S
[04:22:38] LIKE A MAXIMUM VULNERABILITY KIND OF
[04:22:40] SITUATION. AND IT'S ALSO WHERE NEAR
[04:22:42] SHORE IS WHERE MUCH OF THE CRITTER ARE
[04:22:45] THAT WOULD BE VULNERABLE. THAT'S WHY WE
[04:22:46] HAVE SHELLFISH PUMPS, ALL THAT GOOD
[04:22:48] STUFF. SO I'M LOOKING FORWARD TO SEEING
[04:22:50] THAT STUDY, BUT ALSO IN A MORE BROADLY,
[04:22:53] THE IMO STUDY WILL BE OF INTEREST TO
[04:22:55] WHAT I DON'T UNDERSTAND IN THIS
[04:22:57] DISCUSSION ABOUT NOT BEING ABLE TO
[04:22:59] DISAGGREGATE CRUISE SHIPS IS THAT YOU'RE
[04:23:02] SHOWING ON THE PIE CHART THAT THEY'RE
[04:23:05] 18% AND GRAIN SHIPS ARE 2%.
[04:23:07] RIGHT. HOW ARE YOU ABLE TO DO THIS
[04:23:10] AND SAY YOU'RE NOT DISAGGREGATING?
[04:23:12] YEAH. IN TERMS OF TALKING ABOUT THE

[04:23:15] DECREASE, WE DIDN'T HAVE THE INFORMATION
[04:23:17] IN PREVIOUS YEARS. I SEE. SO IT'S THE
[04:23:20] INCREMENT, BUT WE KNOW THE PERCENTAGE OF
[04:23:23] THE CONTRIBUTION THAT THEY'RE MAKING.
[04:23:26] AND THIS IS STARCREST. RIGHT. STARCREST
[04:23:28] IS THE CONSULTANTS THAT DO THIS.
[04:23:30] CORRECT. AND THEY DO THIS BASICALLY ALL
[04:23:33] AROUND THE COUNTRY. SO THE THING THAT'S
[04:23:35] HELPFUL ABOUT THE FACT THAT IT'S JUST IN
[04:23:37] TERMS OF COMMISSIONER HASEGAWA'S
[04:23:38] QUESTION ABOUT THE VERACITY OF THE
[04:23:41] CONSULTANT IS THAT WHETHER YOU LIKE THE
[04:23:43] METHODOLOGY OR NOT, IT'S CONSISTENT. SO
[04:23:47] WE CAN COMPARE BETWEEN THE PORT PORTS.
[04:23:49] AND SO THE ASSUMPTIONS THAT ARE PUT IN
[04:23:51] THERE ARE REASONABLE. BUT TO THE PORT,
[04:23:54] IT'S NOT A MEASUREMENT. IT'S AN
[04:23:57] APPROXIMATION BASED ON, AS YOU WERE
[04:23:59] SAYING, TYPE OF ENGINE AND THE
[04:24:01] THROUGHPUT THROUGH THE WATERWAY. SO
[04:24:03] OBVIOUSLY CRUISE IS SEASONAL AND
[04:24:07] THIS IS I GUESS THE OTHER THING TO
[04:24:08] CHARACTERIZE IS THAT IT'S THE AIRSHED.
[04:24:11] SO ONCE THEY LEAVE WANDA FUKUSHA STRAIT,
[04:24:14] THAT EMISSION INVENTORY IS ZERO OVER.
[04:24:18] RIGHT. SO IT'S NOT THROUGH THE FULL
[04:24:19] TRANSIT. IT'S JUST FOR THE PORT PORTION
[04:24:23] OF THE TIME THERE. IT'S NOT JUST ONE
[04:24:25] THERE AT THE DOCK. IT'S THROUGHOUT THE
[04:24:26] AIRSHED, BUT IT'S NOT THROUGHOUT THE
[04:24:28] TRANSIT.
[04:24:31] YEAH. AND I JUST WANT TO CLARIFY ONE
[04:24:34] THING. WE CAN DISAGGREGATE THE
[04:24:36] INFORMATION FOR THE MOST RECENT
[04:24:37] INVENTORIES, 2016, AND I THINK 2011,
[04:24:41] BUT WE DON'T HAVE IT FOR 2005. SO WE'RE
[04:24:44] NOT ABLE TO SHOW THE FULL TREND,
[04:24:47] BUT WE CAN DISAGGREGATE AND WE WILL BE
[04:24:50] ABLE TO IN THIS NEWEST INVENTORY, THE
[04:24:54] CRUISE SHIP INFORMATION. THANK YOU FOR
[04:24:57] THE AIRSHED COMMENT, BECAUSE I THINK
[04:24:59] THAT'S IMPORTANT. WHEN WHAT WAS THE
[04:25:02] YEAR? PARDON SHORE POWER. T 91
[04:25:06] STARTED WHEN. SO SHORE POWER STARTED AT
[04:25:09] TERMINAL 30 IN 2005 AND TERMINAL 91
[04:25:13] WHEN WE MOVED IN 2009.
[04:25:17] COMMISSIONER HASEGAWA DID YOU HAVE A
[04:25:19] FOLLOW UP? THANK YOU.
[04:25:22] JUST A FOLLOW UP REQUEST OF DIRECTOR
[04:25:26] METRUCK. WOULD YOU PLEASE MAKE A NOTE OF
[04:25:30] REQUESTING THAT WE HAVE THAT INFORMATION
[04:25:33] TO SEGREGATED FROM OUR
[04:25:38] THIRD PARTY THAT ACTUALLY DOES THAT
[04:25:39] ASSESSMENT.
[04:25:44] SO BETWEEN THE GREEN FAMILY, DID YOU
[04:25:47] TAKE NOTE OF THAT? YEAH. AND THE
[04:25:51] CURRENT INFORMATION IS DISAGGREGATED,
[04:25:52] BUT WE WILL ABSOLUTELY CONFIRM THAT AND
[04:25:55] MAKE SURE IT IS IN THIS NEXT INVENTORY.
[04:25:58] BUT THE 2016 DATA IS DISAGGREGATED.
[04:26:01] OKAY. THANK YOU. ALL RIGHT.
[04:26:05] THANK YOU FOR THE PRESENTATION. THAT WAS
[04:26:07] SOME HEADY STUFF, BUT REALLY CRITICALLY

[04:26:09] IMPORTANT. AND I KNOW THAT THERE IS MUCH
[04:26:12] WORK TO BE DONE. WE'VE BEEN HAVING
[04:26:14] DISCUSSIONS ABOUT NEXT STEPS TO ENSURE
[04:26:16] THAT WE CONTINUE IN THE TREND OF
[04:26:19] REDUCING IMPACTS, REDUCING EMISSIONS,
[04:26:21] IMPROVING BENEFITS, AND ADDRESSING THE
[04:26:24] REAL CONCERNS OF OUR COMMUNITY AS WELL.
[04:26:26] SO WITH THAT, WE'VE CONCLUDED OUR
[04:26:29] SCHEDULED BUSINESS ITEMS FOR THE DAY.
[04:26:31] ARE THERE ANY OTHER MOTIONS RELATING TO
[04:26:34] COMMITTEE REFERRALS OR ANY CLOSING
[04:26:37] COMMENTS? WE'RE GOING TO GO AROUND TO
[04:26:40] EACH COMMISSIONER CHO ASK.
[04:26:43] AND I'LL START WITH YOU, COMMISSIONER
[04:26:44] CHO. YES. I'D LIKE TO MOVE TO REFER
[04:26:47] THE TOPIC OF ALL GENDER BATHROOMS OR
[04:26:49] RESTROOMS TO THE EQUITY AND WORKFORCE
[04:26:51] DEVELOPMENT COMMITTEE FOR THE
[04:26:53] CONSIDERATION AND POSSIBLE COMMITTEE
[04:26:55] ACTION. IS THERE A SECOND?
[04:26:59] A SECOND. ALL RIGHT, LET'S GO STRAIGHT
[04:27:02] TO A VOTE ON THAT. CLARK, CAN YOU CALL
[04:27:05] THE ROLL FOR REFERRING ALL GENDER
[04:27:09] RESTROOMS THAT COULD BE IN WORKFORCE
[04:27:10] DEVELOPMENT? YES. BEGINNING WITH
[04:27:12] COMMISSIONER CHO. AYE. THANK YOU,
[04:27:14] COMMISSIONER FELLEMAN. AYE. THANK YOU,
[04:27:17] COMMISSIONER HASEGAWA. AYE. THANK YOU,
[04:27:20] COMMISSIONER MOHAMED. AYE. THANK YOU,
[04:27:23] COMMISSIONER CALKINS. AYE. THANK YOU.
[04:27:26] AND THAT MOTION HAS FIVE AYES AND ZERO NAYS.
[04:27:29] ALL RIGHT. AND THAT MOTION PASSES THEN.
[04:27:33] COMMISSIONER CHO, ANY FURTHER COMMENTS
[04:27:35] OR REFERRALS TO COMMITTEE? NO. THANK YOU
[04:27:38] ALL FOR A GREAT MEETING TODAY. IT WAS
[04:27:39] VERY INFORMATIVE, AND I THINK WE VOTED
[04:27:41] ON SOME REALLY IMPORTANT THINGS.
[04:27:44] ALL RIGHT. COMMISSIONER FELLEMAN, ANY
[04:27:48] REFERRALS TO COMMITTEE OR COMMENTS? I
[04:27:50] JUST WANTED TO NOTE THAT ONE OF THE
[04:27:51] ITEMS THAT WERE ON CONSENT HAMDI TO DO
[04:27:53] WITH APPROVAL OF INTERNATIONAL TRAVEL
[04:27:55] AND THAT I AM PROMPTLY TAKING ADVANTAGE
[04:27:57] OF THAT OPPORTUNITY. AND I'M PROUD TO BE
[04:27:59] ABLE TO BE REPRESENTING THE PORT AT A
[04:28:02] TOURISM PROMOTION MEETING IN LONDON
[04:28:06] FOR SPECIFICALLY TARGETING BRITISH
[04:28:08] TRAVELERS TO THE UNITED STATES,
[04:28:11] WASHINGTON STATE IN PARTICULAR, AS WELL
[04:28:13] AS THEN BEING ABLE TO ATTEND AN OFFSHORE
[04:28:15] WIND CONFERENCE IN SPAIN AND ACTUALLY
[04:28:17] SEEING A WIND FARM IN ACTION. SO WE'LL
[04:28:20] REPORT BACK IN A COUPLE OF WEEKS.
[04:28:23] TERRIFIC. AND WE'LL ALSO MEET SOMEBODY
[04:28:27] FROM THE IMO TO TALK ABOUT SOME OF THESE
[04:28:29] THINGS WE WERE JUST TALKING ABOUT. SO
[04:28:30] THAT'S GREAT. COMMISSIONER HASEGAWA,
[04:28:38] IN CLOSING, I JUST WANTED TO NOTE THAT I
[04:28:41] WAS GONE DURING THE DISCUSSION RELATING
[04:28:44] TO EXECUTIVE DIRECTOR METRICS
[04:28:46] PERFORMANCE EVALUATION. BUT I JUST
[04:28:48] WANTED TO ADD MY WHOLE HEARTED SUPPORT
[04:28:50] FOR THE VOTE OF THE COMMISSION AND ADD A

[04:28:53] PERSONAL NOTE THAT I HAVE SO MUCH
[04:28:55] AVIATION IN THE SHORT TIME THIS FIRST
[04:28:57] QUARTER OF MY TENURE AS COMMISSIONER AND
[04:29:00] I JUST LOOK SO INTENTLY FORWARD TO THE
[04:29:01] NEXT FOUR YEARS TO COME. THANK YOU FOR
[04:29:03] YOUR SERVICE AND I'LL LET YOU DO FOR THE
[04:29:05] PEOPLE OF KEY COUNTY COMMISSIONER
[04:29:08] MOHAMED.
[04:29:13] NO FURTHER COMMENTS. THANK YOU ALL FOR
[04:29:15] YOUR WORK. AND I
[04:29:19] HAVE NO FURTHER COMMENTS AS WELL.
[04:29:21] BEFORE WE CLOSE THE MEETING, I WOULD
[04:29:22] LIKE TO GIVE THE FLORIDA EXECUTIVE
[04:29:24] DIRECTOR METRUCK, AND I HOPE
[04:29:28] DEPUTY GENERAL COUNSEL TOM TANAKA IS ON
[04:29:31] THE CALL. AYE, YOU ON THE CALL AT THE
[04:29:33] TIME RIGHT NOW? YES, I AM.
[04:29:36] WOULD YOU MIND TURNING YOUR CAMERA ON?
[04:29:38] THANK YOU.
[04:29:42] ALL RIGHT. EXECUTIVE DIRECTOR METRUCK,
[04:29:44] AS FAR AS YOURS. THANK YOU, MR.
[04:29:47] PRESIDENT, AND THANK YOU, TOM. I ALSO
[04:29:50] HAVE WITH ME GENERAL COUNSEL PETE
[04:29:52] RAMBLES. THIS IS THE LAST
[04:29:56] COMMISSION MEETING. CAN YOU BELIEVE
[04:29:57] THIS? TOM FOR TOM TANAKA,
[04:30:01] DON'T CELEBRATE TOO MUCH. TOM.
[04:30:04] TOM TANAKA BEGAN AT THE PORT, AND I
[04:30:08] THINK HE HAD A RELATIONSHIP WITH AYE.
[04:30:09] BEFORE THAT. BUT HE BEGAN, I BELIEVE,
[04:30:11] TOM ON SEPTEMBER 22, JUNETEENTH 86.
[04:30:14] AND SO HE'S COMPLETING OVER 35 YEARS OF
[04:30:17] SERVICE TO THE PORT. AND THAT
[04:30:20] INCREDIBLE. I CAN CLEARLY REMEMBER
[04:30:24] 1986, BUT FOR THOSE THAT CAN'T,
[04:30:26] THE POPULATION OF SEATTLE AT THAT TIME
[04:30:28] WAS ABOUT 2 MILLION. AND TODAY IT'S THE
[04:30:31] PORT, 4 MILLION OF THE METRO SEATTLE
[04:30:33] METRO AREA. I THINK
[04:30:37] TOM REFERS TO ME AS THE NEW GUY BECAUSE
[04:30:39] I'M THE 8TH EXECUTIVE DIRECTOR CEO THAT
[04:30:42] HE'S WORKED FOR. I BELIEVE IN AYE. TIME
[04:30:45] HERE, THIS HAS BEEN
[04:30:48] TOM IS AN INCREDIBLE LEGACY OVER THOSE
[04:30:51] 35 PLUS YEARS HERE AT THE PORT.
[04:30:55] AND IT'S NOT ONLY HERE AT THE PORT OF
[04:30:56] SEATTLE. LET ME SAY THIS IS THAT THOMAS
[04:30:58] AYE RECOGNIZED AYE. RECOGNIZED EXPERTISE
[04:31:01] GOES FAR BEYOND HERE IN THE PORT OF
[04:31:03] SEATTLE. I MEAN, EVEN WITHIN THE STATE
[04:31:05] OF WASHINGTON, WITH THE WASHINGTON
[04:31:07] PUBLIC PORT AUTHORITY, WITH WPPA, THEY
[04:31:10] RECOGNIZE AYE. CONTRIBUTIONS TO THE
[04:31:12] ORGANIZATION AND TO THE PORTS
[04:31:15] THROUGHOUT WASHINGTON STATE. AS A MATTER
[04:31:18] OF FACT, HE WAS RECOGNIZED WITH A
[04:31:19] SPECIAL LIFETIME MEMBERSHIP A FEW MONTHS
[04:31:22] AGO. I THINK IT'S A FEW MONTHS AGO.
[04:31:24] NOW, BASED ON THAT AND BASED ON AYE.
[04:31:27] CONTRIBUTIONS OVER THAT TIME PERIOD,
[04:31:29] IT'S AN INCREDIBLE LEGACY OF THAT WORK.
[04:31:32] AND I THINK AS WE LOOK BACK OVER AYE.
[04:31:34] TIME, ALSO ANOTHER ORGANIZATION THAT HE

[04:31:36] HAD A PART IN STANDING UP AND IT'S
[04:31:38] PLAYED A BIG PART IN IS THE IMPORTANT
[04:31:40] MILESTONE, WHICH IS AYE. WORK IN THE
[04:31:42] DEVELOPMENT AND STAND UP FOR THE
[04:31:44] NORTHWEST SEAPORT ALLIANCE. TOM WAS
[04:31:46] THERE FROM THE BEGINNING, AND THAT
[04:31:48] SETTING UP THE COLLABORATIVE NWSA HAS
[04:31:51] REALLY BEEN A GAME CHANGER FOR US IN THE
[04:31:53] PORT OF TACOMA. AND TOM IS HE'S THE GO
[04:31:56] TO PERSON WHEN WE TALK ABOUT
[04:31:58] ORGANIZATION. I'M SURE HE'S BEEN A
[04:31:59] RESOURCE FOR ALL OF THE COMMISSIONERS ON
[04:32:03] THAT, BUT ALSO MANY OTHER ISSUES HERE,
[04:32:06] AS WE ALL LEARNED, THOSE OF US THAT ARE
[04:32:08] RELATIVELY NEW THROUGH MY FOUR YEARS
[04:32:10] HERE, IS THAT A LOT OF ISSUES,
[04:32:14] NEW ISSUES AREN'T NEW. THEY JUST ARE
[04:32:17] CONTINUATION OF ISSUES THROUGH DECADES
[04:32:20] OF WHAT WE'VE EXPERIENCED HERE. AND TOM
[04:32:22] HAS BEEN AN INCREDIBLE RESOURCE ON
[04:32:26] HOW WE ENDED UP ON CERTAIN THINGS.
[04:32:29] AND REALLY FOR ME DURING MY FOUR YEARS.
[04:32:32] LET ME SAY THIS, TOM. I'VE RELIED ON
[04:32:34] YOUR ADVICE, ON YOUR
[04:32:37] CONSOLE ON A NUMBER OF ISSUES, BOTH BIG
[04:32:40] AND SMALL, AND ACROSS THE VAST DIVERSITY
[04:32:43] OF LEGAL ISSUES THAT WE HAVE HERE AT THE
[04:32:45] PORT. AND ESPECIALLY TOM, I'VE REALLY
[04:32:47] ENJOYED JUST YOUR POSITIVE ATTITUDE AS
[04:32:51] WE WORK ON THESE THINGS AND NEVER
[04:32:53] EXPRESSING ANYTHING OTHER THAN WE'RE
[04:32:56] GOING TO WORK THROUGH THIS. AND THIS IS
[04:32:57] THE WAY TO GO. AND I REALLY THOROUGHLY
[04:32:59] ENJOY YOUR CONVERSATIONS WITH ME,
[04:33:01] ENTERTAINING MY QUESTIONS AS I TALK
[04:33:04] ABOUT MARITIME LAW,
[04:33:08] WHICH I ENJOY PROBING SOME OF THOSE
[04:33:10] THINGS, ESPECIALLY FROM THE FEDERAL AND
[04:33:11] INTERNATIONAL SIDE. AND YOU ALWAYS
[04:33:13] ENTERTAIN THOSE WITH ME THOSE
[04:33:15] CONVERSATIONS. BUT I REALLY APPRECIATE
[04:33:17] YOUR WILLINGNESS AND YOUR CONTRIBUTIONS
[04:33:20] OR MY TIME HERE AND REPRESENTING THOSE
[04:33:23] SEVEN OTHER EXECUTIVE DIRECTORS AND CEOS
[04:33:25] BEFORE ME. TOM, TO SAY THANK YOU FOR
[04:33:28] JUST ALL YOUR CONTRIBUTIONS TO THE
[04:33:30] ORGANIZATION WITHIN
[04:33:34] THE STATE AND NOT JUST THE REGION, BUT
[04:33:36] THE STATE AND NATIONALLY AS WELL. SO
[04:33:38] YOU'LL BE MISSED. AND I KNOW YOU AND
[04:33:41] SHANNON, I KNOW YOU'RE PIVOTING AROUND
[04:33:44] YOUR PLANS HERE IN THE FUTURE WILL BE
[04:33:46] INVOLVED SOME SKIING AND THEN WHO KNOWS
[04:33:48] WHAT'S NEXT? BUT AS I SAID, I'M HOPING
[04:33:50] YOU'RE LEAVING A PHONE NUMBER HERE
[04:33:51] BECAUSE THERE'S A LOT OF HISTORY HERE
[04:33:53] THAT WE HAVE TO MAKE SURE THAT WE HAVE
[04:33:57] ACCESS TO. SO WITH THAT, I WANT TO THANK
[04:33:59] YOU, TOM, PERSONALLY FOR EVERYTHING THAT
[04:34:01] YOU'VE DONE AND FOR ME PERSONALLY. SO
[04:34:04] THANK YOU. THANK YOU. THANK YOU VERY
[04:34:06] MUCH. I ALSO WANT TO GIVE THE FLOOR TO
[04:34:08] OUR GENERAL COUNSEL, PETE RAMBLES. WE

[04:34:11] JUST GOT SOME REMARKS. YES. THANK YOU
[04:34:13] FOR GIVING ME SOME TIME. AND JUST KNOW,
[04:34:15] STEVE, WE HAVE AYE. PHONE NUMBER, AYE.
[04:34:16] EMAIL. WE KNOW WHERE HE LIVES.
[04:34:20] HE'S NOT GOING THAT FAR. I WANT TO
[04:34:23] REPEAT SOME OF THE SAME SENTIMENTS I
[04:34:25] THINK THAT WE ALL HOLD DEAR ABOUT TOM.
[04:34:28] HE'S WORKED AT THE PORT FOR 35 AND A
[04:34:29] HALF YEARS, WHICH ITSELF IS A REMARKABLE
[04:34:32] ACHIEVEMENT TO WORK FOR ONE INSTITUTION
[04:34:34] TO SHOW THAT LOYALTY AND THAT DEDICATION
[04:34:36] THROUGH THAT PERIOD OF TIME. HE IS AN
[04:34:38] INCREDIBLY TALENTED ATTORNEY, BUT HE
[04:34:40] MADE THE CHOICE TO DEDICATE HIMSELF TO
[04:34:43] PUBLIC SERVICE FOR THAT TIME PERIOD.
[04:34:45] AND THIS HAS BEEN A HUGE BENEFIT FOR THE
[04:34:47] PORT AND FOR THE PEOPLE OF KING COUNTY.
[04:34:51] HE'S PLAYED A DIRECT ROLE IN MANY
[04:34:52] MILESTONE EVENTS OF THE PORT. SOME
[04:34:54] PROBABLY DON'T KNOW THAT. HE HELPED SET
[04:34:56] UP THE FIRST NOISE INSULATION PROGRAM AT
[04:34:59] SEATTLE TACOMA INTERNATIONAL AIRPORT.
[04:35:02] AND HE ALSO, AS STEVE MENTIONED, WAS
[04:35:05] DIRECTLY INVOLVED IN GETTING THE
[04:35:06] NORTHWEST SEAPORT ALLIANCE UNDERWAY,
[04:35:07] WHICH IS A HUGE THING FOR OUR REGION.
[04:35:11] HE IS AN EXPERT IN MANY OF THE ARCANE
[04:35:13] AREAS OF LAW THAT GOVERN PORT
[04:35:15] OPERATIONS. AND AS A RESULT, OUR PORT
[04:35:17] CLIENTS RELY HEAVILY ON AYE. ADVICE AND
[04:35:20] AYE. COUNSEL. AND HE'S A WONDERFUL
[04:35:22] COLLEAGUE, AND HE'S ADORED BY AYE.
[04:35:24] CLIENTS. AS ALSO STEVE SAID AYE.
[04:35:27] REACH GOES BEYOND THE PORT. HE SERVED
[04:35:29] FOR MANY YEARS AS A MEMBER OF THE CHAIR
[04:35:31] A MEMBER OR A CHAIR OF THE LEGAL
[04:35:33] COMMITTEES OR THE WASHINGTON PUBLIC PORT
[04:35:35] ASSOCIATION AND THE AMERICAN ASSOCIATION
[04:35:38] OF PORT AUTHORITIES. HE'S ALSO CURRENTLY
[04:35:40] THE CHAIR OF THE LAW AND LEGISLATIVE
[04:35:42] COMMITTEE OF THE NORTHWEST MARINE
[04:35:44] TERMINALS ASSOCIATION. SO IN THOSE
[04:35:47] ROLES, AYE. LEGAL WISDOM HAS TRULY BEEN
[04:35:50] SHARED WITH PORTS ACROSS THE STATE AND
[04:35:53] ACROSS THE COUNTRY. I WENT THROUGH AYE.
[04:35:57] FILES, HE HELPED GIVE A TOUR. SO WE
[04:35:58] COVID FIGURE THINGS OUT LATER. AND THE
[04:36:00] NUMBER OF PRESENTATIONS AT THE NUMBER OF
[04:36:02] CITIES AROUND THE COUNTRY ON DIFFERENT
[04:36:03] PORT ISSUES IS JUST REALLY IMPRESSIVE
[04:36:08] FOR THE LEGAL DEPARTMENT AT THE PORT OF
[04:36:10] SEATTLE, TOM HAS BEEN OUR ANCHOR. WE
[04:36:12] HAVE DEPENDED ON AYE. TO TACKLE THE
[04:36:14] THORNY ISSUES. HE'S BEEN AN ADVISOR AND
[04:36:17] A MENTOR TO ALL OF US AND TO MANY
[04:36:20] INTERNS ALONG THE WAY. AND FOR ME
[04:36:21] PERSONALLY, BEING THREE PLUS YEARS AT
[04:36:24] THE PORT, I HAVE JUST RELIED SO HEAVILY
[04:36:26] ON TOM AND AYE. KNOWLEDGE AND JUST TRUST
[04:36:31] AYE. AS BEING A GREAT HUMAN BEING WHO'S
[04:36:33] ALWAYS THERE TO HELP. SO WE CAN'T THANK
[04:36:35] TOM ENOUGH FOR AYE. DEDICATION AND AYE.
[04:36:38] SERVICE. WE'RE GOING TO REALLY MISS YOU,

[04:36:39] TOM, BUT WE ALSO KNOW YOU AND YOUR
[04:36:41] FAMILY HAVE A LOT OF GOOD TIMES AHEAD.
[04:36:43] SO THANK YOU SO MUCH. THANK YOU
[04:36:47] VERY MUCH FOR THOSE WONDERFUL REMARKS.
[04:36:49] I KNOW THAT EACH OF US COMMISSIONERS HAD
[04:36:52] A CHANCE TO SPEAK TO TOM'S RETIREMENT AT
[04:36:54] THE SEAPORT ALLIANCE MEETING EARLIER
[04:36:56] THIS MONTH. AND IF THERE'S
[04:37:00] ANY PRESSING REMARKS FROM THE
[04:37:01] COMMISSIONERS, I ALSO WANT TO MAKE SURE
[04:37:03] THAT TOM HAS TIME TO SHARE A FEW
[04:37:06] THOUGHTS, TOO. SO, TOM, TAKE IT AWAY.
[04:37:11] OKAY. WELL, COMMISSIONERS STEVE AND
[04:37:14] PETE, THANK YOU SO VERY MUCH FOR YOUR
[04:37:17] KIND COMMENTS, NOT ONLY HERE, BUT TO THE
[04:37:21] COMMISSIONER. YOUR COMMENTS AT THE
[04:37:22] SEAPORT ALLIANCE MEETING EARLIER THIS
[04:37:25] WEEK OR LAST WEEK, IT WAS TRULY
[04:37:28] HEARTFELT AND REALLY WAS VERY TOUCHING
[04:37:31] FOR ME. SO THANK YOU AGAIN FOR EVERYONE,
[04:37:34] FOR YOUR SENTIMENTS. I KNOW IT'S BEEN A
[04:37:37] LONG DAY FOR YOU, AND I DID HAVE A FEW
[04:37:40] COMMENTS, IF I MAY HAVE YOUR PERMISSION,
[04:37:43] JUST TO YOU CAN TAKE AN HOUR IF YOU
[04:37:45] WANT. YOU'VE EARNED IT. OKAY. WELL,
[04:37:55] AGAIN, THIS IS MY LAST CHANCE TO SPEAK
[04:37:59] TO YOU ALL AS A PORT EMPLOYEE. SO I
[04:38:01] THOUGHT I'D PASS ON A FEW OBSERVATIONS
[04:38:03] ABOUT THIS REMARKABLE ORGANIZATION. AND
[04:38:06] A LOT OF PEOPLE HAVE COME UP TO ME AND
[04:38:08] ASKED, SO YOU STARTED 1985.
[04:38:11] HOW IS IT DIFFERENT NOW THAN WHAT IT WAS
[04:38:13] THEN? AND A COUPLE OF THINGS COME
[04:38:17] TO MIND RIGHT OFF THE BAT. THE AVERAGE
[04:38:20] AGE OF U FIVE COMMISSIONERS IS PROBABLY
[04:38:23] ABOUT HALF OF WHAT THE AGE OF THE
[04:38:26] COMMISSIONER WAS IN.
[04:38:31] THERE WERE NO WOMEN. IT WAS ALL MEN,
[04:38:34] AND THEY WERE ALL OF THE SAME RACE. AND
[04:38:38] SO IT IS SUCH A PLEASURE TO HAVE A
[04:38:40] COMMISSION THAT REFLECTS OUR GENDER AND
[04:38:43] RACIAL DIVERSITY, AND THAT REALLY MAKES
[04:38:45] ME PROUD TO BE A PART OF THIS
[04:38:46] ORGANIZATION WHERE THAT DIVERSITY IS
[04:38:48] REFLECTED AT THE TOP. THE OTHER THING
[04:38:52] I THINK TO MENTION IS THAT BACK
[04:38:56] IN 85 THERE WAS A REVERSAL
[04:39:00] OF THE SIZE OF OUR OPERATING DIVISIONS.
[04:39:03] BACK THEN, OUR FINANCES AND OPERATIONS
[04:39:06] WERE DOMINATED BY OUR MARITIME BUSINESS.
[04:39:10] THE AIRPORT WAS BIG, BUT IT WAS MAYBE
[04:39:12] HALF THE SIZE OF THE MARITIME OPERATIONS
[04:39:15] AT THAT TIME. THAT CHANGED IN THE
[04:39:18] 1990S WHEN THE AIRPORT BEGAN GROWING,
[04:39:21] AND IT WAS REALLY STUNNING TO WATCH AS
[04:39:24] OUR PASSENGER VOLUMES SHOT PAST ALL OF
[04:39:26] OUR PREVIOUS ESTIMATES OF PROJECTIONS
[04:39:29] FOR WHAT PASSENGER GROWTH WOULD BE. I
[04:39:32] THINK IT'S NOW TO THE POINT WHERE THE
[04:39:35] AIRPORT IS PROBABLY THREE TIMES THE SIZE
[04:39:37] OF OUR MARITIME BUDGET, AND THAT
[04:39:39] INCLUDES THE REVENUES THAT WE GET FROM
[04:39:40] THE NORTHWEST SEAPORT LINES. IT'S NOT

[04:39:42] THAT OUR MARITIME BUSINESS SHRUNK, IT'S
[04:39:45] THAT THE AIRPORT JUST GREW .
[04:39:48] ALTHOUGH WE'RE NOW AN AIRPORT DOMINATED
[04:39:50] PORT, I SUGGEST I WOULD URGE
[04:39:54] YOU NEVER TO LOSE SIGHT OF WHAT THE PORT
[04:39:56] IS IN. FIRE STATE PASSED LEGISLATION IN
[04:39:59] 1911 AUTHORIZING THE
[04:40:01] CREATION OF LOCALLY CONTROLLED PORTS.
[04:40:04] TRADE AND COMMERCE HAS ALWAYS BEEN AT
[04:40:06] THE HEART OF THE PORT. PORTS WERE
[04:40:08] CREATED TO REGAIN PUBLIC PORTS IN
[04:40:10] WASHINGTON WERE CREATED TO REGAIN PUBLIC
[04:40:12] CONTROL OF THE WATERFRONT BECAUSE
[04:40:14] WITHOUT ACCESS TO THE WATERFRONT, TRADE
[04:40:16] WOULD BE CHOKED OFF AND AT THE MERCY OF
[04:40:20] PRIVATE INTERESTS TO THE DETRIMENT OF
[04:40:21] THE PUBLIC. BY HAVING LOCAL CONTROL,
[04:40:24] THIS ALSO ALLOWED PORTS TO BE ABLE TO
[04:40:26] COMPETE AGAINST EACH OTHER. THIS IS KIND
[04:40:29] OF A CRITICAL FEATURE ABOUT THE PORTS
[04:40:31] BECAUSE I CANNOT THINK OF ANY OTHER
[04:40:34] GOVERNMENTAL ENTITY THAT ACTUALLY
[04:40:35] COMPETES IN A MARKETPLACE. ON THE
[04:40:38] MARITIME SIDE, WE COMPETE FOR CARGO WITH
[04:40:40] OTHER WASHINGTON PORTS, CANADIAN PORTS,
[04:40:45] OTHER US WEST COAST PORTS LIKE OAKLAND,
[04:40:47] LONG BEACH, AND LOS ANGELES. WE COMPETE
[04:40:50] WITH PORTS IN THE GULF AND PORTS ON THE
[04:40:52] EAST COAST. ON THE AVIATION SIDE, WE
[04:40:56] COMPETE WITH OTHER AIRPORTS TO GET YOU
[04:40:58] CARRIERS, ESPECIALLY INTERNATIONAL
[04:41:00] CARRIERS, BECAUSE OF THE ECONOMIC
[04:41:02] BENEFITS THAT COME WITH THAT BUSINESS.
[04:41:07] I MENTIONED ALL OF THIS TO REMIND YOU OF
[04:41:09] THE PORT HISTORICAL ROUTES. I'VE ALWAYS
[04:41:12] DESCRIBED THE PORT AS BEING A LITTLE BIT
[04:41:15] SCHIZOPHRENIC. WE COMPETE FOR BUSINESS,
[04:41:18] BUT WE ALSO ARE A GOVERNMENTAL ENTITY.
[04:41:20] THIS DUAL ROLE MEANS THAT SOMETIMES WE
[04:41:23] MAKE BUSINESS DECISIONS THAT ARE NOT
[04:41:24] BASED ON COMPETITION OR MARKET FACTORS.
[04:41:27] IN OTHER WORDS, WE MAKE DECISIONS BASED
[04:41:29] ON FACTORS THAT A PRIVATE BUSINESS WOULD
[04:41:31] NOT CONSIDER. EXAMPLES OF THESE KINDS OF
[04:41:34] FACTORS WOULD BE THE NUMBER OF JOBS THAT
[04:41:36] ARE CREATED BY A PROJECT AND THE
[04:41:38] ENVIRONMENTAL BENEFITS THAT WE ADD ONTO
[04:41:40] A PROJECT. DESPITE THE FACT THAT SUCH
[04:41:43] ADDITIONS MAY RESULT IN A LOWER RATE OF
[04:41:45] RETURN, I THINK THESE CONSIDERATIONS ARE
[04:41:48] ENTIRELY LEGITIMATE AND VITAL
[04:41:50] CONSIDERATIONS TO TAKE INTO ACCOUNT
[04:41:52] BECAUSE THE PORT IS ULTIMATELY
[04:41:53] ACCOUNTABLE TO THE VOTERS OF KING
[04:41:55] COUNTY. THE HARD THING FOR ALL OF YOU AS
[04:41:57] COMMISSIONERS IS TO DETERMINE HOW YOU
[04:42:00] DECIDE ISSUES IN A WAY THAT HONORS YOUR
[04:42:01] COMMITMENT TO THOSE VOTERS. THE VOTERS
[04:42:04] ENTRUSTED YOU TO TAKE CARE OF THIS 111
[04:42:06] YEAR OLD INSTITUTION. AND AS YOU PROCEED
[04:42:09] WITH YOUR IMPORTANT WORK, I WOULD LEAVE
[04:42:11] YOU WITH THIS FINAL THOUGHT. WE ALL HAVE
[04:42:14] A STRONG DESIRE TO BRING ECONOMIC

[04:42:15] BENEFITS TO OUR COMMUNITY AND ONE OF
[04:42:19] THE PORT STATED MISSION IS TO CREATE
[04:42:21] JOBS. IN MY VIEW, THAT OBJECTIVE IS THE
[04:42:24] RESULT OF ENLARGING OUR BUSINESS
[04:42:25] ACTIVITY AND NOT A STANDALONE OBJECTIVE.
[04:42:28] YOU SHOULD TAKE NOTE THAT OUR PORT
[04:42:30] STATUTES DO NOT SAY THAT THE PORT THE
[04:42:33] PORT EXIST TO CREATE JOBS. PORTS EXIST
[04:42:36] TO CREATE INFRASTRUCTURE FOR BUSINESSES
[04:42:37] TO COME TO KING COUNTY, CREATING THE
[04:42:39] FAMILY WAGE JOBS THAT BRING PROSPERITY
[04:42:42] TO OUR FELLOW CITIZENS. THE SIMPLER WAY
[04:42:44] OF SAYING THIS IS THAT IN ORDER FOR THE
[04:42:46] PORT TO DO GOOD, THE PORT HAS TO DO
[04:42:48] WELL. IF WE CONCENTRATE ON DOING WHAT
[04:42:51] OUR STATUTORY POWERS ALLOW, WE WILL
[04:42:53] ACHIEVE THOSE GOALS. SO AGAIN, I THANK
[04:42:56] YOU FOR ALL OF YOUR KIND COMMENTS TODAY
[04:43:00] AND LAST WEEK AND FOR THE CHANCE TO
[04:43:02] SPEAK TO YOU BEFORE I DEPART. I FEEL
[04:43:04] VERY PRIVILEGED TO HAVE WORKED WITH SO
[04:43:07] MANY DEDICATED PORT STAFF AND OFFICIALS
[04:43:09] OVER THE YEARS AND I FEEL THE PORT IS IN
[04:43:12] GREAT HANDS. UNDER THE LEADERSHIP OF
[04:43:14] STEVE AND THE FIVE OF YOU. I WISH YOU
[04:43:17] ALL THE BEST OF LUCK AND I
[04:43:21] SEND MY BEST WISHES TO ALL OF MY
[04:43:25] PORT COLLEAGUES OUT THERE AND I ASK
[04:43:28] THAT IF YOU NEED MY ASSISTANCE, PLEASE
[04:43:31] CALL AT ANY TIME AND I WILL ALWAYS
[04:43:33] ANSWER THE CALL FROM THE PORT. SO THANK
[04:43:35] YOU AGAIN. THANK YOU, TOM. THANK YOU FOR
[04:43:38] MANY, MANY YEARS OF DEDICATION AND
[04:43:40] SERVICE TO OUR INSTITUTION. WE ARE
[04:43:42] TRULY, TRULY GRATEFUL AND WE WISH YOU
[04:43:45] ALL THE BEST IN YOUR RETIREMENT AND
[04:43:47] VACATION, SKIING AND WHATEVER ELSE YOU
[04:43:49] MAY CHOOSE TO USE YOUR TIME ON NOW THAT
[04:43:50] WE'RE NOT GOING TO SIT IN ENDLESS
[04:43:52] MEETINGS WITH US WITH THAT
[04:43:56] EXECUTIVE DIRECTOR, METRUCK, DO YOU HAVE
[04:43:57] ANY FURTHER COMMENTS BEFORE WE CLOSE THE
[04:43:59] MEETING? COMMISSIONERS, THANKS FOR A
[04:44:02] GREAT MEETING AND JUST LOTS OF IMPORTANT
[04:44:05] SUBJECTS HERE. AND THANK YOU FOR YOUR
[04:44:08] TIME TODAY. THANK YOU, DIRECTOR METRUCK.
[04:44:12] WITH THAT HEARING NO FURTHER COMMENTS
[04:44:14] AND HAVING NO FURTHER BUSINESS, IF THERE
[04:44:16] IS NO OBJECTION, WE ARE ADJOURNED AT
[04:44:19] 04:45 P.M.. NOW GO OUT AND ENJOY THE
[04:44:22] SUNSHINE, PLEASE. THE WARMEST DAY OF THE
[04:44:24] YEAR.

END OF TRANSCRIPT